# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## Form 10-Q

(Mark One)
$\checkmark$ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005
ORTRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number 001-14429

## SKECHERS U.S.A., INC.

(Exact name of registrant as specified in its charter)

Delaware<br>(State or Other Jurisdiction of Incorporation or Organization)<br>228 Manhattan Beach Blvd.<br>Manhattan Beach, California<br>(Address of Principal Executive Office)<br>95-4376145<br>(I.R.S. Employer Identification No.)<br>90266<br>(Zip Code)

(310) 318-3100
(Registrant's Telephone Number, Including Area Code)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes $\square$ No $\square$
Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934).
Yes $\nabla$ No
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). Yes $\square$ No $\square$

THE NUMBER OF SHARES OF CLASS A COMMON STOCK OUTSTANDING AS OF NOVEMBER 1, 2005: $23,294,232$.
THE NUMBER OF SHARES OF CLASS B COMMON STOCK OUTSTANDING AS OF NOVEMBER 1, 2005: 16,651,189.

## SKECHERS U.S.A., INC. AND SUBSIDIARIES <br> FORM 10-Q <br> TABLE OF CONTENTS <br> PART I - FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements (Unaudited):
Condensed Consolidated Balance Sheets ..... 3
Condensed Consolidated Statements of Earnings and Comprehensive Income ..... 4
Condensed Statements of Cash Flows ..... 5
Notes to Condensed Consolidated Financial Statements ..... 6
Item 2. Management's Discussion and Analyis of Financial Condition and Results of Operations ..... 14
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 37

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings ..... 39
Item 6. Exhibits ..... 41
Signatures ..... 42EX-31.1
EX-31.2
EX-32.1

## Table of Contents

## PART I - FINANCIAL INFORMATION

## ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## SKECHERS U.S.A., INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (In thousands)

|  | September 30,2005 |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 182,601 | \$ | 137,653 |
| Trade accounts receivable, less allowances of \$8,134 in 2005 and \$6,043 in 2004 |  | 130,495 |  | 120,463 |
| Other receivables |  | 6,292 |  | 2,726 |
| Total receivables |  | 136,787 |  | 123,189 |
| Inventories |  | 132,283 |  | 149,757 |
| Prepaid expenses and other current assets |  | 10,218 |  | 10,139 |
| Deferred tax assets |  | 3,865 |  | 3,865 |
| Total current assets |  | 465,754 |  | 424,603 |
| Property and equipment, at cost, less accumulated depreciation and amortization |  | 75,986 |  | 82,564 |
| Intangible assets, less accumulated amortization |  | 1,261 |  | 1,641 |
| Deferred tax assets |  | 4,894 |  | 4,906 |
| Other assets, at cost |  | 6,740 |  | 4,939 |
| TOTAL ASSETS | \$ | 554,635 | \$ | 518,653 |

## LIABILITIES AND STOCKHOLDERS’ EQUITY

| Current Liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current installments of long-term borrowings | \$ | 6,082 | \$ | 3,123 |
| Accounts payable |  | 91,914 |  | 93,694 |
| Accrued expenses |  | 11,333 |  | 13,903 |
| Total current liabilities |  | 109,329 |  | 110,720 |
| 4.50\% convertible subordinated notes |  | 90,000 |  | 90,000 |
| Long-term borrowings, excluding current installments |  | 17,551 |  | 23,038 |
| Total liabilities |  | 216,880 |  | 223,758 |
| Commitments and contingencies |  |  |  |  |
| Stockholders' equity: |  |  |  |  |
| Preferred Stock, \$. 001 par value; 10,000 authorized; none issued and outstanding |  | - |  | - |
| Class A Common Stock, $\$ .001$ par value; 100,000 shares authorized; 23,112 and 22,234 shares issued and outstanding at September 30, 2005 and December 31, 2004, respectively |  | 23 |  | 22 |
| Class B Common Stock, $\$ .001$ par value; 60,000 shares authorized; 16,825 and 17,011 shares issued and outstanding at September 30, 2005 and December 31, 2004, respectively |  | 17 |  | 17 |
| Additional paid-in capital |  | 125,243 |  | 117,091 |
| Accumulated other comprehensive income |  | 7,896 |  | 12,005 |
| Retained earnings |  | 204,576 |  | 165,760 |
| Total stockholders' equity |  | 337,755 |  | 294,895 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | 554,635 | \$ | 518,653 |

See accompanying notes to unaudited condensed consolidated financial statements.

## Table of Contents

## SKECHERS U.S.A., INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND COMPREHENSIVE INCOME (Unaudited) <br> (In thousands, except per share data)

|  | Three-Months EndedSeptember 30, |  |  |  | Nine-Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Net sales | \$ | 272,836 | \$ | 257,658 | \$ | 782,983 | \$ | 713,850 |
| Cost of sales |  | 157,363 |  | 153,720 |  | 455,538 |  | 424,968 |
| Gross profit |  | 115,473 |  | 103,938 |  | 327,445 |  | 288,882 |
| Royalty income |  | 1,998 |  | 1,726 |  | 5,072 |  | 4,385 |
|  |  | 117,471 |  | 105,664 |  | 332,517 |  | 293,267 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Selling |  | 27,190 |  | 24,139 |  | 66,336 |  | 60,968 |
| General and administrative |  | 68,840 |  | 64,576 |  | 200,452 |  | 184,897 |
|  |  | 96,030 |  | 88,715 |  | 266,788 |  | 245,865 |
| Earnings from operations |  | 21,441 |  | 16,949 |  | 65,729 |  | 47,402 |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest income |  | 126 |  | 56 |  | 581 |  | 180 |
| Interest expense |  | $(1,038)$ |  | $(2,042)$ |  | $(4,690)$ |  | $(6,475)$ |
| Other, net |  | 251 |  | (248) |  | 1,598 |  | (530) |
|  |  | (661) |  | $(2,234)$ |  | $(2,511)$ |  | $(6,825)$ |
| Earnings before income taxes |  | 20,780 |  | 14,715 |  | 63,218 |  | 40,577 |
| Income tax expense |  | 8,148 |  | 8,678 |  | 24,402 |  | 19,152 |
| Net earnings | \$ | 12,632 | \$ | 6,037 | \$ | 38,816 | \$ | 21,425 |
| Net earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.32 | \$ | 0.16 | \$ | 0.98 | \$ | 0.56 |
| Diluted | \$ | 0.30 | \$ | 0.15 | \$ | 0.92 | \$ | 0.53 |
| Weighted average shares: |  |  |  |  |  |  |  |  |
| Basic |  | 39,822 |  | 38,809 |  | 39,596 |  | 38,463 |
| Diluted |  | 44,845 |  | 43,695 |  | 44,459 |  | 43,119 |
| Comprehensive income: |  |  |  |  |  |  |  |  |
| Net earnings | \$ | 12,632 | \$ | 6,037 | \$ | 38,816 | \$ | 21,425 |
| Foreign currency translation adjustment, net of tax |  | 183 |  | 893 |  | $(4,109)$ |  | 443 |
| Total comprehensive income | \$ | 12,815 | \$ | 6,930 | \$ | 34,707 | \$ | 21,868 |

See accompanying notes to unaudited condensed consolidated financial statements.

## Table of Contents

## SKECHERS U.S.A., INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (Unaudited) <br> (In thousands)

|  | Nine-Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net earnings | \$ | 38,816 | \$ | 21,425 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization of property and equipment |  | 15,700 |  | 15,152 |
| Amortization of deferred financing costs |  | 574 |  | 574 |
| Amortization of intangible assets |  | 393 |  | 389 |
| Provision for bad debts and returns |  | 3,430 |  | 4,055 |
| Loss on disposal of equipment |  | 93 |  | 59 |
| (Increase) decrease in assets: |  |  |  |  |
| Receivables |  | $(17,503)$ |  | $(30,202)$ |
| Inventories |  | 17,139 |  | $(10,054)$ |
| Prepaid expenses and other current assets |  | (45) |  | 4,154 |
| Other assets |  | $(2,683)$ |  | 46 |
| Increase (decrease) in liabilities: |  |  |  |  |
| Accounts payable |  | $(2,028)$ |  | 16,593 |
| Accrued expenses |  | (186) |  | 7,032 |
| Net cash provided by operating activities |  | 53,700 |  | 29,223 |

Cash flows used in investing activities:
Capital expenditures
Purchase of intellectual property
$\quad$ Net cash used in investing activities

Cash flows from financing activities:

| Net proceeds from the sales of stock through employee stock purchase plan and the exercise of stock options |  | 5,902 |  | 7,120 |
| :---: | :---: | :---: | :---: | :---: |
| Payments on long-term debt |  | $(2,369)$ |  | $(2,408)$ |
| Net cash provided by financing activities |  | 3,533 |  | 4,712 |
| Net increase in cash and cash equivalents |  | 46,735 |  | 18,916 |
| Effect of exchange rates on cash and cash equivalents |  | $(1,787)$ |  | 127 |
| Cash and cash equivalents at beginning of the period |  | 137,653 |  | 113,479 |
| Cash and cash equivalents at end of the period | \$ | 182,601 | \$ | 132,522 |

Supplemental disclosures of cash flow information:

| Cash paid during the period for: |  |  |  |
| :--- | ---: | ---: | ---: |
| Interest | $\$ 8,500$ | $\$$ | 5,468 |
| Income taxes | 22,461 | 10,359 |  |

## SUPPLEMENTAL DISCLOSURES OF NONCASH INVESTING AND FINANCING ACTIVITIES:

The Company issued 59,203 and 93,692 shares of Class A common stock to the Company's $401(\mathrm{k})$ plan, with a value of approximately $\$ 767,000$ and $\$ 764,000$ for the nine months ended September 30, 2005 and 2004, respectively.

See accompanying notes to unaudited condensed consolidated financial statements.

# SKECHERS U.S.A., INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 

## (1) GENERAL

## Basis of Presentation

The accompanying condensed consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include certain footnotes and financial presentations normally required under accounting principles generally accepted in the United States of America for complete financial reporting. The interim financial information is unaudited, but reflects all normal adjustments and accruals, which are, in the opinion of management, considered necessary to provide a fair presentation for the interim periods presented. The accompanying condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2004.

The results of operations for the nine months ended September 30, 2005 are not necessarily indicative of the results to be expected for the entire fiscal year ending December 31, 2005.

## Reclassifications

Certain prior period amounts have been reclassified to conform to the current period presentation.

## Use of Estimates

The preparation of the condensed consolidated financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

## (2) BUSINESS SEGMENT INFORMATION

Our operations are organized along our distribution channels and have the following three reportable segments - domestic wholesale sales, international wholesale sales, and retail sales, which includes domestic and international retail sales. In addition, we report an "All Other" segment, which includes our e-commerce sales and other miscellaneous sales.
Domestic Wholesale - The sale of footwear directly to department stores, specialty and independent retailers throughout the United States and Canada.
International Wholesale - The sale of footwear directly to department stores, specialty and independent retailers in Switzerland, the United Kingdom, Germany, France, Spain, Italy, Austria, Ireland, and the Benelux Region, and through distributors who sell our footwear to department stores and specialty retail stores across Eastern Europe, Asia, South America, Africa, the Middle East and Australia.

Retail - We own and operate retail stores both domestically and, on a smaller scale, internationally through three integrated retail formats. Our three distinct retail formats are as follows:

- Concept Stores. Located in marquee street locations and high performing regional malls, concept stores promote awareness of the Skechers brand and showcase a broad assortment of in-season footwear styles. The products offered in our concept stores are full price, in season and typically attract fashion conscious consumers.


## Table of Contents

- Factory Outlet Stores. Factory outlet stores are generally located in manufacturers' outlet centers and provide opportunities to sell an assortment of in-season, discontinued and excess merchandise at lower price points.
- Warehouse Outlet Stores. Freestanding warehouse outlet stores appeal to our most value-conscious consumers and enable us to liquidate excess merchandise, discontinued lines and odd-size inventory in a cost-efficient manner.

Detailed segment information is provided in note 13 .

## (3) REVENUE RECOGNITION

The Company recognizes revenue on wholesale sales when products are shipped and the customer takes title and assumes risk of loss, collection of relevant receivable is probable, persuasive evidence of an arrangement exists and the sales price is fixed or determinable. Allowances for estimated returns, discounts, doubtful accounts and chargebacks are provided for when related revenue is recorded. Related costs paid to third-party shipping companies are recorded as a cost of sales.

The Company recognizes revenue from retail sales at the point of sale.
Royalty income is earned from our licensing arrangements. Upon signing a new licensing agreement, we receive up-front fees, which are generally characterized as prepaid royalties. These fees are initially deferred and recognized as revenue as earned (i.e., as licensed sales are reported to the company). The first calculated royalty payment is based on actual sales of the licensed product. Typically, at each quarter end we receive correspondence from our licensees indicating what the actual sales for the period were. This information is used to calculate and accrue the related royalties based on the terms of the agreement.

## (4) OTHER COMPREHENSIVE INCOME

The Company operates internationally through the following foreign subsidiaries: Skechers USA Ltd., located in the United Kingdom, with a functional currency of the British Pound; Skechers USA Canada, Inc., located in Canada, with a functional currency of the Canadian dollar; Skechers USA Iberia, S.L., located in Spain, Skechers USA Deutschland GmbH, located in Germany, Skechers USA France S.A.S., located in France, Skechers EDC SPRL, located in Belgium, Skechers USA Benelux B.V., located in the Netherlands, Skechers USA Italia S.r.1., located in Italy; all with a functional currency of the Euro. Additionally, one international subsidiary, Skechers S.a.r.l., located in Switzerland, operates with a functional currency of the U.S. dollar. Resulting remeasurement gains and losses from this subsidiary are included in the determination of net earnings. Assets and liabilities of the foreign operations denominated in local currencies are translated at the rate of exchange at the balance sheet date. Revenues and expenses are translated at the weighted average rate of exchange during the period translation. The resulting translation adjustments along with the translation adjustments related to intercompany loans of a long-term investment nature are included in the translation adjustment in other comprehensive income.

## (5) EARNINGS PER SHARE

Basic earnings per share represents net earnings divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share, in addition to the weighted average determined for basic earnings per share, includes potential common shares, if dilutive, which would arise from the exercise of stock options using the treasury stock method, and assumes the conversion of the Company's $4.50 \%$ Convertible Subordinated Notes for the entire period.

## Table of Contents

The following is a reconciliation of net earnings and weighted average common shares outstanding for purposes of calculating basic earnings per share (in thousands, except per share amounts):

| Basic earnings per share | Three-Months Ended September 30, |  | Nine-Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Net earnings | \$ 12,632 | \$ 6,037 | \$38,816 | \$21,425 |
| Weighted average common shares outstanding | 39,822 | 38,809 | 39,596 | 38,463 |
| Basic earnings per share | \$ 0.32 | \$ 0.16 | \$ 0.98 | \$ 0.56 |

The following is a reconciliation of net earnings and weighted average common shares outstanding for purposes of calculating diluted earnings per share (in thousands, except per share amounts):

| Diluted earnings per share | Three-Months EndedSeptember 30, |  |  |  | Nine-Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Net earnings | \$ | 12,632 | \$ | 6,037 | \$ | 38,816 | \$ | 21,425 |
| After tax effect of interest expense on $4.50 \%$ convertible subordinated notes |  | 615 |  | 415 |  | 1,865 |  | 1,604 |
| Earnings for purposes of computing diluted earnings per share | \$ | 13,247 | \$ | 6,452 | \$ | 40,681 | \$ | 23,029 |
| Weighted average common shares outstanding |  | 39,822 |  | 38,809 |  | 39,596 |  | 38,463 |
| Dilutive effect of stock options |  | 1,557 |  | 1,420 |  | 1,397 |  | 1,190 |
| Weighted average shares to be issued assuming conversion of $4.50 \%$ convertible subordinated notes |  | 3,466 |  | 3,466 |  | 3,466 |  | 3,466 |
| Weighted average common shares outstanding |  | 44,845 |  | 43,695 |  | 44,459 |  | 43,119 |
| Diluted earnings per share | \$ | 0.30 | \$ | 0.15 | \$ | 0.92 | \$ | 0.53 |

Options to purchase 246,000 and 920,547 shares of Class A common stock were not included in the computation of diluted earnings per share for the three-month periods ended September 30, 2005 and 2004, respectively. Options to purchase 764,500 and 1,681,942 shares of Class A common stock were not included in the computation of diluted earnings per share for the nine-month periods ended September 30, 2005 and 2004, respectively. The options outstanding that were not included in the computation of diluted earnings per share were excluded because their effect would have been anti-dilutive.

