

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2004

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_ .

COMMISSION FILE NUMBER: 001-14429

**SKECHERS U.S.A., INC.**

(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE  
(STATE OR OTHER JURISDICTION OF  
INCORPORATION OR ORGANIZATION)

95-4376145  
(I.R.S. EMPLOYER  
IDENTIFICATION NO.)

228 MANHATTAN BEACH BLVD.  
MANHATTAN BEACH, CALIFORNIA 90266  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES) (ZIP CODE)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE: (310) 318-3100

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

<b>Title of each class</b>	<b>Name of each exchange on which registered</b>
Class A Common Stock \$0.001 par value	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes  No

THE NUMBER OF SHARES OF CLASS A COMMON STOCK OUTSTANDING AS OF AUGUST 2, 2004: 21,113,440

THE NUMBER OF SHARES OF CLASS B COMMON STOCK OUTSTANDING AS OF AUGUST 2, 2004: 17,571,189

SKECHERS U.S.A., INC. AND SUBSIDIARIES  
FORM 10-Q

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SKECHERS U.S.A., INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(Unaudited)  
(In thousands)

	June 30, 2004	December, 31 2003
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$127,299	\$ 113,479
Trade accounts receivable, less allowances of \$8,840 in 2004 and \$7,861 in 2003	151,405	98,751
Due from officers and employees	438	623
Other receivables	1,657	3,910
Total receivables	153,500	103,284
Inventories	140,601	137,917
Prepaid expenses and other current assets	9,647	12,366
Deferred tax assets	2,910	2,910
Total current assets	433,957	369,956
Property and equipment, at cost, less accumulated depreciation and amortization	78,969	86,324
Intangible assets, at cost, less applicable amortization	1,841	2,006
Deferred tax assets	2,711	2,711
Other assets, at cost	5,190	5,536
	<u>\$522,668</u>	<u>\$ 466,533</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current Liabilities:		
Current installments of long-term borrowings	\$ 3,196	\$ 3,226
Accounts payable	113,858	78,725
Accrued expenses	15,294	12,881
Total current liabilities	132,348	94,832
4.50% convertible subordinated notes	90,000	90,000
Long-term borrowings, excluding current installments	24,441	26,047
Total liabilities	246,789	210,879
Commitments and contingencies		
Stockholders' equity:		
Preferred Stock, \$.001 par value; 10,000 authorized; none issued and outstanding	—	—
Class A Common Stock, \$.001 par value; 100,000 shares authorized; 20,877 and 19,166 shares issued and outstanding at June 30, 2004 and December 31, 2003, respectively	21	19
Class B Common Stock, \$.001 par value; 60,000 shares authorized; 17,771 and 18,886 shares issued and outstanding at June 30, 2004 and December 31, 2003, respectively	18	19
Additional paid-in capital	110,558	105,272
Accumulated other comprehensive income	7,687	8,137
Retained earnings	157,595	142,207
Total stockholders' equity	275,879	255,654
	<u>\$522,668</u>	<u>\$ 466,533</u>

See accompanying notes to unaudited condensed consolidated financial statements.

## SKECHERS U.S.A., INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

(Unaudited)  
(In thousands, except per share data)

	Three-Months Ended June 30,	
	2004	2003
Net sales	\$ 234,704	\$ 229,278
Cost of sales	139,281	139,683
Gross profit	95,423	89,595
Royalty income, net	1,033	454
	96,456	90,049
Operating expenses:		
Selling	20,738	28,838
General and administrative	59,288	61,053
	80,026	89,891
Earnings from operations	16,430	158
Other income (expense):		
Interest income	43	190
Interest expense	(2,315)	(2,628)
Other, net	(157)	(56)
	(2,429)	(2,494)
Earnings (loss) before income taxes	14,001	(2,336)
Income taxes (benefit)	5,659	(211)
Net earnings (loss)	\$ 8,342	\$ (2,125)
Net earnings (loss) per share:		
Basic	\$ 0.22	\$ (0.06)
Diluted	\$ 0.21	\$ (0.06)
Weighted average shares:		
Basic	38,440	37,782
Diluted	43,220	37,782
Comprehensive income (loss):		
Net earnings (loss)	\$ 8,342	\$ (2,125)
Foreign currency translation adjustment, net of tax	(202)	1,726
Total comprehensive income (loss)	\$ 8,140	\$ (399)

See accompanying notes to unaudited condensed consolidated financial statements.

## SKECHERS U.S.A., INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

(Unaudited)  
(In thousands, except per share data)

	Six-Months Ended June 30,	
	2004	2003
Net sales	\$ 456,192	\$ 437,871
Cost of sales	<u>271,062</u>	<u>257,958</u>
Gross profit	185,130	179,913
Royalty income, net	<u>2,421</u>	<u>725</u>
	<u>187,551</u>	<u>180,638</u>
Operating expenses:		
Selling	36,828	46,458
General and administrative	<u>120,329</u>	<u>118,149</u>
	<u>157,157</u>	<u>164,607</u>
Earnings from operations	<u>30,394</u>	<u>16,031</u>
Other income (expense):		
Interest income	124	451
Interest expense	(4,433)	(4,986)
Other, net	<u>(223)</u>	<u>(360)</u>
	<u>(4,532)</u>	<u>(4,895)</u>
Earnings before income taxes	25,862	11,136
Income taxes	<u>10,474</u>	<u>4,800</u>
Net earnings	<u>\$ 15,388</u>	<u>\$ 6,336</u>
Net earnings per share:		
Basic	<u>\$ 0.40</u>	<u>\$ 0.17</u>
Diluted	<u>\$ 0.39</u>	<u>\$ 0.17</u>
Weighted average shares:		
Basic	<u>38,285</u>	<u>37,746</u>
Diluted	<u>42,829</u>	<u>38,042</u>
Comprehensive income:		
Net earnings	\$ 15,388	\$ 6,336
Foreign currency translation adjustment, net of tax	<u>(450)</u>	<u>2,014</u>
Total comprehensive income	<u>\$ 14,938</u>	<u>\$ 8,350</u>

See accompanying notes to unaudited condensed consolidated financial statements.

SKECHERS U.S.A., INC. AND SUBSIDIARIES

STATEMENTS OF CONDENSED CONSOLIDATED CASH FLOWS  
(Unaudited)  
(In thousands)

	Six-Months Ended June 30,	
	2004	2003
Cash flows from operating activities:		
Net earnings	\$ 15,388	\$ 6,336
Adjustments to reconcile net earnings to net cash provided by (used in) operating activities:		
Depreciation and amortization of property and equipment	10,082	10,375
Amortization of intangible assets	290	252
Provision for bad debts and returns	3,433	2,680
Amortization of convertible subordinated notes offering costs	383	383
(Gain) loss on disposal of equipment	7	(10)
(Increase) decrease in assets:		
Receivables	(53,684)	(59,259)
Inventories	(2,694)	(67,638)
Prepaid expenses and other current assets	2,632	1,047
Other assets	38	(254)
Increase in liabilities:		
Accounts payable	35,314	39,806
Accrued expenses	3,692	(3,025)
Net cash provided by (used in) operating activities	<u>14,881</u>	<u>(69,307)</u>
Cash flows used in investing activities:		
Acquisition of Canadian distributor	—	(2,344)
Purchase of intellectual property	(125)	(1,125)
Proceeds from the sale of fixed assets	—	16
Capital expenditures	(2,787)	(10,726)
Net cash used in investing activities	<u>(2,912)</u>	<u>(14,179)</u>
Cash flows from financing activities:		
Proceeds from issuance of common stock	3,799	893
Repayments on long-term borrowings	(1,641)	(1,200)
Net cash provided by (used in) financing activities	2,158	(307)
Effects of exchange rates on cash and cash equivalents	(307)	493
Net increase in cash and cash equivalents	13,820	(83,300)
Cash and cash equivalents at beginning of period	113,479	124,830
Cash and cash equivalents at end of period	<u>\$ 127,299</u>	<u>\$ 41,530</u>
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		
Interest	\$ 4,149	\$ 4,425
Income taxes	<u>3,505</u>	<u>3,246</u>

During the six months ended June 30, 2004, the Company issued 93,692 shares of Class A common stock to the Company's 401k plan with a value of approximately \$764,000.

During the six months ended June 30, 2003, the Company issued 83,351 shares of Class A common stock to the Company's 401k plan with a value of approximately \$709,000. In addition, the Company acquired equipment aggregating \$2,260,000 under capital lease obligations.

See accompanying notes to unaudited condensed consolidated financial statements.

SKECHERS U.S.A., INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(1) GENERAL

The unaudited condensed consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements and, in the opinion of management, reflect all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation for each of the periods presented. The results of operations for interim periods are not necessarily indicative of results to be achieved for full fiscal years.

As contemplated by the Securities and Exchange Commission (SEC) under Rule 10-01 of Regulation S-X, the accompanying condensed consolidated financial statements and related footnotes have been condensed and do not contain certain information that is included in the Company's annual consolidated financial statements and footnotes thereto. For further information, refer to the consolidated financial statements and related footnotes for the year ended December 31, 2003 included in the Company's Annual Report on Form 10-K.

Certain reclassifications have been made to prior year amounts to be consistent with the current year presentation.

(2) BUSINESS SEGMENT INFORMATION

Business Segment Information

Skechers operations are organized along its distribution channels and consists of the following operating segments:

Domestic Wholesale. We sell footwear directly to department stores, specialty, and independent retailers throughout the United States.

International Wholesale – We sell footwear directly to department stores, specialty and independent retailers in Switzerland, United Kingdom, Germany, France, Spain, Italy, Austria, Ireland and through distributors who distribute our footwear to department stores and specialty retail stores in Europe, Asia, Latin America, South America and numerous other countries and territories.

Retail – We own and operate our own retail stores both domestically and, on a smaller scale, internationally through three integrated retail formats. Our three distinct retail formats are as follows:

Concept Stores. Our concept stores are located in marquee street locations and high performing regional malls, promote awareness of the Skechers brand and showcase a broad assortment of our in-season footwear styles. The products offered in our concept stores are full price in season product and typically attract fashion conscious customers.

Factory Outlet Stores. Our factory outlet stores are generally located in manufacturers' outlet centers and provide opportunities to sell an assortment of in-season, discontinued and excess merchandise at lower price points.

Warehouse Outlet Stores. Our freestanding warehouse outlet stores appeal to our most value conscious customers and enable us to liquidate excess merchandise, discontinued lines and odd-size inventory in a cost-efficient manner.

The Company has the following three reportable segments – domestic wholesale, international wholesale and retail. The Company includes its e-commerce sales and other miscellaneous sales in the all other segment. See detailed segment information in footnote 12.

(3) REVENUE RECOGNITION

The Company recognizes revenue on wholesale sales when products are shipped and the customer takes title and assumes risk of loss, collection of relevant receivable is probable, persuasive evidence of an arrangement exists and the sales price is fixed or determinable. Allowances for estimated returns, discounts, doubtful accounts and chargebacks are provided for when related revenue is recorded. Amounts billed for shipping and handling costs are recorded as a component of net sales. Related costs paid to third-party shipping companies are recorded as a cost of sales.

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Royalty income is earned from our licensing arrangements. Upon signing a new licensing agreement, we receive up front fees, which are generally characterized as prepaid royalties. These fees are initially deferred and recognized as revenue as earned (i.e. as licensed sales are reported to the company). The first calculated royalty payment is based on actual sales of the licensed product. Typically, at each quarter end we receive correspondence from our licensee's indicating what the actual sales for the period were. This information is used to calculate and accrue the related royalties based on the terms of the agreement.

### (4) OTHER COMPREHENSIVE INCOME

The Company operates internationally through the following foreign subsidiaries; Skechers S.a.r.l located in Switzerland, with a functional currency of the U.S. dollar; Skechers USA Ltd., located in the United Kingdom, with a functional currency of the British Pound; Skechers USA Canada, Inc., located in Canada, with a functional currency of the Canadian dollar; Skechers USA Iberia, SL located in Spain, Skechers USA Deutschland, GmbH located in Germany, Skechers USA France SAS located in France, Skechers EDC SPRL located in Belgium, Skechers USA Benelux BV located in the Netherlands, Skechers USA Italia srl, located in Italy, all with a functional currency of the Euro.

### (5) EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share represents net earnings (loss) divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share, in addition to the weighted average determined for basic earnings per share, includes potential common shares which would arise from the exercise of stock options using the treasury stock method, and assumes the conversion of the Company's 4.50% Convertible Subordinated Notes for the entire period.