## (6) STOCK COMPENSATION

The Company accounts for stock-based compensation under the provisions of Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation (SFAS 123). Under the provisions of SFAS 123, the Company has elected to continue to measure compensation cost for employees and nonemployee directors of the Company under the intrinsic value method of APB No. 25 and to comply with the pro forma disclosure requirements under SFAS 123. The Company applies the fair value techniques of SFAS 123 to measure compensation cost for options/warrants granted to nonemployees.

Using the Black-Scholes option valuation model, the estimated weighted average fair value of options granted during the three months ended September 30, 2005 and 2004 were $\$ 8.72$ per share and $\$ 9.12$ per share, respectively. The estimated weighted average fair value of options granted during the nine months ended September 30, 2005 and 2004 were $\$ 8.28$ per share, and $\$ 5.16$ per share, respectively.

In connection with the exercise of options, the Company realized tax benefits of $\$ 0.7$ million and $\$ 1.0$ million for the three months ended September 30, 2005 and 2004, respectively, which have been credited to additional paid-in-capital. The Company realized tax benefits of $\$ 1.5$ million and $\$ 1.7$ million for the nine months ended September 30, 2005 and 2004, respectively.

The following table illustrates the effects on net earnings had compensation cost for the Company's stock option plans and its stock purchase plans been determined based on the estimated fair value at the grant dates for awards

## Table of Contents

under those plans consistent with the fair value method of SFAS 123 utilizing the Black-Scholes option-pricing model in each period (in thousands):

|  | Three-Months Ended September 30, |  |  |  | Nine-Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Net earnings, as reported | \$ | 12,632 | \$ | 6,037 | \$ | 38,816 | \$ | 21,425 |
| Deduct total stock-based employee compensation expense under fair value-based method for all awards, net of related tax effects |  | (499) |  | (522) |  | $(1,486)$ |  | $(2,704)$ |
| Pro forma net earnings - basic |  | 12,133 |  | 5,515 |  | 37,330 |  | 18,721 |
| Add back interest on 4.50\% debentures, net of tax |  | 615 |  | 415 |  | 1,865 |  | 1,604 |
| Pro forma net earnings - diluted | \$ | 12,748 | \$ | 5,930 | \$ | 39,195 | \$ | 20,325 |
| Pro forma net earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.30 | \$ | 0.14 | \$ | 0.94 | \$ | 0.49 |
| Diluted |  | 0.28 |  | 0.14 |  | 0.88 |  | 0.47 |

Pro forma basic net earnings per share represents net pro forma earnings divided by the weighted average number of common shares outstanding for the period. Pro forma diluted earnings per share, in addition to the weighted average determined for pro forma basic earnings per share, includes the dilutive effect of common stock equivalents which would arise from the exercise of stock options using the treasury stock method, and assumes the conversion of the Company's $4.50 \%$ Convertible Subordinated Notes for the period outstanding since their issuance in April 2002, if their effects are dilutive.

## (7) INTANGIBLE ASSETS

The Company complies with SFAS No. 142, "Goodwill and Other Intangible Assets," which eliminates the requirement to amortize goodwill and indefinite-lived intangible assets, requiring instead that those assets be measured for impairment at least annually, and more often when events indicate that impairment exists. Intangible assets with finite lives will continue to be amortized over their useful lives ranging from five to ten years, generally on a straight-line basis. Intangible assets, all subject to amortization, as of September 30, 2005 and December 31, 2004, are as follows (in thousands):

|  | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Intellectual property | \$ | 1,250 | \$ | 1,250 |
| Other intangibles |  | 1,000 |  | 1,000 |
| Trademarks |  | 1,050 |  | 1,050 |
| Less accumulated amortization |  | $(2,039)$ |  | $(1,659)$ |
| Total Intangible Assets | \$ | 1,261 | \$ | 1,641 |

## (8) OTHER INCOME (EXPENSE), NET

Other income (expense), net at September 30, 2005 and 2004 is summarized as follows (in thousands):

|  | Three-Months Ended September 30, |  |  |  | Nine-Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Gain/(Loss) on assets and foreign currency exchange | \$ | 200 | \$ | (83) | \$ | (177) | \$ | (244) |
| Legal settlements |  | 51 |  | (165) |  | 1,775 |  | (286) |
| Total other income, net | \$ | 251 | \$ | (248) | \$ | 1,598 | \$ | (530) |

## (9) INCOME TAXES

The effective tax rate for the nine months ended September 30, 2005 was $38.6 \%$. Income tax expense for the nine months ended September 30 , 2005 was $\$ 24.4$ million compared to $\$ 19.2$ million for the same period in 2004. The tax provision was computed using the effective tax rates applicable to each of the domestic and international taxable jurisdictions. The rate for the nine months ended September 30, 2005 is lower than the expected domestic
rate of approximately $40 \%$ due to our non-U.S. subsidiary earnings in lower tax rate jurisdictions and our planned permanent reinvestment of undistributed earnings from our non-U.S. subsidiaries, thereby indefinitely postponing their repatriation to the United States. As such, the Company did not provide for deferred income taxes on accumulated undistributed earnings of our non-U.S. subsidiaries.

## (10) SHORT-TERM BORROWINGS

The Company has available a secured line of credit, as amended on December 31, 2004, permitting borrowings up to $\$ 150.0$ million based upon eligible accounts receivable and inventories. Borrowings bear interest at the prime rate ( $6.75 \%$ at September 30, 2005) minus $0.50 \%$, and the agreement expires on December 31, 2005. The agreement provides for the issuance of letters of credit up to a maximum of $\$ 30.0$ million. Under the agreement, available borrowings are reduced by $50 \%$ of the first $\$ 1$ million of outstanding guarantees and $75 \%$ of outstanding guarantees that exceed $\$ 1$ million. Outstanding letters of credit and guarantees at September 30, 2005 were $\$ 3.4$ million. Available borrowings under the line of credit at September 30, 2005 were $\$ 147.7$ million, and no amounts were outstanding at September 30, 2005 and December 31, 2004. We pay an unused line of credit fee of $0.25 \%$ annually. The agreement provides the following financial covenants should the loan balance exceed $60 \%$ of all eligible accounts, as defined in the agreement: that stockholders' equity shall not decrease by more than $20 \%$ in any given calendar quarter; a tangible net worth be maintained as defined in the agreement; and limits the payment of dividends if in default of any provision of the agreement. The loan balance did not exceed $60 \%$ of all eligible accounts; hence the financial covenants were not applicable at September 30, 2005.

## (11) LITIGATION

On December 2, 2002, a class action complaint entitled OMAR QUINONES v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Orange (Case No. 02CC00353). The complaint, as amended, alleges overtime and related violations of the California Labor Code on behalf of managers of Skechers' retail stores and seeks, inter alia, damages and restitution, as well as injunctive and declaratory relief. On February 25, 2003, another related class action complaint entitled MYRNA CORTEZ v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC290932), asserting similar claims and seeking similar relief on behalf of assistant managers. On July 7, 2004, a third class action complaint entitled MYRNA CORTEZ et al. v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC318101). The complaint alleges wage violations of the California Labor Code and unfair business practices relating to deductions for uniforms on behalf of employees of Skechers' retail stores and seeks, inter alia, damages and civil penalties, as well as injunctive relief. On December 20, 2004, the parties agreed to a preliminary settlement that fully resolves all claims brought by the plaintiffs in each of the three lawsuits. Under the terms of the preliminary settlement, Skechers will pay a potential maximum settlement amount of approximately $\$ 1.8$ million, which was recorded to other expense in the consolidated statement of earnings during the fourth quarter of 2004, to cover claims made by eligible class members, plaintiff attorneys' fees and costs, and costs of a third-party administrator. On July 18,2005 , the court approved the preliminary settlement, and all claims from eligible class members have been received. The revised aggregate amount of all claims and other costs is not expected to exceed approximately $\$ 1.7$ million, which have already been accrued in the financial statements.

On March 25, 2003, a shareholder securities class action complaint captioned HARVEY SOLOMON v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2094 DDP). On April 2, 2003, a shareholder securities class action complaint captioned CHARLES ZIMMER v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2296 PA). On April 15, 2003, a shareholder securities class action complaint captioned MARTIN H. SIEGEL v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No 03-2645 RMT). On May 6, 2003, a shareholder securities class action complaint captioned ADAM D. SAPHIER v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3011 FMC). On May 9, 2003, a shareholders securities class action
complaint captioned LARRY L. ERICKSON v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3101 SJO). Each of these class action complaints alleged violations of the federal securities laws on behalf of persons who purchased publicly traded securities of Skechers between April 3, 2002 and December 9, 2002. In July 2003, the court in these federal securities class actions, all pending in the United States District Court for the Central District of California, ordered the cases consolidated and a consolidated complaint to be filed and served. On September 25, 2003, the plaintiffs filed a consolidated complaint entitled In re SKECHERS USA, Inc. Securities Litigation, Case No. CV-03-2094-PA in the United States District Court for the Central District of California, consolidating all of the federal securities actions above. The complaint names as defendants Skechers and certain officers and directors and alleges violations of the federal securities laws and breach of fiduciary duty on behalf of persons who purchased publicly traded securities of Skechers between April 3, 2002 and December 9, 2002. The complaint seeks compensatory damages, interest, attorneys' fees and injunctive and equitable relief. Skechers moved to dismiss the consolidated complaint in its entirety. On May 10, 2004, the court granted Skechers' motion to dismiss with leave for plaintiffs to amend the complaint. On August 9, 2004, plaintiffs filed a first amended consolidated complaint for violations of the federal securities laws. The allegations and relief sought were virtually identical to the original consolidated complaint. Skechers has moved to dismiss the first amended consolidated complaint and the motion was set for hearing on December 6, 2004. On March 21, 2005, the court granted the motion to dismiss the first amended consolidated complaint with leave for plaintiffs to amend one final time. On April 7, 2005, plaintiffs elected to stand on the first amended consolidated complaint and requested entry of judgment so that an appeal from the court's ruling could be taken. On April 26, 2005, the court entered judgment in favor of Skechers and the individual defendants, and on May 3, 2005, plaintiffs filed an appeal with the United States Court of Appeals for the Ninth Circuit. As of the date of filing this Form 10-Q, plaintiffs have filed their opening brief and defendants have filed their answering brief. Discovery has not commenced in the underlying action. While it is too early to predict the outcome of the appeal and any subsequent litigation, Skechers believes the suit is without merit and intends to vigorously defend against the claims.

On April 3, 2003, a shareholder derivative complaint captioned BRADFORD MITCHELL v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC 293317). On April 3, 2003, a shareholder derivative complaint captioned GEORGIA MANOLAS v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293388). On April 8, 2003, a shareholder derivative complaint captioned JEFF GRAVITTER v. ROBERT Y. GREENBERG was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293561). Each of these class action complaints included allegations of violations of California Corporation Code § 25402 and breach of fiduciary duty. On August 29, 2003, the plaintiffs in these state derivative actions filed a consolidated complaint entitled In re SKECHERS USA, Inc. Derivative Litigation, Case No. BC-293317, in the Superior Court of the State of California, Los Angeles County, consolidating all of the state derivative actions above. The complaint alleges violations of California Corporation Code $\S 25402$, breaches of fiduciary duty, waste of corporate assets and unjust enrichment. The complaint sought compensatory damages, treble damages, disgorgement of profits, imposition of a constructive trust, equitable and injunctive relief, and costs. The matter had been settled in principle and a settlement stipulation between the parties had been signed, although the settlement was subject to court approval. On June 3, 2005, the court declined to approve the proposed settlement, although the court stated that the parties are free to settle the case between each other without formal court approval and indeed are encouraged to do so. In response, the parties have revised the stipulation of settlement and have opted to give the shareholders notice of settlement. The parties will seek court approval of such settlement in light of the notice and have scheduled another hearing to get court approval on December 19, 2005. While Skechers still believes that the lawsuit is without merit, it will continue to seek ways to resolve the matter to avoid protracted litigation. Skechers does not believe that any revised settlement will have a material adverse effect on the Company's financial condition or results of operations as such amount is expected to be paid by the Company's Directors \& Officers insurance carrier.

On May 19, 2005, Rosemary Almanza filed a lawsuit against Skechers in the Superior Court of the State of California, County of San Bernadino, ROSEMARY ALMANZA v. SKECHERS U.S.A., INC. (Case No. RCV 087714). The complaint alleges wrongful termination under the California Fair Employment and Housing Act, California Government Code $\S 12900$, et seq., as a result of harassment, discrimination and retaliation against Ms. Almanza. The complaint seeks compensatory damages, punitive and exemplary damages, interest and attorneys' fees. Skechers plans on defending the allegations vigorously and believes the claims are without merit. Nonetheless,

## Table of Contents

it is too early to predict the outcome and whether the outcome will have a material adverse effect on Skechers' financial condition or results of operations.

On September 23, 2005, Gary Palmer filed a lawsuit in United States District Court, Eastern District of California against Chelsea Financing Partnership, L.P., which is the owner of an outlet mall in Folsom, California, and 71 retailers including Skechers located in the outlet mall (Case No. 2:05-cv-01935-MCE-GGH). The complaint alleges that Chelsea Financing Partnership, L.P. and the retailers have violated the Americans with Disabilities Act of 1990, the Disabled Persons Act and the Unruh Civil Rights Act by failing to make the facilities fully and equally accessible to handicapped individuals, and that such violations discriminate against plaintiff. The complaint seeks injunctive and preventive relief, declaratory relief, actual and statutory damages, exemplary damages and attorneys' fees from the defendants. Skechers plans on defending the allegations vigorously and is seeking defense and indemnification from its landlord, Chelsea Financing Partnership, L.P. Nonetheless, it is too early to predict the outcome and predict whether the outcome will have a material adverse effect on Skechers' financial condition or results of operations.

Skechers occasionally becomes involved in litigation arising from the normal course of business and we are unable to determine the extent of any liability that may arise. Other than the foregoing, we have no reason to believe that any liability with respect to pending legal actions, individually or in the aggregate, will have a material adverse effect on our company's consolidated financial statements or results of operations.

## (12) STOCKHOLDERS' EQUITY

During the nine months ended September 30, 2005, certain Class B stockholders converted 186,300 shares of Class B common stock into an equivalent number of Class A common stock. During the nine months ended September 30, 2004, certain Class B stockholders converted $1,615,372$ shares of Class B common stock into an equivalent number of Class A common stock.

## (13) SEGMENT AND GEOGRAPHIC REPORTING INFORMATION

In accordance with the requirement of SFAS 131, "Disclosures about Segments of an Enterprise and Related Information," the Company's reportable business segments and respective accounting policies of the segments are the same as described in note 2 . We have three reportable segments - domestic wholesale sales, international wholesale sales, and retail sales, which includes domestic and international retail. In addition, we report an "All Other" segment, which includes our e-commerce sales and other miscellaneous sales. Management evaluates segment performance based primarily on net sales and gross margins.

All costs and expenses of the Company are analyzed on an aggregate basis, and these costs are not allocated to the Company's segments. Most of the Company's capital expenditures related to the retail operations, both domestically and internationally, and our corporate headquarter facilities. Net sales, gross margins and identifiable assets for the domestic wholesale segment, international wholesale, retail, and the "All Other" segment on a combined basis were as follows (in thousands):

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2005 |  | $\underline{\text { September 30, } 2004}$ |  | September 30, 2005 |  | September 30, 2004 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Domestic wholesale | \$ | 170,702 | \$ | 161,811 | \$ | 506,081 | \$ | 461,215 |
| International wholesale |  | 45,723 |  | 48,031 |  | 126,995 |  | 121,065 |
| Retail |  | 54,565 |  | 46,621 |  | 145,223 |  | 127,977 |
| All other |  | 1,846 |  | 1,195 |  | 4,684 |  | 3,593 |
| Total | \$ | 272,836 | \$ | 257,658 | \$ | 782,983 | \$ | 713,850 |

## Table of Contents

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2005 |  | $\underline{\text { September 30, 2004 }}$ |  | September 30, 2005 |  | September 30, 2004 |  |
| Gross Profit |  |  |  |  |  |  |  |  |
| Domestic wholesale | \$ | 63,558 | \$ | 59,128 | \$ | 186,744 | \$ | 171,187 |
| International wholesale |  | 17,929 |  | 16,597 |  | 49,412 |  | 41,938 |
| Retail |  | 33,171 |  | 27,644 |  | 89,031 |  | 73,904 |
| All other |  | 815 |  | 569 |  | 2,258 |  | 1,853 |
| Total | \$ | 115,473 | \$ | 103,938 | \$ | 327,445 | \$ | 288,882 |



Geographic Information:
The following summarizes our operations in different geographic areas for the period indicated (in thousands):

|  | Three Month |  |  |  | Vine Months |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2005 |  | September 30, 2004 |  | September 30, 2005 |  | September 30, 2004 |  |
| Net Sales (1) |  |  |  |  |  |  |  |  |
| United States | \$ | 222,792 | \$ | 205,473 |  | \$ 644,201 | \$ | 582,187 |
| Canada |  | 4,866 |  | 4,835 |  | 14,545 |  | 12,311 |
| Europe (2) |  | 45,178 |  | 47,350 |  | 124,237 |  | 119,352 |
| Total | \$ | 272,836 | \$ | 257,658 |  | \$ 782,983 | \$ | 713,850 |
|  |  |  |  |  |  | tember 30, 2005 |  | 31,2004 |
| Long-lived Assets |  |  |  |  |  |  |  |  |
| United States |  |  |  |  | \$ | 65,215 | \$ | 68,079 |
| Canada |  |  |  |  |  | 791 |  | 715 |
| Europe (2) |  |  |  |  |  | 9,980 |  | 13,770 |
| Total |  |  |  |  | \$ | 75,986 | \$ | 82,564 |

(1) The Company has subsidiaries in Canada, United Kingdom, Germany, France, Spain, Italy, and the Netherlands that generate net sales within those respective countries and in some cases the neighboring regions. The Company also has a subsidiary in Switzerland that generates net sales to that region in addition to net sales to our distributors located in numerous non-European countries. Net sales are attributable to geographic regions based on the location of the Company subsidiary.
(2) Europe consists of Switzerland, United Kingdom, Germany, France, Spain, Italy, and the Netherlands.

## (14) BUSINESS AND CREDIT CONCENTRATIONS

The Company generates the majority of its sales in the United States; however, several of its products are sold into various foreign countries, which subjects the Company to the risks of doing business abroad. In addition, the Company operates in the footwear industry, which is impacted by the general economy, and its business depends on the general economic environment and levels of consumer spending. Changes in the marketplace may significantly affect management's estimates and the Company's performance. Management performs regular evaluations concerning the ability of customers to satisfy their obligations and provides for estimated doubtful accounts. Domestic accounts receivable, which generally do not require collateral from customers, were equal to $\$ 99.4$ million and $\$ 88.2$ million before allowances for bad debts and sales returns, and chargebacks at September 30, 2005 and December 31, 2004, respectively. Foreign accounts receivable, which generally are collateralized by letters of credit,
were equal to $\$ 39.2$ million and $\$ 38.3$ million before allowance for bad debts, sales returns, and chargebacks at September 30, 2005 and December 31, 2004, respectively. International net sales were equal to $\$ 138.8$ million and $\$ 131.7$ million for the nine months ended September 30, 2005 and 2004, respectively. The Company provided for potential credit losses of $\$ 3.4$ million and $\$ 4.1$ million for the nine months ended September 30, 2005 and 2004.

Net sales to customers in the U.S. exceeded $80 \%$ of total net sales for the nine months ended September 30, 2005 and 2004. Assets located outside the U.S. consist primarily of cash, accounts receivable, inventory, property and equipment, and other assets which totaled $\$ 97.2$ million and $\$ 110.8$ million at September 30, 2005 and December 31, 2004, respectively.

The Company's net sales to its five largest customers accounted for approximately $26 \%$ of total net sales for the nine-months ended September 30, 2005 and 2004, respectively. No customer accounted for more than $10 \%$ of our net sales during the nine months ended September 30, 2005 and 2004, respectively. No one customer accounted for more than $10 \%$ of our outstanding accounts receivable balance at September 30, 2005 and 2004, respectively.

The Company's top five manufacturers produced approximately $65.8 \%$ and $62.4 \%$ of its total purchases for the nine months ended September 30, 2005 and 2004, respectively. One manufacturer accounted for $32.5 \%$ and $27.3 \%$ of total purchases for the nine months ended September 30, 2005 and 2004, respectively. A second manufacturer accounted for $10.9 \%$ and $10.8 \%$ of total purchases for the nine months ended September 30, 2005 and 2004, respectively.

Most of the Company's products are produced in China. The Company's operations are subject to the customary risks of doing business abroad, including, but not limited to, currency fluctuations and revaluations, custom duties and related fees, various import controls and other monetary barriers, restrictions on the transfer of funds, labor unrest and strikes and, in certain parts of the world, political instability. The Company believes it has acted to reduce these risks by diversifying manufacturing among various factories. To date, these risk factors have not had a material adverse impact on the Company's operations.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with our Condensed Consolidated Financial Statements and Notes thereto appearing elsewhere in this document.

We intend for this discussion to provide the reader with information that will assist in understanding our financial statements, the changes in certain key items in those financial statements from period to period, and the primary factors that accounted for those changes, as well as how certain accounting principles affect our financial statements. The discussion also provides information about the financial results of the various segments of our business to provide a better understanding of how those segments and their results affect the financial condition and results of operations of our company as a whole.

This quarterly report on Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements with regards to our revenues, earnings, spending, margins, cash flow, orders, inventory, products, actions, plans, strategies and objectives. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or simply state future results, performance or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "intend," "plan," "project," "will be," "will continue," "will result," "could," "may," "might," or any variations of such words with similar meanings. Any such statements are subject to risks and uncertainties that could cause our actual results to differ materially from those which are management's current expectations or forecasts. Such information is subject to the risk that such expectations or forecasts, or the assumptions underlying such expectations or forecasts, become inaccurate.

The risks and uncertainties are detailed from time to time in reports filed by our company with the United States Securities and Exchange Commission ("SEC"), including reports on Forms $8-\mathrm{K}, 10-\mathrm{Q}$, and $10-\mathrm{K}$, and include,
among others, the following: international, national and local general economic, political and market conditions; intense competition among sellers of footwear for consumers; changes in fashion trends and consumer demands; popularity of particular designs and categories of products; the level of sales during the spring, back-to-school and holiday selling seasons; the ability to anticipate, identify, interpret or forecast changes in fashion trends, consumer demand for our products and the various market factors described above; the ability of our company to maintain its brand image; the ability to sustain, manage and forecast our company's growth and inventories; the ability to secure and protect trademarks, patents and other intellectual property; the loss of any significant customers, decreased demand by industry retailers and cancellation of order commitments; potential disruptions in manufacturing related to overseas sourcing and concentration of production in China, including, without limitation, difficulties associated with electrical shortages or work stoppages that may lead to production delays; changes in monetary controls and valuations of the Yuan (i.e. China's currency) by the Chinese government; increased costs of freight and transportation to meet delivery deadlines; business disruptions due to energy shortages or natural disasters such as an earthquake in California where our domestic warehouse, headquarters and a substantial number of our retail stores are located; changes in business strategy or development plans; the ability to obtain additional capital to fund operations, finance growth and service debt obligations; the ability to attract and retain qualified personnel; compliance with recent corporate governance legislation including the Sarbanes-Oxley Act of 2002; the disruption, expense and potential liability associated with existing or unanticipated future litigation; and other factors referenced or incorporated by reference in this report and other reports filed with the SEC.

The risks included here are not exhaustive. Other sections of this report may include additional factors that could adversely impact our business and financial performance. Moreover, we operate in a very competitive and rapidly changing environment. New risk factors emerge from time to time and we cannot predict all such risk factors, nor can we assess the impact of all such risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual results. Investors should also be aware that while we do, from time to time, communicate with securities analysts, we do not disclose any material non-public information or other confidential commercial information to them. Accordingly, individuals should not assume that we agree with any statement or report issued by any analyst, regardless of the content of the report. Thus, to the extent that reports issued by securities analysts contain any projections, forecasts or opinions, such reports are not our responsibility.

## FINANCIAL OVERVIEW

We have three reportable segments - domestic wholesale sales, international wholesale sales, and retail sales, which includes domestic and international retail sales. In addition, we report an "All Other" segment, which includes our e-commerce sales and other miscellaneous sales. We evaluate segment performance based primarily on net sales and gross margins. The largest portion of our revenue is derived from the domestic wholesale segment. Domestic wholesale segment net sales comprised $64.6 \%$ of total net sales for both the nine months ended September 30, 2005 and 2004, respectively. International wholesale sales, retail sales, and all other sales which includes e-commerce sales comprised $16.2 \%, 18.6 \%$, and $0.6 \%$, respectively, for the nine months ended September 30, 2005 and $17.0 \%$, $17.9 \%$, and $0.5 \%$, respectively, for the nine months ended September 30, 2004.

We currently have 120 domestic retail stores and 12 international retail stores, and we believe that we have established our presence in most major domestic retail markets. During the first nine months of 2005, we opened eight domestic outlet stores, one domestic concept store, and one international outlet store while closing three domestic concept stores. As we identify new opportunities in our retail business, we will selectively open new stores in key locations with the goal of profitably building brand awareness in certain markets. We currently have plans to open one more domestic store in the fourth quarter of 2005 and another ten to fifteen domestic stores in 2006. In addition, we currently believe that we have sufficiently developed our international direct selling efforts; therefore, we currently do not anticipate opening any new international stores in the fourth quarter of 2005. Instead, we will focus on (i) enhancing the efficiency of our international operations, (ii) increasing our customer base, (iii) increasing the product count within each customer and (iv) tailoring our product offerings currently available to our international customers to increase demand for our product. Further, we periodically review all of our stores for

## Table of Contents

impairment, and we carefully review our under-performing stores and may consider the non-renewal of leases upon completion of the current term of the applicable lease.

Our retail sales achieve higher gross margins as a percentage of net sales than wholesale sales. Cost of sales includes the cost of footwear purchased from our manufacturers, royalty payments, duties, quota costs, inbound freight (including ocean, air and freight from the dock to our distribution centers), brokers' fees, and storage costs. As such, our gross margins may not be comparable to some of our competitors since we include expenses related to our distribution network in general and administrative expenses, whereas some of our competitors include expenses of this type in the line item cost of sales.

Selling expenses. Selling expense consist primarily of the following accounts: sales representative sample costs, sales commissions, trade shows, advertising and promotional costs, which may include television and ad production costs, and costs associated with catalog production and distribution.

General and administrative expenses. General and administrative expenses consist primarily of the following accounts: salaries, wages and related taxes and various overhead costs associated with our corporate staff, domestic and international retail operations, non-selling related costs of our international operations, costs associated with our domestic and European distribution centers, professional fees related to both legal and accounting, insurance, and depreciation and amortization. In addition, expenses related to our distribution network, including the functions of purchasing, receiving, inspecting, allocating, warehousing and packaging our products, were \$17.9 million and $\$ 19.5$ million for the three months ended September 30, 2005 and 2004, respectively, and $\$ 54.7$ million and $\$ 53.5$ million for the nine months ended September 30, 2005 and 2004, respectively. Our distribution network-related costs are included in general and administrative expenses and are not allocated to segments.

## RESULTS OF OPERATIONS

The following table sets forth for the periods indicated, selected information from our results of operations (in thousands) as a percentage of net sales:

|  | Three-Months Ended September 30, |  |  |  |  | Nine-Months Ended September 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |  | 2005 |  |  | 2004 |  |  |
| Net sales | \$ 272,836 | 100.0\% | \$ | 257,658 | 100.0\% | \$ | 782,983 | 100.0\% | \$ | 713,850 | 100.0\% |
| Cost of sales | 157,363 | 57.7 |  | 153,720 | 59.7 |  | 455,538 | 58.2 |  | 424,968 | 59.5 |
| Gross profit | 115,473 | 42.3 |  | 103,938 | 40.3 |  | 327,445 | 41.8 |  | 288,882 | 40.5 |
| Royalty income | 1,998 | 0.7 |  | 1,726 | 0.7 |  | 5,072 | 0.7 |  | 4,385 | 0.6 |
|  | 117,471 | 43.0 |  | 105,664 | 41.0 |  | 332,517 | 42.5 |  | 293,267 | 41.1 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |
| Selling 27,190 10.0 24,139 9.4 66,336 8.5 60,968 <br> General and        |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | 96,030 | 35.2 |  | 88,715 | 34.5 |  | 266,788 | 34.1 |  | 245,865 | 34.4 |
| Earnings fromoperations |  |  |  |  |  |  |  |  |  |  |  |
| Interest expense, net | (912) | (0.3) |  | $(1,986)$ | (0.8) |  | $(4,109)$ | (0.5) |  | $(6,295)$ | (0.9) |
| Other, net | 251 | 0.1 |  | (248) | - |  | 1,598 | 0.2 |  | (530) | (0.1) |
| Earnings before <br> income taxes 20,780 7.6 14,715 5.7 63,218 8.1 40,577 5.7 |  |  |  |  |  |  |  |  |  |  |  |
| Income taxes | 8,148 | 3.0 |  | 8,678 | 3.4 |  | 24,402 | 3.1 |  | 19,152 | 2.7 |
| Net earnings | \$ 12,632 | 4.6\% |  | 6,037 | 2.3\% | \$ | 38,816 | 5.0\% | \$ | 21,425 | 3.0\% |

## Net sales

Net sales for the three months ended September 30, 2005 were $\$ 272.8$ million, an increase of $\$ 15.1$ million, or $5.9 \%$, over net sales of $\$ 257.7$ million for the three months ended September 30, 2004. The increase in net sales was primarily due to acceptance of new designs and styles for our in-season product, growth within the domestic retail segment from positive domestic comparative store sales increases (i.e. stores open for at least one year), and to a lesser extent, sales increases from our subsidiaries in Canada, Germany, Italy and Spain. Our domestic wholesale net sales increased $\$ 8.9$ million to $\$ 170.7$ million during the three months ended September 30, 2005, from $\$ 161.8$ million for the three months ended September 30, 2004. The average selling price per pair within the domestic wholesale segment increased to $\$ 19.63$ per pair during the three months ended September 30, 2005 from $\$ 19.57$ per pair in the same period last year. The increase in domestic wholesale segment net sales came on a $6.3 \%$ unit sales volume increase to 8.7 million pairs from 8.2 million pairs in 2004. The increase in average selling price per pair was due to stronger sales of in-season merchandise and broader acceptance of our new designer lifestyle lines. The higher level of net sales was attributable to our efforts beginning in 2004 to redevelop many of our existing lines, our focus on updating proven styles as well as developing new styles, and the launch of three new brands, including the Mark Ecko Footwear and 310 Motoring lines, which have since experienced increased door counts and strong sales growth. During the three months ended September 30, 2005, we saw continued strong acceptance for our in-season denim friendly sport fusion and casual products. We saw the strongest improvements in our women's fusion Active line led by Bikers styles and our men's USA line led by Critics and Urbantrack styles.