The following is a reconciliation of net earnings (loss) and weighted average common shares outstanding for purposes of calculating basic earnings (loss) per share (in thousands, except per share amounts):

	Three-Months Ended June 30,		Six-Months Ended June 30,	
	2004	2003	2004	2003
Net earnings (loss)	\$ 8,342	\$ (2,125)	\$ 15,388	6,336
Weighted average common shares outstanding	38,440	37,782	38,285	37,746
Basic earnings (loss) per share	\$ 0.22	\$ (0.06)	\$ 0.40	\$ 0.17

The following is a reconciliation of net earnings (loss) and weighted average common shares outstanding for purposes of calculating diluted earnings (loss) per share (in thousands, except per share amounts):

	Three-Months Ended June 30,		Six-Months Ended June 30,	
	2004	2003	2004	2003
Net earnings (loss)	\$ 8,342	\$ (2,125)	\$ 15,388	\$ 6,336
After-tax equivalent of interest expense on 4.50% convertible subordinated notes	603	—	1,205	—
Earnings (loss) for purposes of computing diluted earnings per share	\$ 8,945	\$ (2,125)	\$ 16,593	\$ 6,336
Weighted average common shares outstanding	38,440	37,782	38,285	37,746
Dilutive stock options	1,314	—	1,078	296
Weighted average assumed conversion of 4.50% convertible subordinated notes	3,466	—	3,466	—
Weighted average common shares outstanding	43,220	37,782	42,829	38,042
Diluted earnings (loss) per share	\$ 0.21	\$ (0.06)	\$ 0.39	\$ 0.17



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There were 1,718,114 and 5,480,484 options outstanding that were not included in the computation of diluted earnings per share for the three-month period ended June 30, 2004 and 2003, respectively. There were 1,703,114 and 3,979,571 options outstanding that were not included in the computation of diluted earnings per share for the six-month period ended June 30, 2004 and 2003, respectively. The options outstanding that were not included in the computation of diluted earnings per share were excluded because their effect would have been anti-dilutive. The effects of the 4.50% convertible notes were excluded from the calculation of earnings (loss) per share for the three and six months ended June 30, 2003, since they were anti-dilutive.

### (6) STOCK COMPENSATION

Statement of Financial Accounting Standards (“SFAS”) No. 123, “Accounting for Stock-Based Compensation,” encourages, but does not require companies to record compensation cost for stock-based employee compensation plans at fair value. The Company has chosen to continue to account for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, “Accounting for Stock Issued to Employees,” and related interpretations. Accordingly, compensation cost for stock options is measured as the excess, if any, of the quoted market price of the Company’s stock at the date of grant over the amount an employee must pay to acquire the stock.

In connection with the exercise of options, the Company realized income tax benefits of \$723,000 and \$21,000 during the six months ended June 30, 2004 and 2003, respectively, which have been credited to additional paid-in capital.

Had compensation cost for the plan been determined based on the fair value of the options at the grant dates consistent with the method of SFAS No. 123, the Company’s net earnings (loss) and earnings (loss) per share would have been (all amounts in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
Net earnings, as reported	\$ 8,342	\$ (2,125)	\$ 15,388	\$ 6,336
Deduct total stock-based employee compensation expense under fair value- based method for all awards , net of tax	(1,411)	(1,273)	(3,006)	(2,686)
Pro forma net earnings for basic pro forma earnings per share	6,931	(3,398)	12,382	3,650
Add back interest on 4.50% debentures, net of tax	603	—	1,205	—
Pro forma net earnings for diluted pro forma earnings per share	\$ 7,534	\$ (3,398)	\$ 13,587	\$ 3,650
Pro forma net earnings per share:				
Basic	\$ 0.18	\$ (0.09)	\$ 0.32	\$ 0.10
Diluted	\$ 0.17	\$ (0.09)	\$ 0.32	\$ 0.10

### (7) INTANGIBLE ASSETS

SFAS No. 142, “Goodwill and Other Intangible Assets,” eliminates the requirement to amortize goodwill and indefinite-lived intangible assets, requiring instead that those assets be measured for impairment at least annually, and more often when events

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indicate that impairment exists. Intangible assets with finite lives will continue to be amortized over their useful lives. Intangible assets, all with finite lives that are being amortized, as of June 30, 2004 and December 31, 2003 are as follows (in thousands):

	<u>June 30, 2004</u>	<u>December 31, 2003</u>
Intellectual property	\$ 1,250	\$ 1,125
Other intangibles	1,000	1,000
Trademarks	1,050	1,050
Less accumulated amortization	<u>(1,459)</u>	<u>(1,169)</u>
	<u>\$ 1,841</u>	<u>\$ 2,006</u>

The following is the amortization period for our intangible assets: Intellectual property - 5 years; other intangibles - 5 years; trademarks - 10 years.

### (8) INCOME TAXES

Income taxes for the interim periods were computed using the effective tax rate estimated to be applicable for the full fiscal year, which is subject to ongoing review and evaluation by management.

### (9) SHORT-TERM BORROWINGS

The Company has available a secured line of credit, as amended on June 25, 2004, permitting borrowings up to \$150.0 million based upon eligible accounts receivable and inventories. Borrowings bear interest at the prime rate (4.0% at June 30, 2004) minus 0.50%, and the agreement expires on December 31, 2005. The agreement provides for the issuance of letters of credit up to a maximum of \$30.0 million of which 50% decreases the amount available for borrowings under the agreement. Outstanding letters of credit at June 30, 2004 were \$11.6 million. Available borrowings under the line of credit at June 30, 2004 were \$144.2 million, and no amounts were outstanding at June 30, 2004 and December 31, 2003. The Company pays an unused line of credit fee of .25% annually. The agreement provides the following financial covenants should the loan balance exceed 60% of all eligible accounts, as defined: that stockholders' equity shall not decrease by more than 20% in any given calendar quarter; contains a tangible net worth requirement as defined in the agreement; and limits the payment of dividends if in default of any provision of the agreement. The loan balance did not exceed 60% of all eligible accounts; hence the financial covenants were not applicable at June 30, 2004.

### (10) LITIGATION

On December 2, 2002, a class action complaint entitled OMAR QUINONES v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Orange (Case No. 02CC00353). The complaint, as amended, alleges overtime and related violations of the California Labor Code on behalf of managers of Skechers' retail stores and seeks, inter alia, damages and restitution, as well as injunctive and declaratory relief. On February 25, 2003, another related class action complaint entitled MYRNA CORTEZ v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC290932) asserting similar claims and seeking similar relief on behalf of assistant managers. While it is too early in the litigation to predict the outcome of the claims against Skechers, Skechers believes that it has meritorious defenses to the claims asserted in both class actions and intends to defend against those claims vigorously. Further, Skechers is unable to determine the extent, if any, of any liability however, and does not believe that an adverse result would have a material effect on Skechers' consolidated financial position or results of operations.

On March 25, 2003, a shareholder securities class action complaint captioned HARVEY SOLOMON v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2094 DDP). On April 2, 2003, a shareholder securities class action complaint captioned CHARLES ZIMMER v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2296 PA). On April 15, 2003, a shareholder securities class action complaint captioned MARTIN H. SIEGEL v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No 03-2645 RMT). On May 6, 2003, a shareholder securities class action complaint captioned ADAM D. SAPHIER v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3011 FMC). On May 9, 2003, a shareholders securities class action complaint captioned LARRY L. ERICKSON v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of

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California (Case No. 03-3101 SJO). Each of these class action complaints alleged violations of the federal securities laws on behalf of persons who purchased publicly traded securities of SKECHERS between April 3, 2002 and December 9, 2002. In July 2003, the court in these federal securities class actions, all pending in the United States District Court for the Central District of California, ordered the cases consolidated and a consolidated complaint to be filed and served. On September 25, 2003, the plaintiffs filed a consolidated complaint entitled *In re SKECHERS USA, Inc. Securities Litigation*, Case No. CV-03-2094-PA in the United States District Court for the Central District of California, consolidating all of the federal securities actions above. The complaint names as defendants SKECHERS and certain officers and directors and alleges violations of the federal securities laws and breach of fiduciary duty on behalf of persons who purchased publicly traded securities of SKECHERS between April 3, 2002 and December 9, 2002. The complaint seeks compensatory damages, interest, attorneys' fees and injunctive and equitable relief. While it is too early to predict the outcome of the litigation, the Company believes the suit is without merit and intends to vigorously defend the suit.

On April 3, 2003, a shareholder derivative complaint captioned *BRADFORD MITCHELL v. JEFFREY GREENBERG et al.* was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC 293317). On April 3, 2003, a shareholder derivative complaint captioned *GEORGIA MANOLAS v. JEFFREY GREENBERG et al.* was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293388). On April 8, 2003, a shareholder derivative complaint captioned *JEFF GRAVITTER v. ROBERT Y. GREENBERG* was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293561). Each of these class action complaints included allegations of violations of California Corporation Code § 25402 and breach of fiduciary duty. On August 29, 2003, the plaintiffs in these state derivative actions filed a consolidated complaint entitled *In re SKECHERS USA, Inc. Derivative Litigation*, Case No. BC-293317, in the Superior Court of the State of California, Los Angeles County, consolidating all of the state derivative actions above. The complaint alleges violations of California Corporation Code § 25402, breaches of fiduciary duty, waste of corporate assets and unjust enrichment. The complaint seeks compensatory damages, treble damages, disgorgement of profits, imposition of a constructive trust, equitable and injunctive relief, and costs. While it is too early to predict the outcome of the litigation, the Company believes the suit is without merit and intends to vigorously defend against the claims.

On July 7, 2004, a class action complaint entitled *MYRNA CORTEZ et al. v. SKECHERS USA, INC. et al.* was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC318101). The complaint alleges wage violations of the California Labor Code and unfair business practices relating to deductions for uniforms on behalf of employees of Skechers' retail stores and seeks, inter alia, damages and civil penalties, as well as injunctive relief. While it is too early in the litigation to predict the outcome of the claims against Skechers, Skechers believes that it has meritorious defenses to the claims asserted and intends to defend against those claims vigorously. Further, Skechers is unable to determine the extent, if any, of any liability however, and does not believe that an adverse result would have a material effect on Skechers' consolidated financial position or results of operations.

The Company occasionally becomes involved in litigation arising from the normal course of business and we are unable to determine the extent of any liability that may arise. Other than the foregoing, we have no reason to believe that any liability with respect to pending legal actions, individually or in the aggregate, will have a material adverse effect on the Company's consolidated financial position or results of operations.

### (11) STOCKHOLDERS' EQUITY

During the three and six months ended June 30, 2004, certain Class B stockholders converted 1,115,372 shares of Class B common stock into an equivalent number of Class A common stock.

### (12) SEGMENT AND GEOGRAPHIC REPORTING INFORMATION

The Company's reportable business segments and respective accounting policies of the segments are the same as described in Note 2. The Company has three reportable segments – domestic wholesale, international wholesale and retail, which includes both domestic and international retail operations, which require disclosure under SFAS No. 131. The Company includes its e-commerce sales and other miscellaneous sales in the all other segment. Management evaluates segment performance based primarily on net sales and gross margins.

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All costs and expenses of the Company are analyzed on an aggregate basis and these costs are not allocated to the Company's segments. The majority of the Company's capital expenditures relate to the retail operations both domestically and internationally. Net sales and gross margins for the domestic wholesale, international wholesale, and retail segments were as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
<b>Net sales</b>				
Domestic wholesale	\$ 159,047	\$ 158,772	\$ 299,395	\$ 306,069
International wholesale	32,431	34,638	73,033	65,004
Retail	42,105	34,277	81,356	63,658
All other	1,121	1,591	2,408	3,140
	<u>\$ 234,704</u>	<u>\$ 229,278</u>	<u>\$ 456,192</u>	<u>\$ 437,871</u>
<b>Gross profit</b>				
Domestic wholesale	\$ 59,441	\$ 55,018	\$ 112,236	\$ 113,459
International wholesale	10,398	13,037	25,341	26,276
Retail	24,983	20,314	46,260	38,470
All other	601	1,226	1,293	1,708
	<u>\$ 95,423</u>	<u>\$ 89,595</u>	<u>\$ 185,130</u>	<u>\$ 179,913</u>

	June 30, 2004	December 31, 2003
<b>Assets</b>		
Domestic wholesale	\$ 365,517	\$ 315,375
International wholesale	89,059	78,359
Retail	66,884	71,574
All other	1,208	1,225
	<u>\$ 522,668</u>	<u>\$ 466,533</u>

## Geographic Information

The following summarizes our operations in different geographic areas for the period indicated:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
<b>Net sales (1)</b>				
North America (2)	\$ 194,593	\$ 191,777	\$ 376,714	\$ 368,735
Europe	40,111	37,501	79,478	69,136
	<u>\$ 234,704</u>	<u>\$ 229,278</u>	<u>\$ 456,192</u>	<u>\$ 437,871</u>
<b>Identifiable Assets</b>				
North America (2)		\$432,099		\$ 380,930
Europe		90,569		85,603
		<u>\$522,668</u>		<u>\$ 466,533</u>

(1) The Company has subsidiaries in the United Kingdom, France, Germany, Spain, Italy, Canada, and the Netherlands, who generate net sales within those respective countries and, in some countries the neighboring regions. The Company also has a subsidiary in

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Switzerland, which generates net sales to that region, in addition to net sales to our distributors located in numerous non-European countries. Net sales are attributable to geographic regions based on the location of the Company subsidiary.