Our retail segment net sales increased $\$ 8.0$ million to $\$ 54.6$ million for the three months ended September 30, 2005, a $17.0 \%$ increase over sales of $\$ 46.6$ million for the same period in 2004. The increase in retail sales was due to positive domestic comparable store sales across all three store formats. During the quarter ended September 30, 2005, we realized substantial comparable store sales increases ranging from an increase of $22.5 \%$ in our domestic concept stores comparable sales to an increase of $12.4 \%$ in our domestic warehouse outlet stores comparable sales. We opened six domestic outlet stores and one domestic concept store during the three months ended September 30, 2005. Our international retail sales increased $4.0 \%$ for the three months ended September 30, 2005 compared to the same period last year due to opening an additional store in the second quarter of 2005.

Our international wholesale segment net sales decreased $\$ 2.3$ million, or $4.8 \%$, to $\$ 45.7$ million for the three months ended September 30, 2005, compared to $\$ 48.0$ million for the three months ended September 30, 2004. Our international wholesale sales consist of direct subsidiary sales - those we make to department stores and specialty retailers - and sales to our distributors who in turn sell to department stores and specialty retailers in various international regions where we do not sell direct. Our international distributor sales decreased $\$ 4.4$ million to $\$ 20.0$ million for the three months ended September 30, 2005, a $18.2 \%$ decrease over sales of $\$ 24.4$ million for the three months ended September 30, 2004. This was primarily due to decreased sales into Serbia, Australia, and the Philippines. This decrease was partially offset by our international direct subsidiary sales which increased $\$ 2.1$ million to $\$ 25.7$ million for the three months ended September 30, 2005, a $9.0 \%$ increase over sales of $\$ 23.6$ million for the three months ended September 30, 2004. The increase in direct subsidiary sales was primarily due to increased sales in Canada, Germany, Italy and Spain.

Our e-commerce sales were $\$ 1.8$ million for the three months ended September 30, 2005 compared to sales of $\$ 1.2$ million for the same period in 2004. Our e-commerce sales made up less than $1 \%$ of our consolidated net sales in both the three months ended September 30, 2005 and September 30, 2004.

We currently anticipate that net sales for the three months ending December 31, 2005 will be in the range of $\$ 210$ million to \$220 million.

## Table of Contents

## Gross profit

Gross profit for the three months ended September 30, 2005 increased $\$ 11.6$ million to $\$ 115.5$ million as compared to $\$ 103.9$ million for the three months ended September 30, 2004. Gross profit as a percentage of net sales, or gross margin, increased to $42.3 \%$ for the three months ended September 30, 2005, compared to $40.3 \%$ for the same three months in 2004. The gross margin increase was the result of increased domestic wholesale margins, increased domestic retail margins and increased international wholesale distributor margins. Domestic wholesale gross margins increased to $37.2 \%$ for the three months ended September 30, 2005, compared to $36.5 \%$ for the same period last year. Domestic wholesale gross profit increased $\$ 4.5$ million, or $7.5 \%$, to $\$ 63.6$ million for the three months ended September 30, 2005 compared to $\$ 59.1$ million in the same period in 2004. We realized higher margins within our Women's Active, Women's USA, and Skechers Work lines during the third quarter of 2005 as compared to the same period last year.

Gross profit for our retail segment increased $\$ 5.6$ million, or $20.0 \%$, to $\$ 33.2$ million for the three months ended September 30, 2005 as compared to $\$ 27.6$ million for the same period last year. This increase in gross profit was due to increased domestic margins and positive domestic comparable store sales. Gross margins increased to $60.8 \%$ for the three months ended September 30, 2005 as compared to $59.3 \%$ for the same period in 2004. The increase in gross margin was primarily due to a larger portion of our retail sales coming from our higher margin concept and outlet stores as well as acceptance of our new designs and styles.

Gross profit for our international wholesale segment for the three months ended September 30, 2005 was $\$ 17.9$ million, an increase of $\$ 1.3$ million compared to $\$ 16.6$ million for the same period in 2004. Gross margin was $39.2 \%$ for the three months ended September 30, 2005 compared to $34.6 \%$ for the same period in 2004. The increase in gross margins for our international wholesale sales was primarily due to increased margins from direct sales through our foreign subsidiaries. Gross margins for our foreign direct subsidiary sales increased to $47.5 \%$ for the three months ended September 30, 2005 compared to $44.7 \%$ for the same period last year. Gross margins for our foreign distributor sales increased to $28.6 \%$ for the three months ended September 30, 2005 compared to $24.7 \%$ for the same period in 2004. The increase in gross margins was due to stronger sales of in-line merchandise and better product sell-throughs.

## Licensing

During the three months ended September 30, 2005, we recognized royalty income of $\$ 2.0$ million compared to $\$ 1.7$ million during the same period in 2004. The increase in licensing royalties was primarily the result of higher royalties associated with our various licensing agreements.

## Selling expenses

Selling expenses for the three months ended September 30, 2005 were $\$ 27.2$ million, an increase of $\$ 3.1$ million or $12.6 \%$, compared to $\$ 24.1$ million for the same period in 2004. As a percentage of net sales, selling expenses were $10.0 \%$ and $9.4 \%$ for the three months ended September 30, 2005 and 2004, respectively. The increase in selling expenses was primarily due to increased advertising expenses of $\$ 4.4$ million relating to the launch of two celebrity advertising campaigns, partially offset by lower trade show expenses of $\$ 1.3$ million.

We anticipate our advertising and related expenses to be below or at the lower end of our historic range of $8 \%$ to $10 \%$ of sales for the 2005 fiscal year.

## General and administrative expenses

General and administrative expenses for the three months ended September 30, 2005 were $\$ 68.8$ million, an increase of $\$ 4.2$ million or $6.6 \%$, compared to $\$ 64.6$ million for the same period in 2004. General and administrative expenses as a percent of sales slightly increased to $25.2 \%$ for the three months ended September 30, 2005 from $25.1 \%$ for the same period last year. The increase in general and administrative expenses was primarily due to increased salaries and wages of $\$ 2.5$ million, higher warehousing and distribution costs of $\$ 0.9$ million, and

## Table of Contents

increased store operating costs of $\$ 0.9$ million. The increases in salaries and wages, warehousing and distribution costs, and store operating costs were due to increased sales volumes and the increase in store count we experienced during the quarter. Expenses related to our distribution network, including the functions of purchasing, receiving, inspecting, allocating, warehousing and packaging our products, totaled $\$ 17.9$ million for the three months ended September 30, 2005 as compared to $\$ 19.5$ million for the same period last year.

We continue to review our cost structure to improve efficiencies within our operations; however, we believe that our current cost structure is consistent with our anticipated net sales levels in 2005.

## Interest expense, net

Net interest expense for the three months ended September 30, 2005 decreased $\$ 1.1$ million to $\$ 0.9$ million compared to net interest expense of $\$ 2.0$ million for the same period in 2004. Interest expense is incurred on our convertible notes, mortgages on our distribution center and our corporate office located in Manhattan Beach, California, our capital lease obligations, and interest on amounts owed to our foreign manufacturers. The reduction in interest expense is due to the amortized reduction of our long-term debt and capital leases, reduced inventory purchases, as well as increased interest income resulting from higher interest rates and higher average cash investment balances during the third quarter of 2005 when compared to the same period in 2004.

## Other income (expense)

Other income, net was $\$ 0.3$ million for three months ended September 30, 2005 compared to expense of $\$ 0.2$ million for the three months ended September 30, 2004.

## Income taxes

The effective tax rate for the three months ended September 30, 2005 was $39.2 \%$ compared to $59.0 \%$ for the same period in 2004 . Income tax expense for the three months ended September 30,2005 was $\$ 8.1$ million compared to $\$ 8.7$ million for the same period in 2004. The tax provision was computed using the effective tax rates applicable to each of our domestic and international taxable jurisdictions. The rate for the three months ended September 30, 2005 was lower than the expected domestic rate of approximately $40 \%$, due to our non-U.S. subsidiary earnings in lower tax rate jurisdictions and our planned permanent reinvestment of undistributed earnings from our non-U.S. subsidiaries, thereby indefinitely postponing their repatriation to the United States. As such, we did not provide for deferred income taxes on accumulated undistributed earnings of our non-U.S. subsidiaries.

## NINE MONTHS ENDED SEPTEMBER 30, 2005 COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 2004

## Net sales

Net sales for the nine months ended September 30, 2005 were $\$ 783.0$ million, an increase of $\$ 69.1$ million, or $9.7 \%$, over net sales of $\$ 713.9$ million for the nine months ended September 30, 2004. The increase in net sales was primarily due to acceptance of new designs and styles of our in-season product, growth within the retail segment from positive domestic comparative store sales increases, and to a lesser extent, sales increases from our subsidiaries in Germany, Canada, Spain, Italy, and the Benelux region. Our domestic wholesale net sales increased $\$ 44.9$ million to $\$ 506.1$ million during the nine months ended September 30, 2005, from $\$ 461.2$ million for the nine months ended September 30, 2004. The average selling price per pair within the domestic wholesale segment increased to $\$ 18.31$ per pair during the nine months ended September 30, 2005, a $1.6 \%$ increase from $\$ 18.02$ per pair in the same period last year. The increase in domestic wholesale segment net sales came on a $8.1 \%$ unit sales volume increase to 27.6 million pairs from 25.6 million pairs in 2004. The increase in average selling price per pair was due to stronger sales of in-line merchandise and stronger product sell-throughs. The higher level of net sales was attributable to our efforts beginning in 2004 to redevelop many of our existing lines and focus on updating proven styles as well as developing new styles. Increased net sales during the nine months ended September 30, 2005 can also be attributed to the launch of three new fashion brands in 2004, including the Mark Ecko Footwear and 310 Motoring lines,

## Table of Contents

which have since experienced increased door counts and strong sales growth in 2005. During the nine months ended September 30, 2005, we saw continued strong acceptance for our in-season denim friendly sport fusion and casual products. We saw the strongest improvements in our women's fusion Active line led by Bikers styles and the new R\&B outsole, and our men's USA line led by Critics and Urbantrack styles. We also saw strong improvements in our Work Division due to our Always In Stock Program, which guarantees customers that the product is available, and the introduction of light-weight aluminum safety toe series.

Our retail segment net sales increased $\$ 17.2$ million to $\$ 145.2$ million for the nine months ended September 30, 2005, a $13.5 \%$ increase over sales of $\$ 128.0$ million for the same period in 2004. The increase in retail sales was due to positive comparable store sales across all three store formats. During the nine months ended September 30, 2005, we realized substantial comparable store sales increases ranging from an increase of $18.9 \%$ in our domestic concept stores comparable sales to an increase of $6.9 \%$ in our domestic warehouse outlet stores comparable sales. We opened eight domestic outlet stores, one domestic concept store, and one international outlet store while closing three domestic concept stores during the nine months ended September 30, 2005. Our international retail sales increased $11.2 \%$ for the nine months ended September 30, 2005 compared to the same period last year, due to the opening of an additional store and increased comparable sales in the second quarter of 2005 , and to a lesser extent favorable currency translation adjustments.

Our international wholesale segment net sales increased $\$ 5.9$ million, or $5.0 \%$ to $\$ 127.0$ million for the nine months ended September 30, 2005, compared to $\$ 121.1$ million for the nine months ended September 30, 2004. The increase in international wholesale sales was primarily due to increased direct subsidiary sales which were partially offset by reduced distributor sales. Our international direct subsidiary sales increased $\$ 10.7$ million, or $17.3 \%$ to $\$ 72.8$ million for the nine months ended September 30, 2005, compared to net sales of $\$ 62.1$ million for the nine months ended September 30, 2004. Our international distributor sales decreased $\$ 4.8$ million to $\$ 54.2$ million for the nine months ended September 30, 2005, a $8.2 \%$ decrease over net sales of $\$ 59.0$ million for the nine months ended September 30, 2004. The increase in international wholesale net sales was primarily due to increased direct subsidiary sales in Germany, Canada, Spain, Italy, and the Benelux region, which were partially offset by reduced distributor sales to Australia, Panama, Philippines, Serbia.

Our e-commerce sales were $\$ 4.7$ million for the nine months ended September 30, 2005 compared to sales of $\$ 3.6$ million for the same period in 2004. Our e-commerce sales made up less than $1 \%$ of our consolidated net sales in both the nine months ended September 30, 2005 and September 30, 2004.

## Gross profit

Gross profit for the nine months ended September 30, 2005 increased $\$ 38.5$ million to $\$ 327.4$ million as compared to $\$ 288.9$ million for the nine months ended September 30, 2004. Gross profit as a percentage of net sales, or gross margin, increased to $41.8 \%$ for the nine months ended September 30, 2005, compared to $40.5 \%$ for the same nine months in 2004. The gross margin increase was the result of increased retail and international wholesale margins, partially offset by reduced domestic wholesale margins. Domestic wholesale gross margins were $36.9 \%$ for the nine months ended September 30, 2005, compared to $37.1 \%$ for the same period last year. Domestic wholesale gross profit increased $\$ 15.5$ million, or $9.1 \%$, to $\$ 186.7$ million for the nine months ended September 30, 2005 compared to $\$ 171.2$ million in the same period in 2004. We realized higher margins within our Women's Active, Boy's, and Men's, offset by reductions in our Girls and Collection lines during the first nine months of 2005 as compared to the same period last year.

Gross profit for our retail segment increased $\$ 15.1$ million, or $20.5 \%$, to $\$ 89.0$ million for the nine months ended September 30, 2005 as compared to $\$ 73.9$ million for the same period last year. This increase in gross profit was due to increased margins and positive comparable store sales. Gross margins increased to $61.3 \%$ for the nine months ended September 30, 2005 as compared to $57.8 \%$ for the same period in 2004. The increase in gross margin was primarily due to a larger portion of our retail sales coming from our higher margin concept and outlet stores as well as acceptance of our new designs and styles.

## Table of Contents

Gross profit for our international wholesale segment for the nine months ended September 30, 2005 was $\$ 49.4$ million, an increase of $\$ 7.5$ million compared to $\$ 41.9$ million for the same period in 2004. Gross margin was $38.9 \%$ for the nine months ended September 30, 2005 compared to $34.6 \%$ for the same period in 2004. The increase in gross margins for our international wholesale sales was primarily due to a higher proportion of higher margin direct sales through our foreign subsidiaries and increased margins on our distributor sales. Gross margins for our distributor sales increased to $30.7 \%$ for the nine months ended September 30, 2005 compared to $27.8 \%$ for the same period last year. Gross margins for our foreign direct subsidiary sales increased to $45.1 \%$ for the nine months ended September 30, 2005 compared to $41.2 \%$ for the same period last year. The increase in gross margins was due to stronger sales of in-line merchandise and better product sell-throughs.

## Licensing

During the nine months ended September 30, 2005, we recognized royalty income of $\$ 5.1$ million compared to $\$ 4.4$ million during the same period in 2004. The increase in licensing royalties was primarily the result of higher royalties associated with our various licensing agreements.

## Selling expenses

Selling expenses increased $\$ 5.3$ million or $8.8 \%$ to $\$ 66.3$ million for the nine months ended September 30, 2005, from $\$ 61.0$ million for the same period in 2004. As a percentage of net sales, selling expenses were $8.5 \%$ for both the nine months ended September 30, 2005 and 2004, respectively. The increase in selling expenses was primarily due to increased advertising expenses of $\$ 6.8$ million relating to relating to the launch of two celebrity advertising campaigns, increased international advertising and promotional costs, which were partially offset by lower sample costs of $\$ 1.3$ million.

## General and administrative expenses

General and administrative expenses for the nine months ended September 30, 2005 were $\$ 200.5$ million, an increase of $\$ 15.6$ million or $8.4 \%$, compared to $\$ 184.9$ million for the same period in 2004 . General and administrative expenses as a percent of sales decreased to $25.6 \%$ for the nine months ended September 30, 2005 from $25.9 \%$ for the same period last year. The increase in general and administrative expenses was primarily due to increased salaries and wages of $\$ 7.5$ million, higher warehousing and distribution costs of $\$ 2.4$ million, increased store operating costs of $\$ 0.8$ million, and increased repairs and maintenance of $\$ 0.9$ million. The increase in salaries and wages, warehousing and distribution costs, store operating costs were due to increased sales volumes and the increase in store count we experienced during the nine months ended September 30, 2005. Expenses related to our distribution network, totaled $\$ 54.7$ million for the nine months ended September 30, 2005 as compared to $\$ 53.5$ million for the same period last year.

## Interest expense, net

Net interest expense for the nine months ended September 30, 2005 decreased $\$ 2.2$ million to $\$ 4.1$ million compared to net interest expense of $\$ 6.3$ million for the same period in 2004. Interest expense is incurred on our convertible notes, mortgages on our distribution center and our corporate office located in Manhattan Beach, California, our capital lease obligations, and interest on amounts owed to our foreign manufacturers. The reduction in interest expense is due to the amortized reduction of our long-term debt and capital leases as well as increased interest income resulting from higher interest rates and higher average cash investment balances for the nine months ended September 30, 2005 when compared to the same period in 2004.

## Other income (expense)

Other income, net increased $\$ 2.1$ million to $\$ 1.6$ million for the nine months ended September 30, 2005, compared to $\$ 0.5$ million expense for the same period in 2004. The increase in other income was primarily due to the settlement of a lawsuit for $\$ 1.8$ million during the nine months ended September 30, 2005.

## Income taxes

The effective tax rate for the nine months ended September 30, 2005 was $38.6 \%$ compared to $47.2 \%$ for the same period in 2004. Income tax expense for the nine months ended September 30, 2005 was $\$ 24.4$ million compared to $\$ 19.2$ million for the same period in 2004. The tax provision was computed using the effective tax rates applicable to each of our domestic and international taxable jurisdictions. The rate for the nine months ended September 30, 2005 is lower than the expected domestic rate of approximately $40 \%$, due to our non-U.S. subsidiary earnings in lower tax rate jurisdictions and our planned permanent reinvestment of undistributed earnings from our non-U.S. subsidiaries, thereby indefinitely postponing their repatriation to the United States. As such, we did not provide for deferred income taxes on accumulated undistributed earnings of our non-U.S. subsidiaries.

## LIQUIDITY AND CAPITAL RESOURCES

Our working capital at September 30, 2005 was $\$ 356.4$ million, an increase of $\$ 42.5$ million from working capital of $\$ 313.9$ million at December 31, 2004. Cash and cash equivalents at September 30, 2005 were $\$ 182.6$ million compared to $\$ 137.7$ million at December 31, 2004. The increase in cash and cash equivalents during the nine months ended September 30,2005 was primarily the result of positive operating cash flows due to our net earnings of $\$ 38.8$ million.

During the nine months ended September 30, 2005, our operating activities generated $\$ 53.7$ million in net cash compared to cash provided by operating activities of $\$ 29.2$ million for the same period in 2004. The increase in our operating cash flows for the nine months ended September 30, 2005, when compared to the same period in 2004, was primarily the result of increased earnings and reduced inventory balances, which were partially offset by increased accounts receivable balances due to higher net sales during the period.

Capital expenditures for the nine months were approximately $\$ 10.5$ million, which primarily consisted of new store openings, store remodels, warehouse equipment upgrades and information technology hardware. This was compared to $\$ 15.0$ million in the prior year, of which $\$ 11.0$ million was related to the purchase of our second corporate facility which we previously leased. During the third quarter of 2005, we entered into a construction agreement with Morley Construction Company for the construction of our third corporate facility in Manhattan Beach, California. The agreement has a maximum payment clause in which Morley agrees that the construction cost of the facility will not exceed $\$ 18.1$ million. We expect the building to be completed by the end of fiscal 2007.

Net cash provided by financing activities was $\$ 3.5$ million during the nine months ended September 30, 2005, compared to net cash provided by financing activities of $\$ 4.7$ million during the same period in 2004. The decrease in cash provided from financing activities was due to lower proceeds from exercise of stock options when compared to the same period in 2004.

In April 2002, we issued $\$ 90.0$ million aggregate principal amount of $4.50 \%$ Convertible Subordinated Notes due April 15, 2007. The notes are convertible into shares of our Class A Common Stock. Interest on the notes is paid semi-annually on April 15 and October 15 of each year. The notes are convertible at the option of the holder into shares of Class A Common Stock at a conversion rate of 38.5089 shares of Class A Common Stock per $\$ 1,000$ principal amount of notes, which is equivalent to a conversion price of approximately $\$ 25.968$ per share. The conversion rate is subject to adjustment. The notes may be converted at any time on or before the close of business on the maturity date, unless the notes have been previously redeemed or repurchased; provided, however, that if a note is called for redemption or repurchase, the holder will be entitled to convert the notes at any time before the close of business on the date immediately preceding the date fixed for redemption or repurchase, as the case may be. The notes are unsecured and subordinated to our present and future senior debt. The notes are also structurally subordinated in right of payment to all indebtedness and other liabilities of our subsidiaries. The indenture does not restrict our incurrence of indebtedness, including senior debt, or our subsidiaries' incurrence of indebtedness. The indenture provides for various non-financial covenants and cross default provisions, as defined in the agreement, with which we were in compliance at September 30, 2005. Net proceeds from the sale of the notes were $\$ 86.2$ million.

## Table of Contents

In addition to our $\$ 90.0$ million of Convertible Subordinated Notes referred to above, we have additional long-term debt of $\$ 23.6$ million outstanding at September 30, 2005. This long-term debt consists of the following at September 30, 2005:

- Note payable for $\$ 7.4$ million for one of our distribution center warehouses located in Ontario, CA, which is secured by the property.
- Note payable for $\$ 10.1$ million for one of our administrative offices located in Manhattan Beach, CA, which is secured by the property.
- Capital lease liability for $\$ 5.1$ million for material handling equipment at one of our U.S. distribution center warehouses, which is secured by the equipment.
- Capital lease liability for $\$ 1.0$ million for material handling equipment at our European distribution center, which is secured by the equipment.
Some of these debt agreements contain certain non-financial covenants, financial covenants and/or cross default provisions, as the case may be, as defined within each of the respective loan documents. At September 30, 2005, we were in compliance with all of the covenants related to our long-term debt.

We believe that anticipated cash flows from operations, available borrowings under our revolving line of credit, cash on hand, proceeds from the issuance of the notes and our financing arrangements will be sufficient to provide us with the liquidity necessary to fund our anticipated working capital and capital requirements thru 2006. Our future capital requirements will depend on many factors, including, but not limited to, the levels at which we maintain inventory, the market acceptance of our footwear, the success of our international operations, the levels of promotion and advertising required to promote our footwear, the extent to which we invest in new product design and improvements to our existing product design and the number and timing of new store openings. To the extent that available funds are insufficient to fund our future activities, we may need to raise additional funds through public or private financing. We cannot be assured that additional financing will be available or that, if available, it can be obtained on terms favorable to our stockholders and us. Failure to obtain such financing could delay or prevent our planned expansion, which could adversely affect our business, financial condition and results of operations. In addition, if additional capital is raised through the sale of additional equity or convertible securities, dilution to our stockholders could occur.

## Table of Contents

## DISCLOSURE ABOUT CONTRACTUAL OBLIGATIONS AND COMMERCIAL COMMITMENTS

The following table aggregates all material contractual obligations and commercial commitments as of September 30, 2005:

|  | Payments Due by Period (In Thousands) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Less than One Year |  | One to <br> Three <br> Years |  | Three to Five Years |  | $\begin{gathered} \hline \text { More Than } \\ \text { Five } \\ \text { Years } \\ \hline \end{gathered}$ |  |
| Long-term obligations (1) | \$ 98,100 | \$ | 4,050 | \$ | 94,050 |  | - |  | - |
| Other long-term debt | 17,502 |  | 78 |  | 1,047 | \$ | 16,377 |  | - |
| Capital lease obligations | 6,131 |  | 686 |  | 5,445 |  | - |  | - |
| Operating lease obligations (2) | 204,113 |  | 31,985 |  | 56,364 |  | 47,866 | \$ | 67,898 |
| Purchase obligations (3) | 142,086 |  | 142,086 |  | - |  | - |  | - |
| Minimum payments related to our licensing arrangements | 9,220 |  | 2,600 |  | 3,420 |  | 3,200 |  | - |
| Financed insurance premiums | 996 |  | 996 |  | - |  | - |  | - |
|  | \$ 478,148 | \$ | 182,481 | \$ | 160,326 |  | 67,443 | \$ | 67,898 |

(1) Consists of our $4.50 \%$ convertible notes receivable due April 15, 2007 and related interest payments due in April and October of each year unless converted into our Class A common stock as provided for in the indenture agreement.
(2) Consists primarily of real property leases for our retail stores, corporate offices and distribution centers. These leases frequently include options that permit us to extend beyond the terms of the initial fixed term. Payments for these lease terms are provided for by cash flows generated from operations or, if needed, by our $\$ 150.0$ million secured line of credit, for which no amounts were outstanding at September 30, 2005.
(3) Includes (i) purchase orders for the purchase of footwear of $\$ 50.6$ million, (ii) outstanding letters credit of $\$ 3.4$ million and (iii) open purchase commitments with our foreign manufacturers for $\$ 88.1$ million that may be cancelable in certain instances given the timing of cancellation. We currently expect to fund these commitments with available cash and cash flows from operations.

## OFF-BALANCE SHEET ARRANGEMENTS

We do not have any relationships with unconsolidated entities or financial partnerships such as entities often referred to as structured finance or special purpose entities that would have been established for the purpose of facilitating off-balance-sheet arrangements or for other contractually narrow or limited purposes. As such, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

## CRITICAL ACCOUNTING POLICIES AND USE OF ESTIMATES

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting estimates are affected by more significant judgments used in the preparation of our consolidated financial statements: revenue recognition, promotional items, valuation allowances,

## Table of Contents

inventory reserves, valuation of intangible and long-lived assets, litigation reserves, valuations of deferred income taxes, cooperative arrangements and foreign currency translation.

Revenue Recognition. We derive income from the sale of footwear and royalties earned from licensing the Skechers brand. A significant portion of our revenue is recognized upon shipment of footwear. Domestically, goods are shipped directly from our domestic distribution center in Ontario, California, and revenue is recognized upon shipment from the distribution center (FOB shipping point). For our international wholesale accounts, product is shipped direct from our distribution center in Liege, Belgium, and revenue is recognized upon shipment from the distribution center. For our distributor sales, the goods are delivered directly from the independent factories to our distributors' freight forwarders on a Free Named Carrier (FCA) basis, and revenue is recognized upon receipt of a freight cargo receipt. In all of the above cases, each of the following has been met prior to revenue recognition: title has passed, persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable and collectibility is reasonably assured.

Royalty income is earned from our licensing arrangements. Upon signing a new licensing agreement, we receive up-front fees, which are generally characterized as prepaid royalties. These fees are initially deferred and recognized as revenue as earned (i.e. as licensed sales are reported to our company). The first calculated royalty payment is based on actual sales of the licensed product. Typically, at each quarter end we receive correspondence from our licensees indicating what the actual sales for the period were. This information is used to calculate and accrue the related royalties based on the terms of the agreement.

Promotional items. We typically provide for two types of promotional items, footwear and non-footwear. Promotional items are accounted for as follows:

- Footwear. Footwear products that are sold at a reduced price to our customers either through our wholesale or retail distribution channels and are recorded in net sales at the ultimate amount received/billed at the time of revenue recognition. Footwear given away as part of a promotion (i.e. seeding product to celebrities and editors, through promotions and events as well as charity related functions, etc.) is included in costs of sales. These amounts are immaterial in relation to our total cost of sales. Sales samples that are used by our sales personnel are charged to selling expense, at cost. The footwear that is given away is generally not given to any existing wholesale or retail customers.
- Non-footwear. Non-footwear promotional items, such as concert promotions and give-aways at these events (i.e. key chains, tshirts, etc.), are charged to advertising and promotions expense, which is included in selling expense. Such items are generally considered brand promotion.


## Allowance for bad debts, returns and customer chargebacks.

## - Allowance for bad debts

We insure selected customer account balances both greater than $\$ 200,000$ and accepted by the insurance company. If insured customers do not pay, we are fully insured for non-payment that resulted from credit problems. We also provide a reserve against our receivables for estimated losses that may result from our customers' inability to pay. To minimize the likelihood of uncollectibility, customers' credit-worthiness is reviewed periodically based on external credit reporting services and our experience with the account, and it is adjusted accordingly. Should a customer's account become past due, we generally place a hold on the account and discontinue further shipments to that customer, minimizing further risk of loss. We determine the amount of the reserve by analyzing known uncollectible accounts, aged receivables, economic conditions in the customers' country or industry, historical losses and our customers' creditworthiness. Amounts later determined and specifically identified to be uncollectible are charged or written off against this reserve.

## Table of Contents

## - Reserve for chargebacks, returns and allowances

We reserve for potential disputed amounts or chargebacks with our customers. Our chargeback reserve is based on a collectibility percentage based on factors such as historical trend, current economic conditions, and nature of the chargeback receivables. We also reserve for potential sales returns and other allowances based on historical trends.

The likelihood of a material loss on an uncollectible account would be mainly dependent on deterioration in the overall economic conditions in a particular country or environment. Reserves are fully provided for all probable losses of this nature. For receivables that are not specifically identified as high risk, we provide a reserve based upon a percent of sales for the last two months. This percentage is based on our historical loss rate. A $1 \%$ change in this rate would not have a significant impact on our results of operations. Gross trade accounts receivable balance was $\$ 138.6$ million and the allowance for bad debts, returns and customer chargebacks was $\$ 8.1$ million at September 30, 2005.

Inventory reserves. Inventories are stated at the lower of cost or market. We review our inventory on a regular basis for excess and slow moving inventory. Our review is based on inventory on hand, prior sales and our expected net realizable value. Our analysis includes a review of inventory quantities on hand at period end in relation to year-to-date sales and projections for sales in the near future. The net realizable value, or market value, is determined based on our estimate of sales prices of such inventory through off-price or discount store channels. A write-down of inventory is considered permanent and creates a new cost basis for those units. The likelihood of any material inventory write-down is dependent primarily on our expectation of future consumer demand for our product. A misinterpretation or misunderstanding of future consumer demand for our product or of the economy, or other failure to estimate correctly, could result in inventory valuation changes, either favorably or unfavorably, compared to the requirement determined to be appropriate as of the balance sheet date. At September 30, 2005, our gross inventory value was $\$ 133.5$ million and our inventory reserve was $\$ 1.2$ million.

Valuation of long-lived assets. When circumstances warrant, we assess the impairment of long-lived assets that require us to make assumptions and judgments regarding the fair value of these assets. The assets are considered to be impaired if we determine that the carrying value may not be recoverable based upon our assessment of the following events or changes in circumstances:

- the asset's ability to continue to generate income;
- any loss of legal ownership or title to the asset(s);
- any significant changes in our strategic business objectives and utilization of the asset(s); or
- the impact of significant negative industry or economic trends.

If the assets are considered to be impaired, the impairment we recognize is the amount by which the carrying value of the assets exceeds the fair value of the assets. In addition, we base the useful lives and related amortization or depreciation expense on our estimate of the period that the assets will generate revenues or otherwise be used by us. If a change were to occur in any of the above-mentioned factors or estimates, the likelihood of a material change in our reported results would increase. In addition, we prepare a summary of store contribution from our retail stores to assess potential impairment of the fixed assets and leasehold improvements. Stores with negative cash contribution opened in excess of twenty-four months are then reviewed in detail to determine if impairment exists.

Litigation reserves. Estimated amounts for claims that are probable and can be reasonably estimated are recorded as liabilities in our consolidated balance sheets. The likelihood of a material change in these estimated reserves would depend on new claims as they may arise and the favorable or unfavorable outcome of the particular litigation. Both the amount and range of loss on a large portion of the remaining pending litigation is uncertain. As such, we are unable to make a reasonable estimate of the liability that could result from unfavorable outcomes in litigation. As additional information becomes available, we will assess the potential liability related to our pending

## Table of Contents

litigation and revise our estimates. Such revisions in our estimates of the potential liability could materially impact our results of operations and financial position.