(2) The Company's North American operations are in the United States and Canada.

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the Company's Condensed Consolidated Financial Statements and Notes thereto appearing elsewhere in this document.

This Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements with regards to the Company's revenues, earnings, spending, margins, cash flow, orders, inventory, products, actions, plans, strategies and objectives. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or simply state future results, performance or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "intend," "plan," "project," "will be," "will continue," "will result," "could," "may," "might," or any variations of such words with similar meanings. Any such statements are subject to risks and uncertainties that could cause the Company's actual results to differ materially from those, which are management's current expectations or forecasts. Such information is subject to the risk that such expectations or forecasts, or the assumptions underlying such exceptions or forecasts, become inaccurate.

Risks and uncertainties that could affect the Company's actual results and could cause such results to differ materially from those forward-looking statements made by or on behalf of the Company are set forth in "Risk Factors" and elsewhere in this report.

#### FINANCIAL OVERVIEW

We have three reportable segments – domestic wholesale sales, international sales, and retail sales, which includes domestic and international retail. We evaluate segment performance based primarily on net sales and gross margins. The largest portion of our revenues is derived from the domestic wholesale segment. Domestic wholesale segment net sales comprised 65.6% and 69.9% of total sales for the six months ended June 30, 2004 and 2003, respectively.

Our retail sales achieve higher gross margins as a percentage of net sales than wholesale sales. The line item, cost of sales includes the cost of footwear purchased from our manufacturers, duties, quota costs, inbound freight (including ocean, air and freight from the dock to our distribution centers), brokers fees, and storage costs. As such, our gross margins may not be comparable to some of our competitors since we include expenses related to our distribution network in the line item general and administrative expenses, whereas some of our competitors may include expenses of this type in the line item cost of sales.

Selling expenses. The selling expense line item consists primarily of the following accounts — sales representative sample costs, sales commissions, trade shows, advertising and promotional costs, which may include television and ad production costs, and expenses associated with producing and distributing our catalogs.

General and administrative expenses. The general and administrative line item consists primarily of the following accounts — salaries, wages, and related taxes and various overhead costs associated with our corporate staff, domestic and international retail operations, non-selling related costs of our international operations, costs associated with our domestic and European distribution centers, professional fees related to both legal and accounting, insurance, and depreciation and amortization, amongst others expenses. In addition, expenses related to our distribution network, including the functions of purchasing, receiving, inspecting, allocating, warehousing and packaging our products totaled \$16.9 million and \$15.5 million for the three months ended June 30, 2004 and 2003, respectively, and \$34 million and \$31.4 million for the six months ended June 30, 2004 and 2003, respectively. Our distribution network related costs are included in general and administrative expenses and are not allocated to segments.

#### RESULTS OF OPERATIONS

The following table sets forth for the periods indicated, selected information from the Company's results of operations as a percentage of net sales:

	Three-Months Ended June 30,				Six-Months Ended June 30,			
	2004		2003		2004		2003	
Net sales	\$234,704	100.0%	\$229,278	100.0%	\$456,192	100.0%	\$437,871	100.0%
Cost of sales	139,281	59.3	139,683	60.9	271,062	59.4	257,958	58.9
Gross profit	95,423	40.7	89,595	39.1	185,130	40.6	179,913	41.1
Royalty income, net	1,033	0.4	454	0.2	2,421	0.5	725	0.2
	96,456	41.1	90,049	39.3	187,551	41.1	180,638	41.3
Operating expenses:								
Selling	20,738	8.8	28,838	12.6	36,828	8.0	46,458	10.6
General and administrative	59,288	25.3	61,053	26.6	120,329	26.4	118,149	27.0
	80,026	34.1	89,891	39.2	157,157	34.4	164,607	37.6
Earnings (loss) from operations	16,430	7.0	158	0.1	30,394	6.7	16,031	3.7
Interest expense, net	(2,272)	(1.1)	(2,438)	(1.1)	(4,309)	(0.9)	(4,535)	(1.0)
Other, net	(157)	—	(56)	—	(223)	(0.1)	(360)	(0.1)
Earnings (loss) before income taxes	14,001	6.0	(2,336)	(1.0)	25,862	5.7	11,136	2.5
Income taxes	5,659	(2.4)	(211)	0.1	10,474	2.3	4,800	1.1
Net earnings (loss)	\$ 8,342	3.6	\$ (2,125)	(0.9)	\$ 15,388	3.4%	\$ 6,336	1.4%



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### THREE MONTHS ENDED JUNE 30, 2004 COMPARED TO THREE MONTHS ENDED JUNE 30, 2003

#### Net Sales

Net sales for the three months ended June 30, 2004 were \$234.7 million, an increase of \$5.4 million or 2.4% over net sales of \$229.3 million for the three months ended June 30, 2003. The increase in net sales was primarily due to acceptance of our new designs and styles of our in-season product, growth within the retail segment from both new store additions and positive comparative (comp) store sales increases (stores opened for at least one year), and sales increases from our subsidiaries in Canada and Spain. Our domestic wholesale segment increased slightly to \$159.0 million during the three months ended June 30, 2004, from \$158.8 million for the three months ended June 30, 2003. The average selling price per pair within the domestic wholesale segment increased to \$18.27 per pair during the three months ended June 30, 2004, a 7.7% increase from \$16.97 per pair in the same period last year. The increase in the average selling price per pair came on a 7.0% reduction in unit sales volume to 8.7 million pairs in the three months ended June 30, 2004 compared to 9.4 million pairs in the same period last year. The decrease in unit sales volume was due to the reduced level of markdown and closeout merchandise in 2004, when compared to 2003, when we were focused on reducing our inventory levels.

Our retail segment sales increased \$7.8 million to \$42.1 million for the three months ended June 30, 2004, a 22.8% increase over sales of \$34.3 million for the same period in 2003. The increase in retail segment sales was due to the addition of net 14 new domestic and four international retail stores since June 30, 2003, which contributed \$4.2 million in new store sales. Of our new store additions, nine were outlet stores and five were warehouse stores, which tend to have higher average sales per store than our concept stores. In addition, for the three months ended June 30, 2004, we realized positive comp stores sales increases in both our domestic and international retail stores.

We currently operate over 125 domestic and international retail stores and believe that we have a presence in most major markets, as such, we currently have plans for only four domestic retail stores in 2004, the last of which was opened in July 2004. We currently have no plans to open any international retail stores in 2004. Comparatively, we opened 31 retail stores in 2003.

Our international wholesale segment sales were \$32.4 million for the three months ended June 30, 2004, compared to \$34.6 million for the three months ended June 30, 2003. Our international wholesale sales consist of direct sales – those we make to department stores and specialty retailers – and sales to our distributors who in turn sell to department stores and specialty retailers in various international regions where we do not sell direct. The decrease in international wholesale sales was primarily due to reduced distributor sales. Our distributor sales decreased to \$18.2 million for the three months ended June 30, 2004 compared to \$20.8 million for the three months ended June 30, 2003. The decrease was primarily due to reduced sales into Japan, Chile, and Saudi Arabia. Partially offsetting the decrease in distributor sales was our direct sales, which increased 2.8% to \$14.2 million compared to \$13.8 million for the three months ended June 30, 2003. The increase in direct sales was primarily due to increased sales into Canada, Germany and Spain, offset by decreased sales into the United Kingdom and France.

We are currently rolling out our new marketing campaigns, “We Put the S in Action” (worldwide campaign) and the Christina Aguilera “Naughty and Nice” (international campaign) and believe that these campaigns and the anticipated international acceptance of our new styles will generate additional demand for our products internationally.

During the three months ended June 30, 2004, we began shipping product from our recently introduced Rhino, Rhino Red and 310 product lines. Although sales for these product lines for the three months ended June 30, 2004 was a small portion of consolidated sales, we currently believe that sales for these products will increase in the third quarter ended September 30, 2004, when compared to the second quarter ended June 30, 2004.

During the three months ended June 30, 2004, we recognized net licensing royalties of \$1.0 million compared to \$454,000 during the three months ended June 30, 2003. The increase in licensing royalties is primarily the result of royalties associated with our licensing agreement for Skechers kids’ apparel with Kids’ Headquarters, which launched during the back to school selling season in 2003. During 2003, we entered into various domestic and international licensing agreements. These new licensing arrangements have been in the development stage, and we anticipate that many of these licensed products will be available at retail for the back to school and holiday selling seasons this year. As a result we currently anticipate that royalty income during the second half of 2004 will be higher than royalties during the first half of 2004.



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We currently anticipate that net sales for the third quarter ended September 30, 2004, will be between \$235-\$245 million, which represents a 5.9% to 10.4% increase in net sales, when compared to the third quarter ended June 30, 2003.

### Gross Profit

Gross profit for the three months ended June 30, 2004 was \$95.4 million compared to \$89.6 million for the three months ended June 30, 2003. Gross profit as a percentage of sales was 40.7% for the three months ended June 30, 2004, compared to 39.1% for the same three months in 2003. The margin increase was the result of the increase in domestic wholesale margins, which increased to 37.4% from 34.7% and retail sales, which have higher gross margins, becoming a larger portion of consolidated sales, both of which were offset by a 550 basis point decrease in international wholesale margins. The domestic wholesale margin increase was primarily due to the significantly lower volume of markdown merchandise, and a lower volume of close out product to discounters, both of which were driven by our significantly higher levels of inventory in the first half of 2003. In addition, we realized higher margins within our Men's and Women's Sport line and our Women's Active lines this year compared to last year.

Gross profit for our retail segment increased 23.0% to \$25.0 million for the three months ended June 30, 2004 compared to \$20.3 million for the three months ended June 30, 2003. Gross profit as a percent of sales for the retail segment was 59.3% for the three months ended June 30, 2004, which was the same as the three months ended June 30, 2003.

Gross profit for our international wholesale segment for the three months ended June 30, 2004 was \$10.4 million compared to \$13.0 million for the same period in 2003. Gross profit as a percentage of net sales for the international wholesale segment was 32.1% for the three months ended June 30, 2004 compared to 37.6% for the same period in 2003. The decrease in margin was due to reduced margins from our direct sales to department stores and specialty retailers, primarily from price concessions initiated in July 2003 and which have remained in effect. Our distributor margins for the three months ended June 30, 2004 were consistent with those for the three months ended June 30, 2003.

During the three months ended June 30, 2004, our third party manufacturers located in China notified us of electrical shortages which has caused them, in some cases, to shut down production at least one day a week. For production orders that are outstanding with firm delivery dates and that did not ship in time to meet our delivery requirements, the manufacturer has paid the costs to overnight product to our distribution centers. These electrical shortages may extend the production time necessary to produce our orders, and there may be circumstances where we may have to incur premium freight charges to expedite product to our customers. If we incur a significant amount of premium charges to airfreight product for our customers, our gross profit will be negatively affected if we are unable to collect those charges. We are currently unable to determine the extent, if any, of any adverse margin impact we may realize as a result of air freight product to our customers. Premium freight charges incurred during the three months ended June 30, 2004 were not significant.

Excluding the potential effects of the electrical shortages described above, we currently believe that our consolidated margins of 40.7% are in line with our current business model. In addition, excluding the effects of the electrical shortages referred to above, we currently believe that margins for the third quarter ended September 30, 2004 will also be in the range of 40%.

### Selling Expenses

Selling expenses for the six months ended June 30, 2004 were \$20.7 million compared to \$28.8 million for the same period last year. Selling expenses as a percent of sales were 8.8% during the three months ended June 30, 2004, compared to 12.6% for the same period last year. The decrease in selling expenses was primarily due to reduced advertising costs, which decreased to 6.6% (\$15.6 million) of sales for the three months ended June 30, 2004 compared to 10.5% (\$24.1 million) of sales for the same period in 2003. We reduced our spending levels for various media advertising including television, radio and trade print by \$8.9 million, offset by increased tradeshow and catalog expenses of \$373,000. In addition, we realized increased selling expenses related to sales commissions and sales representative samples of \$458,000.

Selling expenses for the third quarter ended September 30, 2004 may be higher than those incurred during the second quarter ended June 30, 2004. This increase in expense would be due to tradeshow related expenditures for our largest trade show, WSA located in Las Vegas, NV and GDS, our largest international trade show located in Germany, both of which we have a presence at and which take place in the three months ended September 30, 2004, and additional sales commissions.