Valuation of deferred income taxes. We record a valuation allowance when necessary to reduce our deferred tax assets to the amount that is more likely than not to be realized. The likelihood of a material change in our expected realization of our deferred tax assets depends on future taxable income and the effectiveness of our tax planning strategies amongst the various domestic and international tax jurisdictions in which we operate. We evaluate our projections of taxable income to determine the recoverability of our deferred tax assets and the need for a valuation allowance.

Foreign currency translation. Our international operations generally use their respective local currencies as their functional currency. In accordance with Statement of Financial Accounting Standards No. 52, "Foreign Currency Translation" ("SFAS 52"), revenues and expenses from our international subsidiaries are translated using the monthly average exchange rates in effect for the period in which such revenues and expenses occur. International subsidiaries that use their local currency as their functional currency translate their assets and liabilities using current rates of exchange at the balance sheet date. The resulting translation gains and losses for such subsidiaries are included within accumulated other comprehensive income as a separate component of stockholders' equity. One international subsidiary has a functional currency of the U.S. dollar. Resulting remeasurement gains and losses from this subsidiary are included in the determination of net earnings. A substantial portion of our intercompany loans are considered long-term investments and are included as a component of translation adjustment in other comprehensive income.

## RECENT ACCOUNTING PRONOUNCEMENTS

On December 16, 2004, the Financial Accounting Standards Board (FASB) issued FASB Statement No. 123(R) (revised 2004), "Share-Based Payment," which is a revision of FASB Statement No. 123, "Accounting for Stock-Based Compensation." Statement 123(R) supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees," and amends FASB Statement No. 95, "Statement of Cash Flows." Generally, the approach in Statement 123(R) is similar to the approach described in Statement 123. However, Statement $123(\mathrm{R})$ requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Pro forma disclosure is no longer an alternative.

On April 14, 2005, the SEC announced a deferral of the effective date of Statement 123(R) for calendar year companies until the beginning of 2006. Early adoption will be permitted in periods in which financial statements have not yet been issued. We expect to adopt Statement 123(R) on January 1, 2006.

Statement $123(\mathrm{R})$ permits public companies to adopt its requirements using one of two methods:

1. A "modified prospective" method in which compensation cost is recognized beginning with the effective date (a) based on the requirements of Statement $123(\mathrm{R})$ for all share-based payments granted after the effective date and (b) based on the requirements of Statement 123 for all awards granted to employees prior to the effective date of Statement 123(R) that remain unvested on the effective date.
2. A "modified retrospective" method which includes the requirements of the modified prospective method described above, but also permits entities to restate based on the amounts previously recognized under Statement 123 for purposes of pro forma disclosures either (a) all prior periods presented or (b) prior interim periods of the year of adoption.

We plan to adopt Statement $123(\mathrm{R})$ using the modified-prospective method. As permitted by Statement $123(\mathrm{R})$, we currently account for share-based payments to employees using Opinion 25 's intrinsic value method and, as such, generally recognize no compensation cost for employee stock options. Accordingly, the adoption of Statement 123(R)'s fair value method will have a significant impact on our results of operations, although it will have no impact on our overall financial position. The impact of adoption of Statement 123(R) cannot be predicted at this

## Table of Contents

time because it will depend on levels of share-based payments granted in the future. Statement $123(\mathrm{R})$ also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. While we cannot estimate what those amounts will be in the future (because they depend on, among other things, when employees exercise stock options), the amounts of operating cash flows recognized in prior periods for such excess tax deductions were $\$ 3.0$ million, $\$ 0.8$ million and $\$ 2.0$ million for the years ended December 31 2002, 2003 and 2004, respectively. In connection with the exercise of options, the Company realized tax benefits of $\$ 0.7$ million and $\$ 1.0$ million for the three months ended September 30, 2005 and 2004, respectively, which have been credited to additional paid-in-capital. The Company realized tax benefits of $\$ 1.5$ million and $\$ 1.7$ million for the nine months ended September 30, 2005 and 2004, respectively.

In May 2005, the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections, a replacement of Accounting Principles Board Opinion (APB) No. 20, Accounting Changes, and FASB Statement No. 3, Reporting Accounting Changes in Interim Financial Statements." This Statement requires retrospective application to prior periods' financial statements of a change in accounting principle. It applies both to voluntary changes and to changes required by an accounting pronouncement if the pronouncement does not include specific transition provisions. APB 20 previously required that most voluntary changes in accounting principles be recognized by recording the cumulative effect of a change in accounting principle. SFAS 154 is effective for fiscal years beginning after December 15, 2005. The Company plans to adopt this statement on January 1, 2006 and it is not expected to have a material effect on the financial statements upon adoption.

In November 2004, the FASB issued SFAS No. 151, "Inventory Costs" ("SFAS 151"), an amendment of ARB No. 43, Chapter 4. SFAS 151 clarifies the accounting for abnormal amounts of idle facility expense, freight, handling costs and wasted material. SFAS 151 is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. We will adopt the provisions of SFAS 151 effective January 1, 2006 and we expect such adoption will not have a material impact on our consolidated financial statements.

## QUARTERLY RESULTS AND SEASONALITY

While sales of footwear products have historically been somewhat seasonal in nature with the strongest sales generally occurring in the second and third quarters, we believe that changes in our product offerings have somewhat mitigated the effect of this seasonality and, consequently, our sales are not necessarily as subjected to seasonal trends as that of our past or our competitors in the footwear industry.

We have experienced, and expect to continue to experience, variability in our net sales and operating results on a quarterly basis. Our domestic customers generally assume responsibility for scheduling pickup and delivery of purchased products. Any delay in scheduling or pickup which is beyond our control could materially negatively impact our net sales and results of operations for any given quarter. We believe the factors which influence this variability include (i) the timing of our introduction of new footwear products, (ii) the level of consumer acceptance of new and existing products, (iii) general economic and industry conditions that affect consumer spending and retail purchasing, (iv) the timing of the placement, cancellation or pickup of customer orders, (v) increases in the number of employees and overhead to support growth, (vi) the timing of expenditures in anticipation of increased sales and customer delivery requirements, (vii) the number and timing of our new retail store openings and (viii) actions by competitors. Due to these and other factors, the operating results for any particular quarter are not necessarily indicative of the results for the full year.

## INFLATION

We do not believe that the relatively moderate rates of inflation experienced in the United States over the last three years have had a significant effect on our sales or profitability. However, we cannot accurately predict the effect of inflation on future operating results. Although higher rates of inflation have been experienced in a number of foreign countries in which our products are manufactured, we do not believe that inflation has had a material

## Table of Contents

effect on our sales or profitability. While we have been able to offset our foreign product cost increases by increasing prices or changing suppliers in the past, we cannot assure you that we will be able to continue to make such increases or changes in the future.

## EXCHANGE RATES

Although we currently invoice most of our customers in U.S. Dollars, changes in the value of the U.S. Dollar versus the local currency in which our products are sold, along with economic and political conditions of such foreign countries, could adversely affect our business, financial condition and results of operations. Purchase prices for our products may be impacted by fluctuations in the exchange rate between the U.S. dollar and the local currencies of the contract manufacturers, which may have the effect of increasing our cost of goods in the future. In addition, the weakening of an international customer's local currency and banking market may negatively impact such customer's ability to meet their payment obligations to us. We regularly monitor the credit worthiness of our international customers and make credit decisions based on both prior sales experience with such customers and their current financial performance, as well as overall economic conditions. While we currently believe that our international customers have the ability to meet all of their obligations to us, there can be no assurance that they will continue to be able to meet such obligations. During 2004 and 2005, exchange rate fluctuations did not have a material impact on our inventory costs. We do not engage in hedging activities with respect to such exchange rate risk.

## RISK FACTORS

In addition to the other information in this quarterly report, the following factors should be considered in evaluating us and our business.

## Our Future Success Depends On Our Ability To Respond To Changing Consumer Demands, And Identify And Interpret Fashion Trends And Successfully Market New Products.

The footwear industry is subject to rapidly changing consumer demands and fashion trends. Accordingly, we must identify and interpret fashion trends and respond in a timely manner. Demand for and market acceptance of new products are uncertain and achieving market acceptance for new products generally requires substantial product development and marketing efforts and expenditures. If we do not continue to meet changing consumer demands and develop successful styles in the future, our growth and profitability will be negatively impacted. We frequently make decisions about product designs and marketing expenditures several months in advance of the time when consumer acceptance can be determined. If we fail to anticipate, identify or react appropriately to changes in styles and trends or are not successful in marketing new products, we could experience excess inventories, higher than normal markdowns or an inability to profitably sell our products. Because of these risks, a number of companies in the footwear industry specifically, and others in the fashion and apparel industry in general, have experienced periods of rapid growth in revenues and earnings and thereafter periods of declining sales and losses, which in some cases have resulted in companies in these industries ceasing to do business. Similarly, these risks could have a severe negative effect on our results of operations or financial condition.

## Our Business And The Success Of Our Products Could Be Harmed If We Are Unable To Maintain Our Brand Image.

Our success to date has been due in large part to the strength of our brand. If we are unable to timely and appropriately respond to changing consumer demand, our brand name and brand image may be impaired. Even if we react appropriately to changes in consumer preferences, consumers may consider our brand image to be outdated or associate our brand with styles of footwear that are no longer popular. In the past, several footwear companies including ours have experienced periods of rapid growth in revenues and earnings followed by periods of declining sales and losses. Our business may be similarly affected in the future.

## Our Business Could Be Harmed If We Fail To Maintain Proper Inventory Levels.

We place orders with our manufacturers for some of our products prior to the time we receive all of our customers' orders. We do this to minimize purchasing costs, the time necessary to fill customer orders and the risk of non-delivery. We also maintain an inventory of certain products that we anticipate will be in greater demand. However, we may be unable to sell the products we have ordered in advance from manufacturers or that we have in our inventory. Inventory levels in excess of customer demand may result in inventory write-downs, and the sale of excess inventory at discounted prices could significantly impair our brand image and have a material adverse effect on our operating results and financial condition. Conversely, if we underestimate consumer demand for our products or if our manufacturers fail to supply the quality products that we require at the time we need them, we may experience inventory shortages. Inventory shortages might delay shipments to customers, negatively impact retailer and distributor relationships, and diminish brand loyalty.
We Face Intense Competition, Including Competition From Companies With Significantly Greater Resources Than Ours, And If We Are Unable To Compete Effectively With These Companies, Our Market Share May Decline And Our Business Could Be Harmed.

We face intense competition in the footwear industry from other established companies. A number of our competitors have significantly greater financial, technological, engineering, manufacturing, marketing and distribution resources than we do. Their greater capabilities in these areas may enable them to better withstand periodic downturns in the footwear industry, compete more effectively on the basis of price and production and more quickly develop new products. In addition, new companies may enter the markets in which we compete, further increasing competition in the footwear industry.

We believe that our ability to compete successfully depends on a number of factors, including the style and quality of our products and the strength of our brand name, as well as many factors beyond our control. We may not be able to compete successfully in the future, and increased competition may result in price reductions, reduced profit margins, loss of market share and an inability to generate cash flows that are sufficient to maintain or expand our development and marketing of new products, which would adversely impact the trading price of our Class A common shares.

## We Depend Upon A Relatively Small Group Of Customers For A Large Portion Of Our Sales.

During the nine months ended September 30, 2005 and September 30, 2004, our net sales to our five largest customers accounted for approximately $26 \%$ of total net sales, respectively. No customer accounted for more than $10 \%$ of our net sales during the nine months ended September 30, 2005 and September 30, 2004, respectively. No other customers accounted for more than $10 \%$ of our net trade accounts receivable as of September 30, 2005 or September 30, 2004, respectively. Although we have long-term relationships with many of our customers, our customers do not have a contractual obligation to purchase our products and we cannot be certain that we will be able to retain our existing major customers. Furthermore, the retail industry regularly experiences consolidation, contractions and closings. If there are further consolidations, contractions or closings in the future, we may lose customers or be unable to collect accounts receivable of major customers in excess of amounts that we have insured. If we lose a major customer, experience a significant decrease in sales to a major customer or are unable to collect the accounts receivable of a major customer in excess of amounts insured, our business could be harmed.

## Our Operating Results Could Be Negatively Impacted If Our Sales Are Concentrated In Any One Style Or Group Of Styles.

If any one style or group of similar styles of our footwear were to represent a substantial portion of our net sales, we could be exposed to risk should consumer demand for such style or group of styles decrease in subsequent periods. We attempt to hedge this risk by offering a broad range of products, and no style comprised over $5 \%$ of our gross wholesale sales for the years ended December 31, 2003 or 2004. However, this may change in the future and fluctuations in sales of any given style that represents a significant portion of our future net sales could have a negative impact on our operating results.

## We May Be Unable To Successfully Execute Our Growth Strategy Or Maintain Our Growth.

We have grown quickly since we started our business. Our ability to grow in the future depends upon, among other things, the continued success of our efforts to expand our footwear offerings and distribution channels. Our rate of growth has declined in recent periods and may continue to decline or we may not be profitable in future quarters or fiscal years. Furthermore, as our business becomes larger, we may not be able to effectively manage our growth. We anticipate that as our business grows, we will have to improve and enhance our overall financial and managerial controls, reporting systems and procedures. We may be unable to successfully implement our current growth strategy or other growth strategies or effectively manage our growth, any of which would negatively impact our business, results of operations and financial condition.

## Our Business May Be Negatively Impacted As A Result Of Changes In The Economy.

Our business depends on the general economic environment and levels of consumer spending that affect not only the ultimate consumer, but also retailers, our primary direct customers. Purchases of footwear tend to decline in periods of recession or uncertainty regarding future economic prospects, when consumer spending, particularly on discretionary items, declines. During periods of recession or economic uncertainty, we may not be able to maintain or increase our sales to existing customers, make sales to new customers, open and operate new retail stores, maintain sales levels at our existing stores, maintain or increase our international operations on a profitable basis, or maintain or improve our earnings from operations as a percentage of net sales. As a result, our operating results may be adversely and materially affected by downward trends in the economy or the occurrence of events that adversely affect the economy in general. Furthermore, in anticipation of continued increases in net sales, we have significantly expanded our infrastructure and workforce to achieve economies of scale. Because these expenses are fixed in the short term, our operating results and margins will be adversely impacted if we do not continue to grow as anticipated. For example, due in large part to the slowdown in the global economy, our net sales for 2003 were lower than anticipated. This lower level of sales adversely affected our operating results for 2003 and could do so again in 2005 and beyond.

## Economic, Political, Military Or Other Events In The United States Or In A Country Where We Make Significant Sales Or Have Significant Operations Could Interfere With Our Success Or Operations There And Harm Our Business.

We market and sell our products and services throughout the world. The September 11, 2001 terrorist attacks disrupted commerce throughout the United States and other parts of the world. The continued threat of similar attacks throughout the world and the military action, or possible military action, taken by the United States and other nations, in Iraq or other countries may cause significant disruption to commerce throughout the world. To the extent that such disruptions further slow the global economy or, more particularly, result in delays or cancellations of purchase orders for our products, our business and results of operations could be materially adversely affected. We are unable to predict whether the threat of new attacks or the responses thereto will result in any long-term commercial disruptions or if such activities or responses will have a long-term material adverse effect on our business, results of operations or financial condition.

Our Quarterly Revenues And Operating Results Fluctuate As A Result Of A Variety Of Factors, Including Seasonal Fluctuations In Demand For Footwear, Delivery Date Delays And Potential Fluctuations In Our Annualized Tax Rate, Which May Result In Volatility Of Our Stock Price.