### General and Administrative Expenses

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General and administrative expenses for the three months ended June 30, 2004 were \$59.3 million, a decrease of \$1.8 million or 2.9%, compared to \$61.1 million for the three months ended June 30, 2003. General and administrative expenses as a percent of sales decreased to 25.3% from 26.6% for the three months ended June 30, 2003. The decrease in general and administrative expenses was primarily due to reduced temporary help of \$1.0 million at our distribution centers and reduced corporate legal fees of \$940,000, due to handling various legal matters in house and reduced volume of litigation expenses this year when compared to last year.

During 2003, we continued our wholesale and retail expansion strategies, as we added three subsidiaries and net 29 retail stores. We currently believe that we have established our presence in most major retail markets. As such, we currently feel that we are now able to curtail our retail expansion, and therefore, we currently have plans to open only four domestic, and no international, retail stores in 2004. The last of which opened in July 2004. In addition, we currently believe that we have sufficiently developed our international direct selling efforts; therefore, we currently do not anticipate entering any new international markets in 2004. Instead, we will focus on (i) enhancing the efficiency of our international operations, (ii) increasing our customer base, (iii) increasing the product count within each customer, and (iv) tailoring our product offerings currently available to our international customers to increase demand for our product.

### Other Income (Expense)

Interest expense was \$2.3 million for the three months ended June 30, 2004 compared to \$2.6 million for the same period in 2003. The reduction in interest expense is due to the reduction of our long-term debt.

### Income Taxes

The effective tax rate for the three months ended June 30, 2004 was 40.4% compared to tax benefit of 9.0% for three months ended June 30, 2003. The effective tax rate for the three months ended June 30, 2004 was computed using the effective tax rates estimated to be applicable to each of our domestic and international taxable jurisdictions for the full fiscal year, and is based on projected earnings and losses of our domestic and international operations. The increase in the effective tax rate is due to an increase in projected earnings in higher domestic and international tax jurisdictions. The projected earnings and losses are subject to ongoing review and evaluation by us.

## SIX MONTHS ENDED JUNE 30, 2004 COMPARED TO SIX MONTHS ENDED JUNE 30, 2003

### Net Sales

Net sales for the six months ended June 30, 2004 were \$456.2 million, an \$18.3 million or 4.2% increase over net sales of \$437.9 million for the six months ended June 30, 2003. The increase in consolidated net sales was due to increased sales within our retail segment and increased direct international wholesale sales into Germany and Canada. Offsetting these sales increases was a decrease in our domestic wholesale segment, which decreased to \$299.4 million compared to \$306.1 million for the six months ended June 30, 2003. The decrease in domestic wholesale segment net sales came on a 3.4% unit sales volume decrease to 17.4 million pairs from 18.0 million pairs for the six months ended June 30, 2003, however, our average selling price per pair increased 1.2% to \$17.23 from \$17.02 for the six months ended June 30, 2003. The increase in the average selling price per pair was primarily due to the reduced level of markdowns and close outs in 2004 when compared to 2003 when we were reducing our inventory levels.

Retail segment sales for the six months ended June 30, 2004 increased 27.8% to \$81.4 million compared to \$63.7 million for the same period last year. The increase in retail sales was due to the increase in new stores and positive comp store sales. Since June 30, 2004, we have opened net 14 new domestic stores which contributed \$7.9 million in net sales and four international stores, which contributed \$1.7 million in net sales.

International wholesale sales for the six months ended June 30, 2004 increased 12.4% to \$73.0 million compared to \$65.0 million for the same six months in 2003. We realized increases in both our direct sales, which increased 21.1% and our distributor sales, which increased 1.5%. The significant increase in direct sales was due to increased sales into Germany, Canada, and our newly established subsidiary in Italy, offset by reduced sales into the United Kingdom and France.

### Gross Profit

Gross profit for the six months ended June 30, 2004 was \$185.1 million compared to \$179.9 million for the six months ended June 30, 2003. Gross profit as a percentage of net sales for the six months ended June 30, 2004 was 40.6% compared to 41.1% for the same period last year. The decrease in margin for the six months ended June 30, 2004, when compared to the six months ended June 30,

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2003 was primarily due to reduced margins within our international wholesale and retail segments. Our domestic wholesale segment margins in 2004 were 37.5% slightly above last year's margins of 37.1% for the six months ended June 30, 2003.

Our international wholesale margins for the six months ended June 30, 2004 were 34.7% compared to 40.4% for the same period in 2003. The decrease in margins was primarily due to reduced margins within our direct sales channels, as our distributor margins in 2004 were consistent with 2003. The decrease in our direct sales channel was due to price concessions made in July 2003, which have not been re-adjusted.

Our retail segment margins for the six months ended June 30, 2004 were 56.9% compared to 60.4% for the same period in 2003. The decrease in margins for the six months ended June 30, 2004, when compared to the same period in 2003, were primarily due to a larger portion of our retail sales coming from our outlet and warehouse stores, resulting from both positive comp stores sales increases and new stores openings, coupled with lower margins in 2004. The decrease in margins was due to increased promotional activity within those store formats in 2004 when compared to 2003.

### Selling Expenses

Selling expenses for the six months ended June 30, 2004 were \$36.9 million compared to \$46.5 million for the six months ended June 30, 2003. Selling expenses as a percent of sales were 8.0% for the six months ended June 30, 2004 compared to 10.6% for the same period in 2003. The decrease in selling expenses was primarily due to decreased advertising, which declined to 5.5% of sales or \$25.1 million in 2004 compared to 8.5% of sales or \$37.1 for the six months ended June 30, 2003. Advertising expense reductions were made across various medias including trade print, television, and radio, which totaled \$8.4 million in, additional to reduced promotional and point of purchase marketing efforts, which totaled \$1.7, and reduced trade shows costs of \$1.1 million.

### General and Administrative Expenses

General and administrative expenses for the six months ended June 30, 2004 were \$120.3 million compared to \$118.1 million for the three months ended June 30, 2003. General and administrative expenses as a percent of sales were 26.4% in 2004 compared to 27.0% for the six months ended June 30, 2003. The decrease in general and administrative expenses was due to reduced temporary help at our distribution centers of \$1.8 million and reduced legal fees of \$2.8 million, both of which were partially offset by increased rent of \$1.4 million and increased utilities of \$873,000.

### Other Income (Expense)

Interest expense was \$4.4 million for the six months ended June 30, 2004 compared to \$5.0 million for the same period in 2003. The reduction in interest expense is due to the amortized reduction of our long-term debt.

### Income Taxes

The effective tax rate for the six months ended June 30, 2004 was 40.5% compared to an effective tax rate of 43.1% for the six months ended June 30, 2003. The effective tax rate for the six months ended June 30, 2004 was computed using the effective tax rates estimated to be applicable to each of our domestic and international taxable jurisdictions for the full fiscal year, and is based on projected earnings and losses of our domestic and international operations. The projected earnings and losses are subject to ongoing review and evaluation by us.

## LIQUIDITY AND CAPITAL RESOURCES

Our working capital at June 30, 2004 was \$301.6 million, an increase of \$26.5 million from working capital of \$275.1 million at December 31, 2003. Our cash and cash equivalents at June 30, 2004 were \$127.3 million compared to \$113.5 million at December 31, 2003. The increase in cash and cash equivalents was the result of increased operating cash flows due to the increase in net earnings in 2004 when compared to 2003, a significant decrease in capital expenditures due to our curtailed expansion activities within our retail and international distribution channels, and an increase in cash provided by the exercise of stock options.

During the six months ended June 30, 2004, our operating activities generated \$14.9 million in net cash compared to cash used in operating activities of \$69.3 million for the six months ended June 30, 2003. The significant improvement in our operating cash flows for the six months ended June 30, 2004, when compared to the same period in 2003, was the result of increased earnings and our reduced investment in inventory, which resulted from maintaining lower inventory levels.

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Net cash used in investing activities was \$2.9 million for the six months ended June 30, 2004, compared to \$14.2 million during the six months ended June 30, 2003. The reduction in capital expenditures in 2004 was primarily due to the decrease in the number of new store openings. As we currently have over 125 retail stores worldwide, we feel that we have a presence in most major markets and therefore currently have plans for four retail stores in 2004, all of which have been opened to date. The reduction in capital expenditures is also reflective of our reduced international expansion activities. We currently believe that we have entered the most preferred international regions for our business, as such, we currently do not anticipate entering any new international markets in 2004. As such, we currently anticipate that our capital expenditures for fiscal 2004 will be approximately \$4-\$6 million. However, we recently signed a purchase agreement for the acquisition of our corporate headquarters that we currently lease. If we acquire that building and depending on our financing arrangements, if any, our capital expenditures could increase up to the estimated purchase price of \$11 million.

We currently anticipate that our capital expenditure requirements will be funded through our operating cash flows or through our \$150.0 million line of credit facility, which had no outstanding borrowings at June 30, 2004 and December 31, 2003.

Net cash provided by financing activities was \$2,158,000 during the six months ended June 30, 2004, compared to net cash used in financing activities of \$307,000 during the same period in 2003. The increase in cash provided by financing activities was due to increased cash provided from the exercise of stock options, offset by a larger reduction in our long-term debt, when compared to 2003.

In April 2002, we issued \$90.0 million aggregate principal amount of 4.50% Convertible Subordinated Notes due April 15, 2007. The notes are convertible into shares of our Class A Common Stock. Interest on the notes is paid semi-annually on April 15 and October 15 of each year. The notes are convertible at the option of the holder into shares of Class A Common Stock at a conversion rate of 38.5089 shares of Class A Common Stock per \$1,000 principal amount of notes, which is equivalent to a conversion price of approximately \$25.968 per share. The conversion rate is subject to adjustment. The notes may be converted at any time on or before the close of business on the maturity date, unless the notes have been previously redeemed or repurchased; provided, however, that if a note is called for redemption or repurchase, the holder will be entitled to convert the notes at any time before the close of business on the date immediately preceding the date fixed for redemption or repurchase, as the case may be. The notes are unsecured and subordinated to our present and future senior debt. The notes are also structurally subordinated in right of payment to all indebtedness and other liabilities of our subsidiaries. The indenture does not restrict our incurrence of indebtedness, including senior debt, or our subsidiaries' incurrence of indebtedness. The indenture provides for various non-financial covenants and cross default provisions, as defined in the agreement, which we were in compliance with at June 30, 2004. Net proceeds from the sale of the notes were \$86.2 million. The refinancing of our short-term borrowings with long-term capital was done to provide us with long-term debt to provide for the future growth of the business.

In addition to our \$90.0 million of Convertible Subordinated Notes referred to above, we have additional long-term debt of \$27.6 million outstanding at June 30, 2004. This long-term debt consists of the following at June 30, 2004:

- Note payable for \$7.6 million for one of our distribution center warehouses located in Ontario, CA, which is secured by the property.
- Note payable for \$10.3 million for one of our administrative offices located in Manhattan Beach, CA, which is secured by the property.
- Capital lease liability for \$7.3 million for material handling equipment at one of our U.S. distribution center warehouses, which is secured by the equipment.
- Capital lease liability for \$1.7 million for material handling equipment at our European distribution center, which is secured by the equipment.
- Numerous capital lease obligations totaling \$0.7 million for various office and warehouse equipment used throughout the organization, which is secured by the property.

The above debt agreements may contain certain non-financial covenants, financial covenants and/or cross default provisions, as the case may be, as defined within each of the respective loan documents. At June 30, 2004 we were in compliance with all of the covenants related to our long-term debt.

We have available a secured line of credit, as amended on December 31, 2003, permitting borrowings up to \$150.0 million based upon eligible accounts receivable and inventories. Borrowings bear interest at the prime rate (4.0% at June 30, 2004) minus 0.50%, and the

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agreement expires on December 31, 2005. The agreement provides for the issuance of letters of credit up to a maximum of \$30.0 million of which 50% decreases the amount available for borrowings under the agreement. Outstanding letters of credit at June 30, 2004 were \$11.6 million. Available borrowings under the line of credit at June 30, 2004 were \$144.2 million and no amounts were outstanding at June 30, 2004 and December 31, 2003. We pay an unused line of credit fee of .25% annually. The agreement provides the following financial covenants should the loan balance exceed 60% of all eligible accounts, as defined: that stockholders' equity shall not decrease by more than 20% in any given calendar quarter; a tangible net worth be maintained as defined in the agreement; and limits the payment of dividends if in default of any provision of the agreement. The loan balance did not exceed 60% of all eligible accounts, hence the financial covenants were not applicable at June 30, 2004.