Our quarterly revenues and operating results have varied significantly in the past and can be expected to fluctuate in the future due to a number of factors, many of which are beyond our control. Our major customers generally have no obligation to purchase forecasted amounts and may cancel orders, change delivery schedules or change the mix of products ordered with minimal notice and without penalty. As a result, we may not be able to accurately predict our quarterly sales. In addition, sales of footwear products have historically been somewhat seasonal in nature with the strongest sales generally occurring in our second and third quarters for the back-to-school selling season. Back-to-school sales typically ship in June, July and August, and delays in the timing, cancellation,

## Table of Contents

or rescheduling of these customer orders and shipments by our wholesale customers could negatively impact our net sales and results of operations for our second and third quarters. More specifically, the timing of when products are shipped is determined by the delivery schedules set by our wholesale customers, which could cause sales to shift between our second and third quarters. Because our expense levels are partially based on our expectations of future net sales, our expenses may be disproportionately large relative to our revenues, and we may be unable to adjust spending in a timely manner to compensate for any unexpected revenue shifts, which could have a material adverse effect on our net sales. Also, our annualized tax rate is based on projections of our domestic and international operating results for the year, which we review and revise as necessary at the end of each quarter, and it is highly sensitive to fluctuations in projected international earnings. Any quarterly fluctuations in our annualized tax rate that may occur could have a material impact on our quarterly operating results. As a result of these specific and other general factors, our operating results will likely vary from quarter to quarter and the results for any particular quarter may not be necessarily indicative of results for the full year. Any shortfall in revenues or net income from levels expected by securities analysts and investors could cause a decrease in the trading price of our Class A common shares.

Our International Sales And Manufacturing Operations Are Subject To The Risks Of Doing Business Abroad, Which Could Affect Our Ability To Sell Or Manufacture Our Products In International Markets, Obtain Products From Foreign Suppliers Or Control The Costs Of Our Products.

Substantially all of our net sales during the nine months ended September 30, 2005 were derived from sales of footwear manufactured in foreign countries, with most manufactured in China and, to a lesser extent, in Italy, Vietnam and Brazil. We also sell our footwear in several foreign countries and plan to increase our international sales efforts as part of our growth strategy. Foreign manufacturing and sales are subject to a number of risks, including:

- political and social unrest, including our military presence in Iraq;
- changing economic conditions;
- currency exchange rate fluctuations;
- international political tension and terrorism;
- work stoppages;
- electrical shortages;
- transportation delays;
- loss or damage to products in transit;
- expropriation;
- nationalization;
- the imposition of tariffs and trade duties both international and domestically;
- import and export controls and other non-tariff barriers;
- exposure to different legal standards (particularly with respect to intellectual property);
- compliance with foreign laws; and
- changes in domestic and foreign governmental policies.

In particular, because most of our products are manufactured in China, adverse change in trade or political relations with China or political instability in China would severely interfere with the manufacture of our products and would materially adversely affect our operations. Also, electrical shortages or labor shortages may extend the production time necessary to produce our orders, and there may be circumstances in the future where we may have to incur premium freight charges to expedite product to our customers. If we incur a significant amount of premium charges to airfreight product for our customers, our gross profit will be negatively affected if we are unable to collect those charges.

Also, our manufacturers located in China may be subject to the effects of exchange rate fluctuations should the Chinese currency not remain stable with the U.S. dollar. The value of the Chinese currency depends to a large extent on the Chinese government's policies and China's domestic and international economic and political developments. Since 1994, the official exchange rate for the conversion of the Chinese currency was pegged to the U.S. dollar at a virtually fixed rate of approximately 8.28 Yuan per U.S. dollar. However, on July 21, 2005, the Chinese government revalued the Yuan by $2.1 \%$, setting the exchange rate at 8.11 Yuan per U.S. dollar, and adopted a more flexible system based on a trade-weighted basket of foreign currencies of China's main trading partners. Under the new "managed float" policy, the exchange rate of the Yuan may shift each day up to $0.3 \%$ in either direction from the previous day's close, and as a result, the valuation of the Yuan may increase incrementally over time should the China central bank allow it to do so, which could significantly increase labor and other costs incurred in the production of our footwear in China.

In addition, if we, or our foreign manufacturers, violate United States or foreign laws or regulations, we may be subject to extra duties, significant monetary penalties, the seizure and the forfeiture of the products we are attempting to import or the loss of our import privileges. Possible violations of United States or foreign laws or regulations could include inadequate record keeping of our imported products, misstatements or errors as to the origin, quota category, classification, marketing or valuation of our imported products, fraudulent visas or labor violations. The effects of these factors could render our conduct of business in a particular country undesirable or impractical and have a negative impact on our operating results.

## We Rely On Independent Contract Manufacturers And, As A Result, Are Exposed To Potential Disruptions In Product Supply.

Our footwear products are currently manufactured by independent contract manufacturers. During the nine months ended September 30, 2005 and September 30, 2004, the top five manufacturers of our manufactured products produced approximately $65.8 \%$ and $62.4 \%$ of our total purchases, respectively. One manufacturer accounted for $32.5 \%$ of total purchases for the nine months ended September 30, 2005 and the same manufacturer accounted for $27.3 \%$ of total purchases for the nine months ended September 30, 2004. A second manufacturer accounted for $10.9 \%$ of our total purchases during the nine months ended September 30, 2005 and the same manufacturer accounted for $10.8 \%$ of total purchases for the nine months ended September 30, 2004. We do not have long-term contracts with manufacturers and we compete with other footwear companies for production facilities. We could experience difficulties with these manufacturers, including reductions in the availability of production capacity, failure to meet our quality control standards, failure to meet production deadlines or increased manufacturing costs. This could result in our customers canceling orders, refusing to accept deliveries or demanding reductions in purchase prices, any of which could have a negative impact on our cash flow and harm our business.

If our current manufacturers cease doing business with us, we could experience an interruption in the manufacture of our products. Although we believe that we could find alternative manufacturers, we may be unable to establish relationships with alternative manufacturers that will be as favorable as the relationships we have now. For example, new manufacturers may have higher prices, less favorable payment terms, lower manufacturing capacity, lower quality standards or higher lead times for delivery. If we are unable to provide products consistent with our standards or the manufacture of our footwear is delayed or becomes more expensive, our business would be harmed.

## Our Business Could Be Harmed If Our Contract Manufacturers, Suppliers Or Licensees Violate Labor Or Other Laws.

We require our independent contract manufacturers, suppliers and licensees to operate in compliance with applicable United States and foreign laws and regulations. Manufacturers are required to certify that neither convicted, forced or indentured labor (as defined under United States law) nor child labor (as defined by the manufacturer's country) is used in the production process, that compensation is paid in accordance with local law and that their factories are in compliance with local safety regulations. Although we promote ethical business practices and our sourcing personnel periodically visit and monitor the operations of our independent contract manufacturers, suppliers and licensees, we do not control them or their labor practices. If one of our independent contract manufacturers, suppliers or licensees violates labor or other laws or diverges from those labor practices generally accepted as ethical in the United States, it could result in adverse publicity for us, damage our reputation in the United States or render our conduct of business in a particular foreign country undesirable or impractical, any of which could harm our business.
Our Strategies Involve A Number Of Risks That Could Prevent Or Delay Any Successful Opening Of New Stores As Well As Impact The Performance Of Our Existing Stores.

Our ability to open and operate new stores successfully depends on many factors, including, among others, our ability to:

- identify suitable store locations, the availability of which is outside of our control;
- negotiate acceptable lease terms, including desired tenant improvement allowances;
- source sufficient levels of inventory to meet the needs of new stores;
- hire, train and retain store personnel;
- successfully integrate new stores into our existing operations; and
- satisfy the fashion preferences in new geographic areas.

In addition, some or a substantial number of new stores could be opened in regions of the United States in which we currently have few or no stores. Any expansion into new markets may present competitive, merchandising and distribution challenges that are different from those currently encountered in our existing markets. Any of these challenges could adversely affect our business and results of operations. In addition, to the extent that any new store openings are in existing markets, we may experience reduced net sales volumes in existing stores in those markets.

## Many Of Our Retail Stores Depend Heavily On The Customer Traffic Generated By Shopping And Factory Outlet Malls Or By Tourism.

Many of our concept stores are located in shopping malls and some of our factory outlet stores are located in manufacturers' outlet malls where we depend on obtaining prominent locations in the malls and the overall success of the malls to generate customer traffic. We cannot control the development of new malls, the availability or cost of appropriate locations within existing or new malls or the success of individual malls. Some of our concept stores occupy street locations that are heavily dependent on customer traffic generated by tourism. Any substantial decrease in tourism resulting from our military presence in Iraq, a downturn in the economy or otherwise, is likely to adversely affect sales in our existing stores, particularly those with street locations. The effects of these factors could hinder our ability to open retail stores in new markets or reduce sales of particular existing stores, which could negatively affect our operating results.

Obtaining Additional Capital To Fund Our Operations And Finance Our Growth Could Make It Difficult For Us To Service Our Debt Obligations.

If our working capital needs exceed our current expectations, we may need to raise additional capital through public or private equity offerings or debt financings. If we cannot raise needed funds on acceptable terms, we may not be able to successfully execute our growth strategy, take advantage of future opportunities or respond to competitive pressures or unanticipated requirements. To the extent we raise additional capital by issuing debt, it may become difficult for us to meet debt service obligations. To the extent we raise additional capital by issuing equity securities, our stockholders may experience substantial dilution. Also, any new equity securities may have greater rights, preferences or privileges than our existing Class A common shares.

## We Depend On Key Personnel To Manage Our Business Effectively In A Rapidly Changing Market, And If We Are Unable To Retain Existing Personnel, Our Business Could Be Harmed.

Our future success depends upon the continued services of Robert Greenberg, Chairman of the Board and Chief Executive Officer, Michael Greenberg, President, and David Weinberg, Executive Vice President and Chief Financial Officer. The loss of the services of any of these individuals or any other key employee could harm us. Our future success also depends on our ability to identify, attract and retain additional qualified personnel. Competition for employees in our industry is intense and we may not be successful in attracting and retaining such personnel.

## The Disruption, Expense And Potential Liability Associated With Existing And Unanticipated Future Litigation Against Us Could Have A Material Adverse Effect On Our Business, Results Of Operations And Financial Condition.

We are subject to various legal proceedings and threatened legal proceedings from time to time as part of our business. We are not currently a party to any legal proceedings or aware of any threatened legal proceedings, the adverse outcome of which, individually or in the aggregate, we believe would have a material adverse effect on our business, results of operations or financial condition. However, any unanticipated litigation in the future, regardless of its merits, could significantly divert management's attention from our operations and result in substantial legal fees to us. Further, there can be no assurance that any actions that have been or will be brought against us will be resolved in our favor or, if significant monetary judgments are rendered against us, that we will have the ability to pay such judgments. Such disruptions, legal fees and any losses resulting from these claims could have a material adverse effect on our business, results of operations and financial condition.

## Our Trademarks, Design Patents And Other Intellectual Property Rights May Not Be Adequately Protected Outside The United States.

We believe that our trademarks, design patents and other proprietary rights are important to our success and our competitive position. We devote substantial resources to the establishment and protection of our trademarks and design patents on a worldwide basis. In the course of our international expansion, we have, however, experienced conflicts with various third parties that have acquired or claimed ownership rights in certain trademarks similar to ours or have otherwise contested our rights to our trademarks. We have in the past successfully resolved these conflicts through both legal action and negotiated settlements, none of which we believe has had a material impact on our financial condition and results of operations. Nevertheless, we cannot assure you that the actions we have taken to establish and protect our trademarks and other proprietary rights outside the United States will be adequate to prevent imitation of our products by others or to prevent others from seeking to block sales of our products as a violation of the trademarks and proprietary rights of others. Also, we cannot assure you that others will not assert rights in, or ownership of, trademarks, designs and other proprietary rights of ours or that we will be able to successfully resolve these types of conflicts to our satisfaction. In addition, the laws of certain foreign countries may not protect proprietary rights to the same extent as do the laws of the United States. We may face significant expenses and liability in connection with the protection of our intellectual property rights outside the United States, and if we are unable to successfully protect our rights or resolve intellectual property conflicts with others, our business or financial condition may be adversely affected.

Our Ability To Compete Could Be Jeopardized If We Are Unable To Protect Our Intellectual Property Rights Or If We Are Sued For Intellectual Property Infringement.

We use trademarks on nearly all of our products and believe that having distinctive marks that are readily identifiable is an important factor in creating a market for our goods, in identifying us and in distinguishing our goods from the goods of others. We consider our Skechers $\circledR$, S in Shield Design $\circledR$ and Performance-S Shifted Design $\circledR$ trademarks to be among our most valuable assets and we have registered these trademarks in many countries. In addition, we own many other trademarks, which we utilize in marketing our products. We continue to vigorously protect our trademarks against infringement. We also have a number of design patents and a limited number of utility patents covering components and features used in various shoes. We believe that our success depends primarily upon skills in design, research and development, production and marketing rather than upon our patent position. However, we have followed a policy of filing applications for United States and foreign patents on designs and technologies that we deem valuable.

We believe that our patents and trademarks are generally sufficient to permit us to carry on our business as presently conducted. We cannot, however, know whether we will be able to secure patents or trademark protection for our intellectual property in the future or that protection will be adequate for future products. Further, we face the risk of ineffective protection of intellectual property rights in the countries where we source and distribute our products. We have been sued for patent and trademark infringement and cannot be sure that our activities do not and will not infringe on the proprietary rights of others. If we are compelled to prosecute infringing parties, defend our intellectual property or defend ourselves from intellectual property claims made by others, we may face significant expenses and liability and necessary management attention to such matters, which could negatively impact our business or financial condition.

## Natural Disasters Or A Decline In Economic Conditions In California Could Increase Our Operating Expenses Or Adversely Affect Our Sales Revenue.

A substantial portion of our operations are located in California, including 38 of our retail stores, our headquarters in Manhattan Beach and our domestic distribution center in Ontario. Because a significant portion of our net sales is derived from sales in California, a decline in the economic conditions in California, whether or not such decline spreads beyond California, could materially adversely affect our business. Furthermore, a natural disaster or other catastrophic event, such as an earthquake affecting California, could significantly disrupt our business including the operation of our only domestic distribution center. We may be more susceptible to these issues than our competitors whose operations are not as concentrated in California.

## Failure By Us To Comply With Any Of The Financial Covenants In Our Long-Term Debt Agreements And $\mathbf{\$ 1 5 0}$ Million Line Of Credit Facility Could Have A Material Adverse Impact On Our Business.

A significant decrease in our operating results could adversely effect our ability to maintain required financial covenants under our various long-term debt agreements and our $\$ 150$ million credit facility. If these financial covenants are not maintained, the creditors will have the option to require immediate repayment of all outstanding long-term debt and any amounts outstanding under the credit facility, if any, and some of these agreements also contain cross-default provisions. The most likely result would require us to renegotiate certain terms of these agreements, obtain waivers from the creditors or obtain new debt agreements with other creditors, which may contain less favorable terms. If we are unable to renegotiate acceptable terms, obtain necessary waivers or obtain new debt agreements, this could have a material adverse effect on our business, results of operations and financial condition.

## Commencing In 2006, Recognizing Compensation Expense Related To Stock Options Under FASB Statement 123(R) Will Reduce Our Future Reported Earnings.

The Financial Accounting Standards Board (FASB) has issued a new accounting standard (Statement 123(R)) requiring companies to begin recognizing compensation expense related to all unvested and newly granted stock options. Currently, we include such expenses on a pro forma basis in the notes to our quarterly and annual financial statements in accordance with U.S. GAAP and do not include compensation expense related to stock options in reported earnings. We expect to adopt Statement 123(R) on January 1, 2006 as required. Thus, commencing in

2006, our reported earnings will be lower than they would otherwise be under the current accounting treatment for stock options, and as a result, the trading price of our Class A common shares could decline.
One Principal Stockholder Is Able To Control Substantially All Matters Requiring A Vote Of Our Stockholders And His Interests May Differ From The Interests Of Our Other Stockholders.