We believe that anticipated cash flows from operations, available borrowings under our revolving line of credit, cash on hand, proceeds from the issuance of the notes and our financing arrangements will be sufficient to provide us with the liquidity necessary to fund our anticipated working capital and capital requirements through fiscal 2004. However, in connection with our current strategies, we may incur significant working capital requirements and capital expenditures. Our future capital requirements will depend on many factors, including, but not limited to, the levels at which we maintain inventory, the market acceptance of our footwear, the success of our international operations, the levels of promotion and advertising required to promote our footwear, the extent to which we invest in new product design and improvements to our existing product design and the number and timing of new store openings. To the extent that available funds are insufficient to fund our future activities, we may need to raise additional funds through public or private financing. We cannot be assured that additional financing will be available or that, if available, it can be obtained on terms favorable to our stockholders and us. Failure to obtain such financing could delay or prevent our planned expansion, which could adversely affect our business, financial condition and results of operations. In addition, if additional capital is raised through the sale of additional equity or convertible securities, dilution to our stockholders could occur.

### Disclosure about Contractual Obligations and Commercial Commitments

The following table aggregates all material contractual obligations and commercial commitments as of June 30, 2004:

	Payments Due by Period (In Thousands)				
	Total	Less than One Year	One to Three Years	Three to Five Years	More than Five Years
Long-term obligations (1)	\$104,175	\$ 4,050	\$ 8,100	\$ 92,025	—
Other long term debt	28,215	1,783	\$ 3,567	3,567	\$ 19,298
Capital lease obligations	12,211	3,642	8,565	4	—
Operating lease obligations (2)	220,937	31,531	58,430	46,996	83,980
Purchase obligations (3)	11,561	11,561	—	—	—
Contractual obligations:					
Professional services related to Sarbanes-Oxley Section 404 compliance	700	700	—	—	—
Financed insurance premiums	2,171	2,171	—	—	—
	<u>\$379,970</u>	<u>\$55,438</u>	<u>\$78,662</u>	<u>\$142,592</u>	<u>\$103,278</u>

- (1) Long-term obligations consists of our 4.50% convertible notes due April 15, 2007, and related interest payments due in April and October of each year, unless converted into our Class A common stock as provided for in the indenture agreement.
- (2) Operating lease obligations consists primarily of real property leases for our retail stores, corporate offices, and distribution centers. Payments for these leases are provided for by cash flows generated from operations or, if needed, by our \$150.0 million secured line of credit, for which no amounts were outstanding at June 30, 2004. We account for our operating leases as follows:
- Step rent provisions and escalation clauses are taken into account in computing our minimum lease payments and the minimum lease payments are recognized on a straight-line basis over the minimum lease term. Subsequent adjustments to our lease payments due to changes in an existing index, usually the consumer price index, are typically included in our calculation of the minimum lease payments.
  - Lease concessions, typically free rent periods, are considered in the calculation of our minimum lease payments for the minimum lease term. Capital improvement funding received from the landlord is recorded as a reduction on the balance sheet line item property, plant and equipment and amortized over the remaining minimum lease term.

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- (3) Represents outstanding letters credit of \$11.6 million, which are presentable primarily on shipment of product from our third party contract manufacturers or delivery of product to our distributors freight forwarders.

### CRITICAL ACCOUNTING POLICIES AND USE OF ESTIMATES

Management Discussion and Analysis of Financial Condition and Results of Operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting estimates are affected by more significant judgments used in the preparation of our consolidated financial statements: revenue recognition, promotional items, valuation allowances, inventory reserves, valuation of intangible and long-lived assets, litigation reserves, valuations of deferred income taxes, and cooperative arrangements.

**Revenue Recognition.** We derive income from the sale of footwear and royalties earned from licensing the Skechers brand. The significant portion of our revenue is recognized upon shipment of footwear. Domestically, goods are shipped directly from our domestic distribution center in Ontario, California, and revenue is recognized upon shipment from the distribution center (FOB shipping point). For our international wholesale accounts, product is shipped direct from our distribution center in Liege, Belgium, and revenue is recognized upon shipment from the distribution center. For our distributor sales, the goods are delivered directly from the independent factories to our distributors freight forwarders on a Free Named Carrier (FCA) basis and revenue is recognized upon receipt of a freight cargo receipt. In all of the above cases, each of the following have been met prior to revenue recognition: title has passed, persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable and collectibility is reasonably assured.

Royalty income is earned from our licensing arrangements. Upon signing a new licensing agreement, we receive up front fees, which are generally characterized as prepaid royalties. These fees are initially deferred and recognized as revenue as earned (i.e. as licensed sales are reported to the company). The first calculated royalty payment is based on actual sales of the licensed product. Typically, at each quarter end we receive correspondence from our licensee's indicating what the actual sales for the period were. This information is used to calculate and accrue the related royalties based on the terms of the agreement.

**Promotional items** We typically provide for two types of promotional items, footwear and non-footwear. Promotional items are accounted for as follows:

**Footwear.** Footwear products that are sold at a reduced price to our customers, either through our wholesale or retail distribution channels are recorded in the net sales line item at the ultimate amount received/billed at the time of revenue recognition. Footwear given away as part of a promotion (i.e. seeding product to celebrities and editors, through promotions and events as well as charity related functions, etc.) is included in the line item costs of sales. These amounts are immaterial in relation to our total cost of sales line items. Sales samples that are used by our sales personnel and distributors are charged to the line item selling expense, at cost. The footwear that is given away is generally not given to any existing wholesale or retail customers.

**Non-footwear.** Non-footwear promotional items, such as concert promotions and give-aways at these events (i.e. key chains, t-shirts, etc.) are charged to advertising and promotions expense which are included in the line item selling expense. Such items are generally considered brand promotion.

**Allowance for bad debts, returns, and customer chargebacks.** We insure selected customer account balances both greater than \$200,000 and accepted by the insurance company should our customer not pay. We also provide a reserve against our receivables for estimated losses that may result from our customers' inability to pay, and disputed and returned items. We offer normal trade discounts to our customers. On occasion we offer our wholesale accounts sales discounts based on various promotional programs, such as trade-show promotions, product line discounts, and futures discounts. All sales are booked net of discount and are recorded at the time of revenue recognition. All customer returns must have a return authorization number, and once the product is returned and processed, we issue a credit to the customer. We determine the amount of the reserve by analyzing known uncollectible accounts, aged receivables, economic conditions in the customers' country or industry, historical losses and our customers' credit-worthiness. Amounts later determined and specifically identified to be uncollectible are charged or written off against this reserve. To minimize the likelihood of uncollectibility, customers' credit-worthiness is reviewed periodically based on external credit reporting services and

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our experience with the account and adjusted accordingly. Should a customer's account become past due, we generally place a hold on the account and discontinue further shipments to that customer, minimizing further risk of loss. The likelihood of a material loss on an uncollectible account would be mainly dependent on deterioration in the overall economic conditions in a particular country or environment. Reserves are fully provided for all probable losses of this nature. For receivables that are not specifically identified as high risk, we provide a reserve based upon a percent of sales for the last three months. This percentage is based on our historical loss rate. A 1% change in this rate would not have a significant impact on our results of operations. Gross trade accounts receivable balance was \$160.2 million and the allowance for bad debts, returns, and customer chargebacks was \$8.8 million at June 30, 2004.

**Inventory reserves.** Inventories are stated at lower of cost or market. We review our inventory on a regular basis for excess and slow moving inventory. Our review is based on inventory on hand, prior sales, and our expected net realizable value. Our analysis includes a review of inventory quantities on hand at period end in relation to year-to-date sales and projections for sales in the near future. The net realizable value, or market value is determined based on our estimate of sales prices of such inventory through off-price or discount store channels. A write down of inventory is considered permanent and creates a new cost basis for those units. The likelihood of any material inventory write-down is dependent primarily on our expectation of future consumer demand for our product. A misinterpretation or misunderstanding of future consumer demand for our product or the economy, or other failure to estimate correctly, could result in inventory valuation changes, either favorably or unfavorably, compared to the requirement determined to be appropriate as of the balance sheet date. At June 30, 2004, our gross inventory value was \$142.0 million, and our inventory reserve was \$1.4 million.

**Valuation of long-lived assets.** When circumstances warrant, we assess the impairment of long-lived assets that require us to make assumptions and judgments regarding the carrying value of these assets. The assets are considered to be impaired if we determine that the carrying value may not be recoverable based upon our assessment of the following events or changes in circumstances:

- the asset's ability to continue to generate income;
- loss of legal ownership or title to the asset;
- significant changes in our strategic business objectives and utilization of the asset(s); or
- the impact of significant negative industry or economic trends

If the assets are considered to be impaired, the impairment we recognize is the amount by which the carrying value of the assets exceeds the fair value of the assets. In addition, we base the useful lives and related amortization or depreciation expense on our estimate of the period that the assets will generate revenues or otherwise be used by us. If a change were to occur in any of the above-mentioned factors or estimates, the likelihood of a material change in our reported results would increase. In addition, we prepare a summary of store contribution from our retail stores to assess potential impairment of the fixed assets and leasehold improvements. Stores with negative contribution opened in excess of twelve months are then reviewed in detail to determine if impairment exists.

**Litigation reserves.** Estimated amounts for claims that are probable and can be reasonably estimated are recorded as liabilities in our consolidated balance sheets. The likelihood of a material change in these estimated reserves would be dependent on new claims as they may arise and the favorable or unfavorable outcome of the particular litigation. Both the amount and range of loss on the remaining pending litigation is uncertain. As such, we are unable to make a reasonable estimate of the liability that could result from unfavorable outcomes in litigation. As additional information becomes available, we will assess the potential liability related to our pending litigation and revise our estimates. Such revisions in our estimates of the potential liability could materially impact our results of operation and financial position.

**Valuation of deferred income taxes.** We record a valuation allowance to reduce our deferred tax assets to the amount that is more likely than not to be realized. The likelihood of a material change in our expected realization of our deferred tax assets depends on future taxable income and the effectiveness of our tax planning strategies amongst the various domestic and international tax jurisdictions in which we operate. We evaluate our projections of taxable income to determine the recoverability of our deferred tax assets and the need for an evaluation allowance.

**Cooperative arrangements.** We do not have a formal cooperative advertising program and any activity is usually very small. Any payments made or credits provided to our resellers are either charged against net sales, if the criteria of *Emerging Issues Task Force Issue* No. 01-9 has not been met, or charged to the line item caption selling expense when the applicable criteria has been met. Amounts that are charged as an expense are included in the line item caption selling expense and are typically supported by an invoice or other

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supporting documentation from our customer that provides verifiable support of their expenditures, which may include third-party invoices for advertising related costs, i.e. photo and catalog costs.

### QUARTERLY RESULTS AND SEASONALITY

While sales of footwear products have historically been somewhat seasonal in nature with the strongest sales generally occurring in the third and fourth quarters, we believe that changes in our product offerings have somewhat mitigated the effects of seasonality and, consequently, our sales are not necessarily as subjected to seasonal trends as that of our past or our competitors in the footwear industry.

We have experienced, and expect to continue to experience, variability in our net sales and operating results on a quarterly basis. Our domestic customers generally assume responsibility for scheduling pickup and delivery of purchased products. Any delay in scheduling or pickup which is beyond our control could materially negatively impact our net sales and results of operations for any given quarter. We believe the factors which influence this variability include (i) the timing of our introduction of new footwear products, (ii) the level of consumer acceptance of new and existing products, (iii) general economic and industry conditions that affect consumer spending and retail purchasing, (iv) the timing of the placement, cancellation or pickup of customer orders, (v) increases in the number of employees and overhead to support growth, (vi) the timing of expenditures in anticipation of increased sales and customer delivery requirements, (vii) the number and timing of our new retail store openings and (viii) actions by competitors. Due to these and other factors, the operating results for any particular quarter are not necessarily indicative of the results for the full year.

### INFLATION

We do not believe that the relatively moderate rates of inflation experienced in the United States over the last three years have had a significant effect on our sales or operating results. However, we cannot accurately predict the effect of inflation on future operating results. Although higher rates of inflation have been experienced in a number of foreign countries in which our products are manufactured, we do not believe that inflation has had a material effect on our sales or operating results. While we have been able to offset our foreign product cost increases by increasing prices or changing suppliers in the past, we cannot assure you that we will be able to continue to make such increases or changes in the future.

### EXCHANGE RATES

We receive U.S. dollars for substantially all of our product sales and our royalty income. Inventory purchases from offshore contract manufacturers are primarily denominated in U.S. dollars; however, purchase prices for our products may be impacted by fluctuations in the exchange rate between the U.S. dollar and the local currencies of the contract manufacturers, which may have the effect of increasing our cost of goods in the future. During 2003 and 2004, exchange rate fluctuations did not have a material impact on our inventory costs. We do not engage in hedging activities with respect to such exchange rate risk.

### RISK FACTORS

#### OUR FUTURE SUCCESS DEPENDS ON OUR ABILITY TO RESPOND TO CHANGING CONSUMER DEMANDS, IDENTIFY AND INTERPRET FASHION TRENDS AND SUCCESSFULLY MARKET NEW PRODUCTS.

The footwear industry is subject to rapidly changing consumer demands and fashion trends. Accordingly, we must identify and interpret fashion trends and respond in a timely manner. Demand for and market acceptance of new products are uncertain and achieving market acceptance for new products generally requires substantial product development and marketing efforts and expenditures. If we do not continue to meet changing consumer demands and develop successful styles in the future, our growth and profitability will be negatively impacted. We frequently make decisions about product designs and marketing expenditures several months in advance of the time when consumer acceptance can be determined. If we fail to anticipate, identify or react appropriately to changes in styles and trends or are not successful in marketing new products, we could experience excess inventories, higher than normal markdowns or an inability to profitably sell our products. Because of these risks, a number of companies in the footwear industry specifically, and the fashion and apparel industry in general, have experienced periods of rapid growth in revenues and earnings and thereafter periods of declining sales and losses, which in some cases have resulted in companies in these industries ceasing to do business. Similarly, these risks could have a severe negative effect on our consolidated results of operations or financial condition.

#### OUR BUSINESS AND THE SUCCESS OF OUR PRODUCTS COULD BE HARMED IF WE ARE UNABLE TO MAINTAIN OUR BRAND IMAGE.



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Our success to date has been due in large part to the strength of our brand. If we are unable to timely and appropriately respond to changing consumer demand, our brand name and brand image may be impaired. Even if we react appropriately to changes in consumer preferences, consumers may consider our brand image to be outmoded or associate our brand with styles of footwear that are no longer popular. In the past, several footwear companies have experienced periods of rapid growth in revenues and earnings followed by periods of declining sales and losses. Our business may be similarly affected in the future.

### OUR BUSINESS COULD BE HARMED IF WE FAIL TO MAINTAIN PROPER INVENTORY LEVELS.

We place orders with our manufacturers for some of our products prior to the time we receive all of our customers' orders. We do this to minimize purchasing costs, the time necessary to fill customer orders and the risk of non-delivery. We also maintain an inventory of certain products that we anticipate will be in greater demand. However, we may be unable to sell the products we have ordered in advance from manufacturers or that we have in our inventory. Inventory levels in excess of customer demand may result in inventory write-downs, and the sale of excess inventory at discounted prices could significantly impair our brand image and have a material adverse effect on our operating results and financial condition. Conversely, if we underestimate consumer demand for our products or if our manufacturers fail to supply the quality products that we require at the time we need them, we may experience inventory shortages. Inventory shortages might delay shipments to customers, negatively impact retailer and distributor relationships, and diminish brand loyalty.

### WE MAY BE UNABLE TO SUCCESSFULLY EXECUTE OUR GROWTH STRATEGY OR MANAGE OR SUSTAIN OUR GROWTH.

We have grown quickly since we started our business. Our ability to grow in the future depends upon, among other things, the continued success of our efforts to expand our footwear offerings and distribution channels. Our rate of growth has declined in recent periods and may continue to decline or we may not be profitable in future quarters or fiscal years. Furthermore, as our business becomes larger, we may not be able to maintain our historical growth rate or effectively manage our growth. We anticipate that as our business grows, we will have to improve and enhance our overall financial and managerial controls, reporting systems and procedures. We may be unable to successfully implement our current growth strategy or other growth strategies or effectively manage our growth, any of which would negatively impair our net sales and earnings.

### OUR BUSINESS MAY BE NEGATIVELY IMPACTED AS A RESULT OF CHANGES IN THE ECONOMY.

Our business depends on the general economic environment and levels of consumer spending that affect not only the ultimate consumer, but also retailers, our primary direct customers. Purchases of footwear tend to decline in periods of recession or uncertainty regarding future economic prospects, when consumer spending, particularly on discretionary items, declines. During periods of recession or economic uncertainty, we may not be able to maintain or increase our sales to existing customers, make sales to new customers, open and operate new retail stores, maintain sales levels at our existing stores, maintain or increase our international operations on a profitable basis, or maintain or improve our earnings from operations as a percentage of net sales. As a result, our operating results may be adversely and materially affected by downward trends in the economy or the occurrence of events that adversely affect the economy in general. Furthermore, in anticipation of continued increases in net sales, we have significantly expanded our infrastructure and workforce to achieve economies of scale. Because these expenses are fixed in the short term, our operating results and margins will be adversely impacted if we do not continue to grow as anticipated. For example, due in large part to the slowdown in the global economy, our net sales for 2003 were lower than anticipated. This lower level of sales adversely affected our consolidated operating results for 2003 and could continue to do so in 2004 and beyond.

### ECONOMIC, POLITICAL, MILITARY OR OTHER EVENTS IN THE UNITED STATES OR IN A COUNTRY WHERE WE MAKE SIGNIFICANT SALES OR HAVE SIGNIFICANT OPERATIONS COULD INTERFERE WITH OUR SUCCESS OR OPERATIONS THERE AND HARM OUR BUSINESS.

We market and sell our products and services throughout the world. The September 11, 2001 terrorist attacks disrupted commerce throughout the United States and other parts of the world. The continued threat of similar attacks throughout the world and the military action, or possible military action, taken by the United States and other nations, in Iraq or other countries may cause significant disruption to commerce throughout the world. To the extent that such disruptions further slow the global economy or, more particularly, result in delays or cancellations of purchase orders for our products, our business and results of operations could be materially adversely affected. We are unable to predict whether the threat of new attacks or the responses thereto will result in any long-term commercial disruptions or if such activities or responses will have a long-term material adverse effect on our business, consolidated results of operations or financial condition.

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### WE DEPEND UPON A RELATIVELY SMALL GROUP OF CUSTOMERS FOR A LARGE PORTION OF OUR SALES.

Net sales to our five largest customers accounted for approximately 29.7% and 27.4% of total net sales for the three months ended June 30, 2004 and 2003 respectively. Net sales to our five largest customers accounted for approximately 27.9% and 27.0% of total net sales for the six months ended June 30, 2004 and 2003 respectively. No one customer accounted for 10.0% or more of our net sales for the three or six months ended June 30, 2004. As of June 30, 2004, one customer accounted for more than 10% of our net trade accounts receivable. Although we have long-term relationships with many of our customers, our customers do not have a contractual obligation to purchase our products and we cannot be certain that we will be able to retain our existing major customers. Furthermore, the retail industry regularly experiences consolidation, contractions and closings. If there are further consolidations, contractions or closings in the future, we may lose customers or be unable to collect accounts receivables of major customers in excess of amounts that we have insured. If we lose a major customer, experience a significant decrease in sales to a major customer, or are unable to collect the accounts receivable of a major customer in excess of amounts insured, our business could be harmed.

### OUR OPERATING RESULTS COULD BE NEGATIVELY IMPACTED IF OUR SALES ARE CONCENTRATED IN ANY ONE STYLE OR GROUP OF STYLES.

If any one style or group of similar styles of our footwear were to represent a substantial portion of our net sales, we could be exposed to risk should consumer demand for such style or group of styles decrease in subsequent periods. We attempt to hedge this risk by offering a broad range of products, and no style comprised over 5% of our gross wholesale sales for the years ended December 31, 2002 or 2003. However, this may change in the future and fluctuations in sales of any given style that represents a significant portion of our future net sales could have a negative impact on our consolidated operating results.

### WE RELY ON INDEPENDENT CONTRACT MANUFACTURERS AND, AS A RESULT, ARE EXPOSED TO POTENTIAL DISRUPTIONS IN PRODUCT SUPPLY.

Our footwear products are currently manufactured by independent contract manufacturers. During the six months ended June 30, 2004, the top four manufacturers of our manufactured products produced approximately 52.3% of our total purchases. One manufacturer accounted for 23.7% of total purchases for the six months ended June 30, 2004. We do not have long-term contracts with manufacturers and we compete with other footwear companies for production facilities. We could experience difficulties with these manufacturers, including reductions in the availability of production capacity, failure to meet our quality control standards, failure to meet production deadlines or increased manufacturing costs. This could result in our customers canceling orders, refusing to accept deliveries or demanding reductions in purchase prices, any of which could have a negative impact on our cash flow and harm our business.

If our current manufacturers cease doing business with us, we could experience an interruption in the manufacture of our products. Although we believe that we could find alternative manufacturers, we may be unable to establish relationships with alternative manufacturers that will be as favorable as the relationships we have now. For example, new manufacturers may have higher prices, less favorable payment terms, lower manufacturing capacity, lower quality standards or higher lead times for delivery. If we are unable to provide products consistent with our standards or the manufacture of our footwear is delayed or becomes more expensive, our business would be harmed.

### OUR INTERNATIONAL SALES AND MANUFACTURING OPERATIONS ARE SUBJECT TO THE RISKS OF DOING BUSINESS ABROAD, WHICH COULD AFFECT OUR ABILITY TO SELL OR MANUFACTURE OUR PRODUCTS IN INTERNATIONAL MARKETS, OBTAIN PRODUCTS FROM FOREIGN SUPPLIERS OR CONTROL THE COSTS OF OUR PRODUCTS.

Substantially all of our net sales during 2003 were derived from sales of footwear manufactured in foreign countries, with most manufactured in China and, to a lesser extent, in Italy, Vietnam and Brazil. We also sell our footwear in several foreign countries and plan to increase our international sales efforts as part of our growth strategy. Foreign manufacturing and sales are subject to a number of risks, including:

- political and social unrest, including our military presence in Iraq;
- changing economic conditions;
- international political tension and terrorism;

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- work stoppages;
- recent energy shortages and potential disruptions;
- transportation delays;
- loss or damage to products in transit;
- expropriation;
- nationalization;
- the imposition of tariffs and trade duties both international and domestically;
- import and export controls and other nontariff barriers;
- exposure to different legal standards (particularly with respect to intellectual property);
- compliance with foreign laws; and
- changes in domestic and foreign governmental policies.

In particular, because substantially all of our products are manufactured in China, adverse change in trade or political relations with China or political instability in China would severely interfere with the manufacture of our products and would materially adversely affect our operations.

In addition, if we, or our foreign manufacturers, violate United States or foreign laws or regulations, we may be subjected to extra duties, significant monetary penalties, the seizure and the forfeiture of the products we are attempting to import or the loss of our import privileges. Possible violations of United States or foreign laws or regulations could include inadequate record keeping of our imported product, misstatements or errors as to the origin, quota category, classification, marketing or valuation of our imported products, fraudulent visas, or labor violations. The effects of these factors could render our conduct of business in a particular country undesirable or impractical and have a negative impact on our consolidated operating results.

### **OUR BUSINESS COULD BE HARMED IF OUR CONTRACT MANUFACTURERS, SUPPLIERS OR LICENSEES VIOLATE LABOR OR OTHER LAWS.**

We require our independent contract manufacturers, suppliers and licensees to operate in compliance with applicable United States and foreign laws and regulations. Manufacturers are required to certify that neither convicted, forced or indentured labor (as defined under United States law) nor child labor (as defined by the manufacturer's country) is used in the production process, that compensation is paid in accordance with local law and that their factories are in compliance with local safety regulations. Although we promote ethical business practices and our sourcing personnel periodically visit and monitor the operations of our independent contract manufacturers, suppliers and licensees, we do not control them or their labor practices. If one of our independent contract manufacturers, suppliers or licensees violates labor or other laws or diverges from those labor practices generally accepted as ethical in the United States, it could result in adverse publicity for us, damage our reputation in the United States, or render our conduct of business in a particular foreign country undesirable or impractical, any of which could harm our business.

### **OUR STRATEGIES INVOLVE A NUMBER OF RISKS THAT COULD PREVENT OR DELAY ANY SUCCESSFUL OPENING OF NEW STORES AS WELL AS IMPACT THE PERFORMANCE OF OUR EXISTING STORES.**

Our ability to open and operate new stores successfully depends on many factors, including, among others, our ability to:

- identify suitable store locations, the availability of which is outside of our control;
- negotiate acceptable lease terms, including desired tenant improvement allowances;
- source sufficient levels of inventory to meet the needs of new stores;
- hire, train and retain store personnel;

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- successfully integrate new stores into our existing operations; and
- satisfy the fashion preferences in new geographic areas.

In addition, some or a substantial number of new stores could be opened in regions of the United States in which we currently have few or no stores. Any expansion into new markets may present competitive, merchandising and distribution challenges that are different from those currently encountered in our existing markets. Any of these challenges could adversely affect our business and results of operations. In addition, to the extent that any new store openings are in existing markets, we may experience reduced net sales volumes in existing stores in those markets.