As of September 30, 2005, Robert Greenberg, Chairman of the Board and Chief Executive Officer, beneficially owned $73.5 \%$ of our outstanding Class B common shares and members of Mr. Greenberg's immediate family beneficially owned the remainder of our outstanding Class B common shares. The holders of Class A common shares and Class B common shares have identical rights except that holders of Class A common shares are entitled to one vote per share while holders of Class B common shares are entitled to ten votes per share on all matters submitted to a vote of our stockholders. As a result, as of September 30, 2005, Mr. Greenberg beneficially owned approximately $64.5 \%$ of the aggregate number of votes eligible to be cast by our stockholders, and together with shares beneficially owned by other members of his immediate family, he beneficially owned approximately $87.8 \%$ of the aggregate number of votes eligible to be cast by our stockholders. Therefore, Mr. Greenberg is able to control substantially all matters requiring approval by our stockholders. Matters that require the approval of our stockholders include the election of directors and the approval of mergers or other business combination transactions. Mr. Greenberg also has control over our management and affairs. As a result of such control, certain transactions are not possible without the approval of Mr. Greenberg, including, proxy contests, tender offers, open market purchase programs or other transactions that can give our stockholders the opportunity to realize a premium over the then-prevailing market prices for their shares of our Class A common shares. The differential in the voting rights may adversely affect the value of our Class A common shares to the extent that investors or any potential future purchaser view the superior voting rights of our Class B common shares to have value.

## Our Charter Documents And Delaware Law May Inhibit A Takeover, Which May Cause A Decline In The Value Of Our Stock.

Provisions of Delaware law, our certificate of incorporation or our bylaws could make it more difficult for a third party to acquire us, even if closing such a transaction would be beneficial to our stockholders. Mr. Greenberg's substantial beneficial ownership position, together with the authorization of Preferred Stock, the disparate voting rights between the Class A common shares and Class B common shares, the classification of the Board of Directors and the lack of cumulative voting in our certificate of incorporation and bylaws, may have the effect of delaying, deferring or preventing a change in control, may discourage bids for our Class A common shares at a premium over the market price of the Class A common shares and may adversely affect the market price of the Class A common shares.

We Are Still Exposed To Potential Risks From Recent Legislation Requiring Public Companies To Evaluate Controls Under Section 404 Of The Sarbanes-Oxley Act Of 2002.

We are subject to various regulatory requirements, including the Sarbanes-Oxley Act of 2002. We, like all other public companies, are incurring additional expenses and, to a lesser extent, diverting management's time in an effort to comply with Section 404 of the SarbanesOxley Act of 2002. Beginning with the annual report for the fiscal year ended December 31, 2004, our management is required under Section 404 to furnish a report regarding its internal controls over financial reporting. We have implemented processes documenting and evaluating our system of internal controls. If, in the future, management identifies one or more material weaknesses, or our external auditors are unable to attest that our management's report is fairly stated or to express an opinion on the effectiveness of our internal controls, this could result in a loss of investor confidence in our financial reports, have an adverse effect on our stock price and/or subject us to sanctions or investigation by regulatory authorities.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We do not hold any derivative securities that require fair value presentation per FASB Statement No. 133.

Market risk is the potential loss arising from the adverse changes in market rates and prices, such as interest rates and foreign currency exchange rates. Changes in interest rates and changes in foreign currency exchange rates have and will have an impact on our results of operations.

Interest rate fluctuations. At September 30, 2005, no amounts were outstanding that were subject to changes in interest rates; however, the interest rate charged on our line of credit facility is based on the prime rate of interest, and changes in the prime rate of interest will have an effect on the interest charged on outstanding balances. No amounts are currently outstanding.

Foreign exchange rate fluctuations. We face market risk to the extent that changes in foreign currency exchange rates affect our nonU.S. dollar functional currency foreign subsidiary's revenues, expenses, assets and liabilities. In addition, changes in foreign exchange rates may affect the value of our inventory commitments. Also, inventory purchases of our products may be impacted by fluctuations in the exchange rates between the U.S. dollar and the local currencies of the contract manufacturers, which could have the effect of increasing the cost of goods sold in the future. We manage these risks by primarily denominating these purchases and commitments in U.S. dollars. We do not engage in hedging activities with respect to such exchange rate risks.

Assets and liabilities outside the United States are located in the United Kingdom, France, Germany, Spain, Switzerland, Italy, Canada, Belgium and the Netherlands. Our investments in foreign subsidiaries with a functional currency other than the U.S. dollar are generally considered long-term. Accordingly, we do not hedge these net investments. During the nine months ended September 30, 2005 and 2004, the fluctuation of foreign currencies resulted in a cumulative foreign currency translation loss of $\$ 4.1$ million and translation gain of $\$ 0.4$ million, respectively, that are deferred and recorded as a component of accumulated other comprehensive income in stockholders' equity. A $2 \%$ reduction in each of these exchange rates at September 30, 2005 would have reduced the values of our net investments by approximately $\$ 1.9$ million.

## ITEM 4. CONTROLS AND PROCEDURES

Attached as exhibits to this quarterly report on Form 10-Q are certifications of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), which are required in accordance with Rule 13a-14 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). This "Controls and Procedures" section includes information concerning the controls and controls evaluation referred to in the certifications.

## EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

The term "disclosure controls and procedures" refers to the controls and procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act, is recorded, processed, summarized and reported within required time periods. We have established disclosure controls and procedures to ensure that material information relating to Skechers and its consolidated subsidiaries is made known to the officers who certify our financial reports, as well as other members of senior management and the Board of Directors, to allow timely decisions regarding required disclosures. As of the end of the period covered by this quarterly report on Form $10-\mathrm{Q}$, we carried out an evaluation under the supervision and with the participation of our management, including our CEO and CFO, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15 of the Exchange Act. Based upon that evaluation, our CEO and CFO concluded that our disclosure controls and procedures are effective in timely alerting them to material information related to our company that is required to be included in our periodic reports filed with the SEC under the Exchange Act.

## CHANGES IN INTERNAL CONTROL

There were no changes in our internal control over financial reporting during the nine months ended September 30, 2005 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## INHERENT LIMITATIONS ON EFFECTIVENESS OF CONTROLS

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls or our internal control over financial reporting will prevent or detect all error and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

## PART II - OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

On December 2, 2002, a class action complaint entitled OMAR QUINONES v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Orange (Case No. 02CC00353). The complaint, as amended, alleges overtime and related violations of the California Labor Code on behalf of managers of Skechers' retail stores and seeks, inter alia, damages and restitution, as well as injunctive and declaratory relief. On February 25,2003 , another related class action complaint entitled MYRNA CORTEZ v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC290932), asserting similar claims and seeking similar relief on behalf of assistant managers. On July 7, 2004, a third class action complaint entitled MYRNA CORTEZ et al. v. SKECHERS USA, INC. et al. was filed in the Superior Court for the State of California for the County of Los Angeles (Case No. BC318101). The complaint alleges wage violations of the California Labor Code and unfair business practices relating to deductions for uniforms on behalf of employees of Skechers' retail stores and seeks, inter alia, damages and civil penalties, as well as injunctive relief. On December 20, 2004, the parties agreed to a preliminary settlement that fully resolves all claims brought by the plaintiffs in each of the three lawsuits. Under the terms of the preliminary settlement, Skechers will pay a potential maximum settlement amount of approximately $\$ 1.8$ million, which was recorded to other expense in the consolidated statement of earnings during the fourth quarter of 2004, to cover claims made by eligible class members, plaintiff attorneys' fees and costs, and costs of a third-party administrator. On July 18, 2005, the court approved the preliminary settlement, and all claims from eligible class members have been received. The revised aggregate amount of all claims and other costs is not expected to exceed approximately $\$ 1.7$ million, which have already been accrued in the financial statements.

On March 25, 2003, a shareholder securities class action complaint captioned HARVEY SOLOMON v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2094 DDP). On April 2, 2003, a shareholder securities class action complaint captioned CHARLES ZIMMER v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-2296 PA). On April 15, 2003, a shareholder securities class action complaint captioned MARTIN H. SIEGEL v. SKECHERS USA, INC. et al. was filed against Skechers and certain of its officers and
directors in the United States District Court for the Central District of California (Case No 03-2645 RMT). On May 6, 2003, a shareholder securities class action complaint captioned ADAM D. SAPHIER v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 03-3011 FMC). On May 9, 2003, a shareholders securities class action complaint captioned LARRY L. ERICKSON v. SKECHERS USA, INC. et al. was served on Skechers and certain of its officers and directors in the United States District Court for the Central District of California (Case No. 033101 SJO). Each of these class action complaints alleged violations of the federal securities laws on behalf of persons who purchased publicly traded securities of Skechers between April 3, 2002 and December 9, 2002. In July 2003, the court in these federal securities class actions, all pending in the United States District Court for the Central District of California, ordered the cases consolidated and a consolidated complaint to be filed and served. On September 25, 2003, the plaintiffs filed a consolidated complaint entitled In re SKECHERS USA, Inc. Securities Litigation, Case No. CV-03-2094-PA in the United States District Court for the Central District of California, consolidating all of the federal securities actions above. The complaint names as defendants Skechers and certain officers and directors and alleges violations of the federal securities laws and breach of fiduciary duty on behalf of persons who purchased publicly traded securities of Skechers between April 3, 2002 and December 9, 2002. The complaint seeks compensatory damages, interest, attorneys' fees and injunctive and equitable relief. Skechers moved to dismiss the consolidated complaint in its entirety. On May 10, 2004, the court granted Skechers' motion to dismiss with leave for plaintiffs to amend the complaint. On August 9, 2004, plaintiffs filed a first amended consolidated complaint for violations of the federal securities laws. The allegations and relief sought were virtually identical to the original consolidated complaint. Skechers has moved to dismiss the first amended consolidated complaint and the motion was set for hearing on December 6, 2004. On March 21, 2005, the court granted the motion to dismiss the first amended consolidated complaint with leave for plaintiffs to amend one final time. On April 7, 2005, plaintiffs elected to stand on the first amended consolidated complaint and requested entry of judgment so that an appeal from the court's ruling could be taken. On April 26, 2005, the court entered judgment in favor of Skechers and the individual defendants, and on May 3, 2005, plaintiffs filed an appeal with the United States Court of Appeals for the Ninth Circuit. As of the date of filing this Form $10-\mathrm{Q}$, plaintiffs have filed their opening brief and defendants have filed their answering brief. Discovery has not commenced in the underlying action. While it is too early to predict the outcome of the appeal and any subsequent litigation, Skechers believes the suit is without merit and intends to vigorously defend against the claims.

On April 3, 2003, a shareholder derivative complaint captioned BRADFORD MITCHELL v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC 293317). On April 3, 2003, a shareholder derivative complaint captioned GEORGIA MANOLAS v. JEFFREY GREENBERG et al. was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293388). On April 8, 2003, a shareholder derivative complaint captioned JEFF GRAVITTER v. ROBERT Y. GREENBERG was filed against Skechers and certain of its officers in the Superior Court of the State of California, Los Angeles County (Case No. BC293561). Each of these class action complaints included allegations of violations of California Corporation Code § 25402 and breach of fiduciary duty. On August 29, 2003, the plaintiffs in these state derivative actions filed a consolidated complaint entitled In re SKECHERS USA, Inc. Derivative Litigation, Case No. BC-293317, in the Superior Court of the State of California, Los Angeles County, consolidating all of the state derivative actions above. The complaint alleges violations of California Corporation Code $\S 25402$, breaches of fiduciary duty, waste of corporate assets and unjust enrichment. The complaint sought compensatory damages, treble damages, disgorgement of profits, imposition of a constructive trust, equitable and injunctive relief, and costs. The matter had been settled in principle and a settlement stipulation between the parties had been signed, although the settlement was subject to court approval. On June 3, 2005, the court declined to approve the proposed settlement, although the court stated that the parties are free to settle the case between each other without formal court approval and indeed are encouraged to do so. In response, the parties have revised the stipulation of settlement and have opted to give the shareholders notice of settlement. The parties will seek court approval of such settlement in light of the notice and have scheduled another hearing to get court approval on December 19, 2005. While Skechers still believes that the lawsuit is without merit, it will continue to seek ways to resolve the matter to avoid protracted litigation. Skechers does not believe that any revised settlement will have a material adverse effect on the Company's financial condition or results of operations as such amount is expected to be paid by the Company's Directors \& Officers insurance carrier.

On May 19, 2005, Rosemary Almanza filed a lawsuit against Skechers in the Superior Court of the State of California, County of San Bernadino, ROSEMARY ALMANZA v. SKECHERS U.S.A., INC. (Case No. RCV 087714). The complaint alleges wrongful termination under the California Fair Employment and Housing Act,

## Table of Contents

California Government Code $\S 12900$, et seq., as a result of harassment, discrimination and retaliation against Ms. Almanza. The complaint seeks compensatory damages, punitive and exemplary damages, interest and attorneys' fees. Skechers plans on defending the allegations vigorously and believes the claims are without merit. Nonetheless, it is too early to predict the outcome and whether the outcome will have a material adverse effect on Skechers' financial condition or results of operations.

On September 23, 2005, Gary Palmer filed a lawsuit in United States District Court, Eastern District of California against Chelsea Financing Partnership, L.P., which is the owner of an outlet mall in Folsom, California, and 71 retailers including Skechers located in the outlet mall (Case No. 2:05-cv-01935-MCE-GGH). The complaint alleges that Chelsea Financing Partnership, L.P. and the retailers have violated the Americans with Disabilities Act of 1990, the Disabled Persons Act and the Unruh Civil Rights Act by failing to make the facilities fully and equally accessible to handicapped individuals, and that such violations discriminate against plaintiff. The complaint seeks injunctive and preventive relief, declaratory relief, actual and statutory damages, exemplary damages and attorneys' fees from the defendants. Skechers plans on defending the allegations vigorously and is seeking defense and indemnification from its landlord, Chelsea Financing Partnership, L.P. Nonetheless, it is too early to predict the outcome and predict whether the outcome will have a material adverse effect on Skechers' financial condition or results of operations.

Skechers occasionally becomes involved in litigation arising from the normal course of business and we are unable to determine the extent of any liability that may arise. Other than the foregoing, we have no reason to believe that any liability with respect to pending legal actions, individually or in the aggregate, will have a material adverse effect on our company's consolidated financial statements or results of operations.

## ITEM 6. EXHIBITS

Exhibit
Number
31.1

## Description

31.2 Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of the Chief Executive Officer and the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. ***
*** In accordance with Item 601(b)(32)(ii) of Regulation S-K, this exhibit shall not be deemed "filed" for the purposes of Section 18 of the Exchange Act or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 9, 2005

SKECHERS U.S.A., INC.
By: /S/ DAVID WEINBERG
David Weinberg
Executive Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)

## CERTIFICATION

## I, Robert Greenberg, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the three months ended September 30, 2005 of Skechers U.S.A., Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2005

## CERTIFICATION

## I, David Weinberg, certify that:

1. I have reviewed this quarterly report on Form $10-\mathrm{Q}$ for the three months ended September 30, 2005 of Skechers U.S.A., Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and $15 \mathrm{~d}-15(\mathrm{f})$ ) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2005
/S/ DAVID WEINBERG
David Weinberg
Chief Financial Officer

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Skechers U.S.A, Inc. (the "Company") on Form 10-Q for the three months ended September 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned, in the capacities and on the date indicated below, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the SarbanesOxley Act of 2002, that to his knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.
/s/ Robert Greenberg
Robert Greenberg
Chief Executive Officer
(Principal Executive Officer)
November 9, 2005
/s/ David Weinberg
David Weinberg
Chief Financial Officer
(Principal Financial and Accounting Officer)
November 9, 2005

> A SIGNED ORIGINAL OF THIS WRITTEN STATEMENT REQUIRED BY SECTION 906 HAS BEEN PROVIDED TO THE COMPANY AND WILL BE RETAINED BY THE COMPANY AND FURNISHED TO THE SECURITIES AND EXCHANGE COMMISSION OR ITS STAFF UPON REQUEST.