### **MANY OF OUR RETAIL STORES DEPEND HEAVILY ON THE CUSTOMER TRAFFIC GENERATED BY SHOPPING AND FACTORY OUTLET MALLS OR BY TOURISM.**

Many of our concept stores are located in shopping malls and some of our factory outlet stores are located in manufacturers' outlet malls where we depend on obtaining prominent locations in the malls and the overall success of the malls to generate customer traffic. We cannot control the development of new malls, the availability or cost of appropriate locations within existing or new malls or the success of individual malls. Some of our concept stores occupy street locations which are heavily dependent on customer traffic generated by tourism. Any substantial decrease in tourism resulting from the September 11, 2001 terrorist attacks, our military presence in Iraq, a downturn in the economy or otherwise, is likely to adversely affect sales in our existing stores, particularly those with street locations. The effects of these factors could hinder our ability to open retail stores in new markets or reduce sales of particular existing stores, which could negatively affect our consolidated operating results.

### **OUR QUARTERLY REVENUES AND OPERATING RESULTS FLUCTUATE AS A RESULT OF A VARIETY OF FACTORS, INCLUDING SEASONAL FLUCTUATIONS IN DEMAND FOR FOOTWEAR AND DELIVERY DATE DELAYS, WHICH MAY RESULT IN VOLATILITY OF OUR STOCK PRICE.**

Our quarterly revenues and operating results have varied significantly in the past and can be expected to fluctuate in the future due to a number of factors, many of which are beyond our control. For example, sales of footwear products have historically been somewhat seasonal in nature with the strongest sales generally occurring in the third and fourth quarters. Also, delays in scheduling or pickup of purchased products by our domestic customers could negatively impact our net sales and results of operations for any given quarter. As a result of these specific and other general factors, our operating results will likely vary from quarter to quarter and the results for any particular quarter may not be necessarily indicative of results for the full year. Any shortfall in revenues or net income from levels expected by securities analysts and investors could cause a decrease in the trading price of our Class A common shares.

### **WE FACE INTENSE COMPETITION, INCLUDING COMPETITION FROM COMPANIES WITH SIGNIFICANTLY GREATER RESOURCES THAN OURS, AND IF WE ARE UNABLE TO COMPETE EFFECTIVELY WITH THESE COMPANIES, OUR MARKET SHARE MAY DECLINE AND OUR BUSINESS COULD BE HARMED.**

We face intense competition in the footwear industry from other established companies. A number of our competitors have significantly greater financial, technological, engineering, manufacturing, marketing and distribution resources than we do. Their greater capabilities in these areas may enable them to better withstand periodic downturns in the footwear industry, compete more effectively on the basis of price and production and more quickly develop new products. In addition, new companies may enter the markets in which we compete, further increasing competition in the footwear industry.

We believe that our ability to compete successfully depends on a number of factors, including the style and quality of our products and the strength of our brand name, as well as many factors beyond our control. We may not be able to compete successfully in the future, and increased competition may result in price reductions, reduced profit margins, loss of market share, and inability to generate cash flows that are sufficient to maintain or expand our development and marketing of new products, which would adversely impact the trading price of our Class A common shares.

### **OBTAINING ADDITIONAL CAPITAL TO FUND OUR OPERATIONS AND FINANCE OUR GROWTH COULD MAKE IT DIFFICULT FOR US TO SERVICE OUR DEBT OBLIGATIONS.**

If our working capital needs exceed our current expectations, we may need to raise additional capital through public or private equity offerings or debt financings. If we cannot raise needed funds on acceptable terms, we may not be able to successfully execute our growth strategy, take advantage of future opportunities or respond to competitive pressures or unanticipated requirements. To the

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extent we raise additional capital by issuing debt, it may become difficult for us to meet debt service obligations. To the extent we raise additional capital by issuing equity securities, our stockholders may experience substantial dilution. Also, any new equity securities may have greater rights, preferences or privileges than our existing Class A common shares.

**WE DEPEND ON KEY PERSONNEL TO MANAGE OUR BUSINESS EFFECTIVELY IN A RAPIDLY CHANGING MARKET, AND IF WE ARE UNABLE TO RETAIN EXISTING PERSONNEL, OUR BUSINESS COULD BE HARMED.**

Our future success depends upon the continued services of Robert Greenberg, Chairman of the Board and Chief Executive Officer, Michael Greenberg, President, and David Weinberg, Executive Vice President and Chief Financial Officer. The loss of the services of any of these individuals or any other key employee could harm us. Our future success also depends on our ability to identify, attract and retain additional qualified personnel. Competition for employees in our industry is intense and we may not be successful in attracting and retaining such personnel.

**OUR TRADEMARKS, DESIGN PATENTS AND OTHER INTELLECTUAL PROPERTY RIGHTS MAY NOT BE ADEQUATELY PROTECTED OUTSIDE THE U.S.**

We believe that our trademarks, design patents and other proprietary rights are important to our success and our competitive position. We devote substantial resources to the establishment and protection of our trademarks and design patents on a worldwide basis. In the course of our international expansion, we have, however, experienced conflicts with various third parties that have acquired or claimed ownership rights in certain trademarks similar to ours or have otherwise contested our rights to our trademarks. We have in the past successfully resolved these conflicts through both legal action and negotiated settlements, none of which we believe has had a material impact on our financial condition and results of operations. Nevertheless, we cannot assure you that the actions we have taken to establish and protect our trademarks and other proprietary rights outside the U.S. will be adequate to prevent imitation of our products by others or to prevent others from seeking to block sales of our products as a violation of the trademarks and proprietary rights of others. Also, we cannot assure you that others will not assert rights in, or ownership of, trademarks, designs and other proprietary rights of ours or that we will be able to successfully resolve these types of conflicts to our satisfaction. In addition, the laws of certain foreign countries may not protect proprietary rights to the same extent as do the laws of the U.S. We may face significant expenses and liability in connection with the protection of our intellectual property rights outside the U.S. and if we are unable to successfully protect our rights or resolve intellectual property conflicts with others, our business or financial condition may be adversely affected.

**OUR ABILITY TO COMPETE COULD BE JEOPARDIZED IF WE ARE UNABLE TO PROTECT OUR INTELLECTUAL PROPERTY RIGHTS OR IF WE ARE SUED FOR INTELLECTUAL PROPERTY INFRINGEMENT.**

We use trademarks on nearly all of our products and believe that having distinctive marks that are readily identifiable is an important factor in creating a market for our goods, in identifying us, and in distinguishing our goods from the goods of others. We consider our Skechers® and S in Shield Design® trademarks to be among our most valuable assets and we have registered these trademarks in many countries. In addition, we own many other trademarks, which we utilize in marketing our products. We continue to vigorously protect our trademarks against infringement. We also have a number of design patents and a limited number of utility patents covering components and features used in various shoes. We believe that our success depends primarily upon skills in design, research and development, production and marketing rather than upon our patent position. However, we have followed a policy of filing applications for United States and foreign patents on designs and technologies that we deem valuable.

We believe that our patents and trademarks are generally sufficient to permit us to carry on our business as presently conducted. We cannot, however, know whether we will be able to secure patents or trademark protection for our intellectual property in the future or that protection will be adequate for future products. Further, we face the risk of ineffective protection of intellectual property rights in the countries where we source and distribute our products. We have been sued for patent and trademark infringement and cannot be sure that our activities do not and will not infringe on the proprietary rights of others. If we are compelled to prosecute infringing parties, defend our intellectual property, or defend ourselves from intellectual property claims made by others, we may face significant expenses and liability and necessary management attention to such matters, which could negatively impact our business or financial condition.

**ENERGY SHORTAGES, NATURAL DISASTERS OR A DECLINE IN ECONOMIC CONDITIONS IN CALIFORNIA COULD INCREASE OUR OPERATING EXPENSES OR ADVERSELY AFFECT OUR SALES REVENUE.**

A substantial portion of our operations are located in California, including 40 of our retail stores, our headquarters in Manhattan Beach and our domestic distribution center in Ontario. Because California has and may in the future experience energy and electricity

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shortages, we may be subject to increased operating costs as a result of higher electricity and energy rates and may be subject to rolling blackouts which could interrupt our business. Any such impact could be material and adversely affect our profitability. In addition, because a significant portion of our net sales is derived from sales in California, a decline in the economic conditions in California, whether or not such decline spreads beyond California, could materially adversely affect our business. Furthermore, a natural disaster or other catastrophic event, such as an earthquake affecting California, could significantly disrupt our business. We may be more susceptible to these issues than our competitors whose operations are not as concentrated in California.

ONE PRINCIPAL STOCKHOLDER IS ABLE TO CONTROL SUBSTANTIALLY ALL MATTERS REQUIRING A VOTE OF OUR STOCKHOLDERS AND HIS INTERESTS MAY DIFFER FROM THE INTERESTS OF OUR OTHER STOCKHOLDERS.

As of August 6, 2004, Robert Greenberg, Chairman of the Board and Chief Executive Officer, beneficially owned 73.4% of our outstanding Class B common shares and members of Mr. Greenberg's immediate family beneficially owned the remainder of our outstanding Class B common shares. The holders of Class A common shares and Class B common shares have identical rights except that holders of Class A common shares are entitled to one vote per share while holders of Class B common shares are entitled to ten votes per share on all matters submitted to a vote of our stockholders. As a result, as of August 6, 2004, Mr. Greenberg held approximately 65.5% of the aggregate number of votes eligible to be cast by our stockholders and together with shares held by other members of his immediate family held approximately 89.2% of the aggregate number of votes eligible to be cast by our stockholders. Therefore, Mr. Greenberg is able to control substantially all matters requiring approval by our stockholders. Matters that require the approval of our stockholders include the election of directors and the approval of mergers or other business combination transactions. Mr. Greenberg also has control over our management and affairs. As a result of such control, certain transactions are not possible without the approval of Mr. Greenberg, including, proxy contests, tender offers, open market purchase programs, or other transactions that can give our stockholders the opportunity to realize a premium over the then-prevailing market prices for their shares of our Class A common shares. The differential in the voting rights may adversely affect the value of our Class A common shares to the extent that investors or any potential future purchaser view the superior voting rights of our Class B common shares to have value.

OUR CHARTER DOCUMENTS AND DELAWARE LAW MAY INHIBIT A TAKEOVER, WHICH MAY CAUSE A DECLINE IN THE VALUE OF OUR STOCK.

Provisions of Delaware law, our certificate of incorporation, or our bylaws could make it more difficult for a third party to acquire us, even if closing such a transaction would be beneficial to our stockholders. Mr. Greenberg's substantial beneficial ownership position, together with the authorization of Preferred Stock, the disparate voting rights between the Class A common shares and Class B common shares, the classification of the Board of Directors and the lack of cumulative voting in our certificate of incorporation and bylaws, may have the effect of delaying, deferring or preventing a change in control, may discourage bids for our Class A common shares at a premium over the market price of the Class A common shares and may adversely affect the market price of the Class A common shares.

SPECIAL NOTE ON FORWARD LOOKING STATEMENTS AND REPORTS PREPARED BY ANALYSTS.

This Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements with regards to our revenues, earnings, spending, margins, cash flow, orders, inventory, products, actions, plans, strategies and objectives. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or simply state future results, performance or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "intend," "plan," "project," "will be," "will continue," "will," "result," "could," "may," "might," or any variations of such words with similar meanings. Any such statements are subject to risks and uncertainties that would cause our actual results to differ materially from those which are management's current expectations or forecasts. Such information is subject to the risk that such expectations or forecasts, or the assumptions underlying such exceptions or forecasts, become inaccurate. In addition, the risks included here are not exhaustive. Other sections of this report may include additional factors which could adversely impact our business and financial performance. Moreover, we operate in a very competitive and rapidly changing environment. New risk factors emerge from time to time and we cannot predict all such risk factors, nor can we assess the impact of all such risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual results. Investors should also be aware that while we do, from time to time, communicate with securities analysts, we do not disclose any material non-public information or other confidential commercial information to them. Accordingly, individuals should not assume that we agree with any statement or report issued by any analyst, regardless of the content of the report. Thus, to the extent that reports issued by securities analysts contain any projections, forecasts or opinions, such reports are not our responsibility.

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### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We do not hold any derivative securities.

Market risk is the potential loss arising from the adverse changes in market rates and prices, such as interest rates and foreign currency exchange rates. Changes in interest rates and, in the future, changes in foreign currency exchange rates have and will have an impact on our results of operations.

**Interest rate fluctuations.** At June 30, 2004, no amounts were outstanding that were subject to changes in interest rates; however, the interest rate charged on our line of credit facility is based on the prime rate of interest and changes in the prime rate of interest will have an effect on the interest charged on outstanding balances. No amounts are currently outstanding on our line of credit facility. Interest in our convertible notes are at a fixed rate.

**Foreign exchange rate fluctuations.** We face market risk to the extent that changes in foreign currency exchange rates affect our non-U.S. dollar functional currency foreign subsidiary's assets and liabilities. In addition, changes in foreign exchange rates may affect the value of our inventory commitments. Also, inventory purchases of our products may be impacted by fluctuations in the exchange rates between the U.S. dollar and the local currencies of the contract manufacturers, which could have the effect of increasing cost of goods sold in the future. We manage these risks by primarily denominating these purchases and commitments in U.S. dollars. The Company conducts wholesale and retail operations outside of the United States in Europe and Canada, where the functional currencies are primarily the British pound, euro, and the Canadian dollar. We do not currently engage in hedging activities with respect to such exchange rate risks.

Assets and liabilities outside the United States are located in the United Kingdom, France, Germany, Spain, Switzerland, Italy, Canada, Belgium and the Netherlands. The Company's investments in foreign subsidiaries with a functional currency other than the U.S. dollar are generally considered long-term. Accordingly, the Company does not hedge these net investments. During the six months ended June 30, 2004 and 2003, the fluctuation of foreign currencies resulted in a cumulative foreign currency translation loss of \$450,000 and translation gain of \$2,014,000, respectively, that are deferred and recorded as a component of accumulated other comprehensive income in stockholders' equity. A 2% reduction in each of these exchange rates at June 30, 2004 would have reduced the values of our net investments by approximately \$886,000.

#### **New Accounting Pronouncements**

In May 2003, the FASB issued SFAS No. 150 "*Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*." This statement requires the classification of certain financial instruments that embody obligations for the issuer as liabilities (or assets in some circumstances). This statement is effective generally for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The Company does not have financial instruments within the scope of SFAS No. 150. Therefore, adoption of this statement did not impact the Company's consolidated financial statements.

In January 2003, the FASB issued Interpretation No. 46 ("FIN 46"), "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51." FIN 46 requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 is effective immediately for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 must be applied for the first interim or annual period beginning after June 15, 2003. The adoption of FIN 46 is not expected to have a material impact on the Company's financial statements.

In November 2002, the EITF published Issue No. 02-16, "*Accounting by a Customer (including a Reseller) for Certain Consideration Received from a Vendor*". EITF No. 02-16 addresses how a reseller of a vendor's products should account for cash consideration received from a vendor. Rebates, reimbursements, incentives or the like received from suppliers should be accounted for under EITF 02-16. Rebates or refunds of a specified amount of cash consideration that is exchanged pursuant to a binding arrangement, only if the reseller completes a specified cumulative level of purchases or remains a reseller of the vendor's products for a specified time period, should be recognized as a reduction of the cost of sales. Recognition should be based on a systematic and rational allocation of the cash consideration offered to each of the underlying transactions that results in progress by the reseller toward earning the rebate or refund provided the amounts are probable and reasonably estimate. The guidance in this Issue is effective for incentives entered into after December 31, 2002. The adoption of EITF 02-16 did not have a material impact on the Company's financial statements.

Material credits that we have received from our vendors have come from our third party footwear manufacturers. The credits are based on the volume of footwear purchased over a given time period. All credits received have been recorded as a reduction in cost of sales or to the value of our inventory. Although such credits have been historically based on purchase volumes, there are no commitments on the part of our suppliers to grant credits and there is no regularity to the practice of doing so. Accordingly, these credits have been recorded at the time they were granted. We do not receive any other credits from our vendors in connection with the purchasing or promotion of their products.

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### ITEM 4. CONTROLS AND PROCEDURES

#### (a) Evaluation of disclosure controls and procedures

The term “disclosure controls and procedures” refers to the controls and procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Securities Exchange Act of 1934 (the “Exchange Act”) is recorded, processed, summarized and reported within required time periods. As of the end of the period covered by this Quarterly Report on Form 10-Q (the “Evaluation Date”), we carried out an evaluation under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer of the effectiveness of our disclosure controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the Evaluation Date, such controls and procedures were effective in ensuring that required information will be disclosed on a timely basis in our periodic reports filed under the Exchange Act.

#### (b) Changes in internal controls

There were no significant changes to our internal controls or in other factors that could significantly affect our internal controls subsequent to the Evaluation Date.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

On December 2, 2002, a class action complaint entitled OMAR QUINONES v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Orange (Case No. 02CC00353). The complaint, as amended, alleges



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overtime and related violations of the California Labor Code on behalf of managers of Skechers' retail stores and seeks, inter alia, damages and restitution, as well as injunctive and declaratory relief. On February 25, 2003, another related class action complaint entitled MYRNA CORTEZ v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC290932) asserting similar claims and seeking similar relief on behalf of assistant managers. While it is too early in the litigation to predict the outcome of the claims against Skechers, Skechers believes that it has meritorious defenses to the claims asserted in both class actions and intends to defend against those claims vigorously. Further, Skechers is unable to determine the extent, if any, of any liability however, and does not believe that an adverse result would have a material effect on Skechers' consolidated financial position or results of operations.

On March 25, 2003, a shareholder securities class action complaint captioned HARVEY SOLOMON v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2094 DDP). On April 2, 2003, a shareholder securities class action complaint captioned CHARLES ZIMMER v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2296 PA). On April 15, 2003, a shareholder securities class action complaint captioned MARTIN H. SIEGEL v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2645 RMT). On May 6, 2003, a shareholder securities class action complaint captioned ADAM D. SAPHIER v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3011 FMC). On May 9, 2003, a shareholder securities class action complaint captioned LARRY L. ERICKSON v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3101 SJO). Each of these class action complaints alleged violations of the federal securities laws on behalf of persons who purchased publicly traded securities of SKECHERS between April 3, 2002 and December 9, 2002. In July 2003, the court in these federal securities class actions, all pending in the United States District Court for the Central District of California, ordered the cases consolidated and a consolidated complaint to be filed and served. On September 25, 2003, the plaintiffs filed a consolidated complaint entitled In re SKECHERS USA, Inc. Securities Litigation, Case No. CV-03-2094-PA in the United States District Court for the Central District of California, consolidating all of the federal securities actions above. The complaint names as defendants SKECHERS and certain officers and directors and alleges violations of the federal securities laws and breach of fiduciary duty on behalf of persons who purchased publicly traded securities of SKECHERS between April 3, 2002 and December 9, 2002. The complaint seeks compensatory damages, interest, attorneys' fees and injunctive and equitable relief. While it is too early to predict the outcome of the litigation, the Company believes the suit is without merit and intends to vigorously defend the suit.

On April 3, 2003, a shareholder derivative complaint captioned BRADFORD MITCHELL v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC 293317). On April 3, 2003, a shareholder derivative complaint captioned GEORGIA MANOLAS v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293388). On April 8, 2003, a shareholder derivative complaint captioned JEFF GRAVITTER v. ROBERT Y. GREENBERG was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293561). Each of these class action complaints included allegations of violations of California Corporation Code § 25402 and breach of fiduciary duty. On August 29, 2003, the plaintiffs in these state derivative actions filed a consolidated complaint entitled In re SKECHERS USA, Inc. Derivative Litigation, Case No. BC-293317, in the Superior Court of the State of California, Los Angeles County, consolidating all of the state derivative actions above. The complaint alleges violations of California Corporation Code § 25402, breaches of fiduciary duty, waste of corporate assets and unjust enrichment. The complaint seeks compensatory damages, treble damages, disgorgement of profits, imposition of a constructive trust, equitable and injunctive relief, and costs. While it is too early to predict the outcome of the litigation, the Company believes the suit is without merit and intends to vigorously defend against the claims.

On July 7, 2004, a class action complaint entitled MYRNA CORTEZ et al. v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC318101). The complaint alleges wage violations of the California Labor Code and unfair business practices relating to deductions for uniforms on behalf of employees of Skechers' retail stores and seeks, inter alia, damages and civil penalties, as well as injunctive relief. While it is too early in the litigation to predict the outcome of the claims against Skechers, Skechers believes that it has meritorious defenses to the claims asserted and intends to defend

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against those claims vigorously. Further, Skechers is unable to determine the extent, if any, of any liability however, and does not believe that an adverse result would have a material effect on Skechers' consolidated financial position or results of operations.

The Company occasionally becomes involved in litigation arising from the normal course of business and we are unable to determine the extent of any liability that may arise. Other than the foregoing, we have no reason to believe that any liability with respect to pending legal actions, individually or in the aggregate, will have a material adverse effect on the Company's consolidated financial position or results of operations.

ITEM 2. CHANGE IN SECURITIES AND USE OF PROCEEDS — Not applicable

ITEM 3. DEFAULT UPON SENIOR SECURITIES — Not applicable

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS —

On May 28 2004, the Company held its Annual Meeting of Stockholders. The following matters were voted on at the meeting: (1) the election of three members to the Board of Directors, and (2) the ratification and approval of KPMG LLP as the Company's independent auditors for fiscal 2004; (4) and the transaction of other business which came to the attention of the stockholders during the meeting.

The results of the voting on these matters are set forth below:

<u>Proposal</u>	<u>Votes For</u>	<u>Against/Withheld</u>	<u>Abstentions</u>
<b>Proposal No. 1 -</b>			
Election of Director Nominees			
Michael Greenberg	188,012,389	3,625,783	—
Jeffrey Greenberg	188,012,289	3,625,883	—
David Weinberg	187,408,929	4,229,243	—
<b>Proposal No. 2 -</b>			
Ratification of KPMG LLP as Independent Auditors for Fiscal 2004			
	186,398,945	5,238,070	1,150

The following Directors were not standing for election and are continuing as Directors of the Company: Robert Greenberg, Frederick H. Schneider Jr., Richard Siskind, Geyer Kosinski.

ITEM 5. OTHER INFORMATION — Not applicable

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K —

(a) Exhibits

Exhibit 31.1 — Certification of the Chief Executive Officer of the Company, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 — Certification of the Chief Financial Officer of the Company, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.1 — Certification of the Chief Executive Officer of the Company, and the Chief Financial Officer of the Company pursuant to 18 United States Code Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K

The Registrant filed one current report on Form 8-K during the three months ended June 30, 2004.

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On April 22, 2004, pursuant to Item 12 — Results of Operations and Financial Condition. The Registrant issued a press release announcing its results of operations and financial condition for the three months ended March 31, 2004. A copy of the press release was attached as exhibit 99.1 to the current report.

The Registrant also filed one current report on Form 8-K subsequent to June 30, 2004.

On July 22, 2004, pursuant to Item 12 — Results of Operations and Financial Condition. The Registrant issued a press release announcing its results of operations and financial condition for the three and six months ended June 30, 2004. A copy of the press release was attached as exhibit 99.1 to the current report.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SKECHERS U.S.A., INC.

Dated: August 9, 2004

/S/ David Weinberg  
David Weinberg  
Executive Vice President and  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

CERTIFICATIONS

Certification of CEO Pursuant to  
Securities Exchange Act Rules 13a-14(a) and 15d-14(a)  
as Adopted Pursuant to  
Section 302 of the Sarbanes-Oxley Act of 2002

I, Robert Greenberg, Chief Executive Officer of Skechers U.S.A., Inc. certify that:

1. I have reviewed this quarterly report on Form 10-Q of Skechers U.S.A., Inc.
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report.
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2004

/S/ ROBERT GREENBERG  
Robert Greenberg,  
Chief Executive Officer

Certification of CFO Pursuant to  
Securities Exchange Act Rules 13a-14(a) and 15d-14(a)  
as Adopted Pursuant to  
Section 302 of the Sarbanes-Oxley Act of 2002

I, David Weinberg, Chief Financial Officer of Skechers U.S.A., Inc. certify that:

1. I have reviewed this quarterly report on Form 10-Q of Skechers U.S.A., Inc.
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report.
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2004

/S/ David Weinberg  
David Weinberg,  
Chief Financial Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Skechers U.S.A, Inc. (the "Company") on Form 10-Q for the quarter ending June 30, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned, in the capacities and on the date indicated below, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/S/ Robert Greenberg

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Robert Greenberg  
Chief Executive Officer  
(Principal Executive Officer)  
August 9, 2004

/S/ David Weinberg

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David Weinberg  
Chief Financial Officer  
(Principal Financial and Accounting Officer)  
August 9, 2004

A SIGNED ORIGINAL OF THIS WRITTEN STATEMENT REQUIRED BY THE SECTION 906 HAS  
BEEN PROVIDED TO THE COMPANY AND WILL BE RETAINED BY THE COMPANY AND FURNISHED  
TO THE SECURITIES AND EXCHANGE COMMISSION OR ITS STAFF UPON REQUEST.